## CITY OF HARRISBURG

## 2014 PROPOSED BUDGET



MAYOR<br>Linda D. Thompson<br>Submitted to City Council<br>November 26, 2013

## CITY COUNCIL

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## CITY OF HARRISBURG

## 2014 PROPOSED BUDGET

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SPECIAL ACKNOWLEDGEMENTS:

## TABLE OF CONTENTS

| Introduction | Page |  | Page |
| :---: | :---: | :---: | :---: |
| How to use the Budget Document |  | General Expenses and Transfer to Other Funds ................... 130 |  |
| City of Harrisburg Vision, Mission, Values |  |  |  |
| Elected Officials | ...... 3 | Special Revenue Funds |  |
| City of Harrisburg Organizational Chart ..................... | . 4 |  |  |
| City of Harrisburg Organizational Structure.................. | .... 5 | State Liquid Fuels Tax Fund........ | .... 134 |
| Budget Overview |  | Host Municipality Fees Fund ............................................. 139 |  |
| Budget And Finance ............................................. | .... 9 |  |  |
| Budget Summary ................................................ | .. 15 | Debt Service Fund |  |
| Resource Allocation Summary................................ | .. 16 | Debt Service Fund ........................................................... 144 |  |
| Summary of Revenues | . 17 |  |  |
| Summary of Expenditures..................................... |  | Utility Funds |  |
| Change In Budgeted Positions................................. | . 21 |  |  |
| General Fund |  | Sanitation Utility FundBureau of Neighborhood Services-Sanitation.......................... 153 |  |
| Resource Allocation Summary............................... | . 23 |  |  |
| Revenue Analysis Summary. | . 24 | Incinerator Disposal Fee Fund Incinerator Disposal Fee Fund $\qquad$ |  |
| Revenue Analysis Detail...... | . 26 |  | ... 163 |
| General Fund Appropriations | . 36 |  | .. 163 |
| Expenditure Analysis Summary | .. 37 | Glossaries...................................................................... 168 |  |
| General Government | 38 |  |  |
| Office of the City Council. | . 41 |  |  |
| Office of the Mayor... | 44 |  |  |
| Office of the City Controller | 47 |  |  |
| Office of the City Treasurer. | . 50 |  |  |
| Office of the City Solicitor.................... | ... 53 |  |  |
| Department of Administration | 56 |  |  |
| Office of the Chief Of Staff/Business Administrator....... | ... 60 |  |  |
| Bureau of Financial Management ........................... | .. 63 |  |  |
| Bureau of Information Technology | .. 66 |  |  |
| Bureau of Human Resources.................................... | ... 69 |  |  |
| Bureau of Operations and Revenue........................ | .. 72 |  |  |
| Department of Building and Housing Development | 75 |  |  |
| Office of the Director .............................................. | ... 78 |  |  |
| Bureau of Planning | ... 81 |  |  |
| Bureau of Codes .. | .. 84 |  |  |
| Bureau of Economic Development.......................... | .. 87 |  |  |
| Department of Public Safety | 90 |  |  |
| Office of the Police Chief......... |  |  |  |
| Bureau of Fire ................ | 102 |  |  |
| Department of Public Works | 109 |  |  |
| Office of the Director ............... | ... 112 |  |  |
| Bureau of Neighborhood Services-City Services ........ | ... 115 |  |  |
| Bureau of Vehicle Management................................. | ... 120 |  |  |
| Department of Parks, Recreation and Enrichment | 123 | Budget Ordinances ................................................................. 175 |  |
| Office of the Director.............................................. | 126 |  |  |

State Liquid Fuels Tax Fund ..... 134
Host Municipality Fees Fund ..... 139
Debt Service Fund ..... 144
Utility Funds
Sanitation Utility Fund
Incinerator Disposal Fee Fund
Incinerator Disposal Fee Fund ..... 163
Glossaries ..... 168
Budget Ordinances ..... 175

## HOW TO USE THE BUDGET DOCUMENT

This page provides an explanation of the format and content of the Fiscal Year (FY) 2014 Proposed Budget document. To find the exact location of this information, please refer to the Table of Contents. The major portions of the document are described as follows:

## Introductory Information

This introductory information consists of a pictorial presentation of the City's Elected Officials and Organizational Chart, and a narrative describing the City's Organizational Structure.

## Budget Overview

Contained within the Budget Overview is the Budget and Finance section. This section describes the financial and operating policies and procedures that guide the development of the City's budget. Additionally, the Budget Summary section provides the reader a series of financial summaries with information on revenues, expenditures, and staffing levels for FY 2014 and prior years.

## Budget Detail

These sections contain information on FY 2014, as well as historical revenue and expenditure information for the General Fund, Special Revenue Funds, Debt Service Fund, and Utility Funds operating budgets. Within each is an organizational chart and a brief description of the services provided. This detail of fund and corresponding department budgets is represented according to:

- Description of individual programs - a listing of the department, bureaus, offices/divisions, and corresponding functions.
- Summary of resources (revenue) and appropriations (expenditures) - total fund budget.
- Detailed information on the staffing compliment of all budgeted positions.
- Major Category detail - provides detail of revenues and expenditures for FY 2010-2012 Actuals, FY 2013 Approved Budget, FY 2013 Projections, and FY 2014 Proposed Budget. Revenue line-items identify specific funding sources. Expenditure line-items are categorized as Personnel, Operating, Capital, Debt Service, Grants, Miscellaneous, and Transfers.
- Line-Item Detail- Provides detail of revenue and expenditures at the individual line-item level.


## Appendices

This section provides supplemental information on a variety of topics which include Glossary of Terms, Glossary of Abbreviated Terms, and the City's Proposed Budget-Related Ordinances.

## City Of Harrisburg

## OUR VISION

Our City will be:

1. Financially stable
2. Fiscally responsible
3. A stable, cleaner and safer community
4. The cultural, entertainment and tourism Capital
5. A business center for innovation and development in Central PA
6. A shining example of professional management in municipal government
7. Economic development model working with private sector, non-profits and strategic partners
8. An excellent public infrastructure hub with well planned, maintained and operated facilities

## OUR MISSION

To implement the Act 47 Harrisburg Strong Plan, to eliminate the City's extraordinary debt burden and structural budget deficit, and to maintain and improve all City services to its citizens and guests. To provide professional management operations in order to manage resources effectively and efficiently while providing excellent public services and safety to all who live, work and visit our historic and vibrant capital.

## OUR VALUES

1. Transparency
2. Honesty
3. Integrity
4. Dedication
5. Team work
6. Cooperation, coordination, collaboration, and communication
7. Dignity and respect
8. Maintaining a world-class City


Mayor
Linda D. Thompson


Council Vice-President Eugenia Smith


Council Member Sandra Reid


City Controller Daniel C. Miller


Council President Wanda R. D. Williams


Council Member Brad Koplinski


Council Member Bruce Weber


City Treasurer John Campbell

CITY OF HARRISBURG ORGANIZATIONAL CHART


Note: Additional organizational charts are included in the budget document for each department to further illustrate the delineation of authority

## CITY OF HARRISBURG

## ORGANIZATIONAL STRUCTURE

The City of Harrisburg has a "Strong Mayor/Council" form of government. The Mayor is the full-time Chief Executive Officer, and City Council Members are the separate, part-time Legislative Body. The Mayor possesses the power to veto legislation. The veto would require a two-thirds vote of City Council to override. As the Chief Executive Officer, the Mayor prepares and submits the budget to City Council for review and approval. Organizationally, this provides the Mayor an institutional focus for planning, programming, and developing policy. In fact, the Mayor clearly and directly has the authority and responsibility to determine public policy relating to financial and administrative matters with appropriate oversight by City Council.

On, or about, March 19 (the anniversary of the City's Incorporation as a City in 1860), the Mayor provides the "State of the City" address at a public event. This address presents the general state of the City's finances and overall economy and describes the policies established in the fiscal year budget approved by the Mayor and City Council. The Administration is charged with the responsibility of carrying out the Mayor's policies as set forth by the Budget and in Executive Orders issued throughout the year. She provides specific direction through monthly Cabinet meetings held on the third Monday of every month, as well as through Executive Orders. The Cabinet meetings are as much a means for cross-communication among members as they are a forum for delegation by the Mayor. There are 15 members of the Cabinet consisting of all department and office directors, certain deputy department directors, and select staff members.

The Mayor, as chief executive, has the sole authority to select, direct, and oversee her Administration. As head of the Executive/Administrative Branch of government, the Mayor appoints the Business Administrator, whose appointment is confirmed by City Council. The Business Administrator is the Chief Administrative and Operating Officer of the City and Chief of Staff. This position is responsible for overseeing mayoral instruction to directors and deputy directors. With a top-down form of management, department/office directors and deputy directors are fully accountable for departmental operations. This includes overseeing supervisory line management to assure that the City's goals and priorities are met.

The formal organizational structure of the City comprises General Government operations and five departments: Administration, Building and Housing Development, Public Safety, Public Works, and Parks, Recreation \& Enrichment. The City's administrative focus is the department. The largest organizational component within a department is the bureau. The structural design of the bureau is closely tied to service output or function. Bureaus provide separation of duties within each department. With responsibilities delegated at such a definitive level, many bureaus can be interpreted as local government programs. A further delineation by division/unit emphasizes the distribution of workloads to achieve a specific output. To evaluate this output, the Budget staff has incorporated policy objectives and performance measurements into the budget document to analyze the effectiveness and efficiency of service delivery. Meeting organizational goals and objectives is the ultimate outcome each department is attempting to achieve.

To account for departmental and office fiscal transactions, the City utilizes the fund basis of accounting whereby all governmental activities are accounted for through a series of distinct funds which include reporting entities to control resources and demonstrate compliance with various legal and budget constraints affecting government. The General Fund accounts for all resources not otherwise devoted to specific activities and it finances many of the basic municipal functions. Other governmental funds include Special Revenue Funds, Capital Projects Fund, and Debt Service Fund. The City also has an expendable Trust Fund and four Utility Funds. The budget is organized by fund and is further identified by revenue and expenditure detail.

Some departments combine the operations of more than one fund. The Department of Building and Housing Development combines General Fund operations with Community Development Block Grant (CDBG) Fund operations. Additionally, the Department of Public Works combines General Fund and State Liquid Fuels Tax Fund operations with three Proprietary/Utility Fund operations. This is significant because the systems of two Proprietary/Utility Funds, the Water Utility (water distribution system) and the Sewerage Utility (sewerage collection, conveyance and treatment system) are owned by The Harrisburg Authority (THA) but, through management agreements, are operated by the City. Under the agreements, THA provides for capital improvements and finances operations through the establishment of customer/user fees. The Sanitation Utility Fund also comes under the Department of Public Works but is owned and
operated solely by the City. The Incinerator Disposal Fees Fund is established to collect disposal fees to dispose of the City's municipal solid waste at THA's Incinerator Facility.

The Offices of General Government, departments, and bureaus listed below are part of the General Fund with the exception of CDBG operations; Bureaus of Water, Neighborhood Services - Sanitation, and Sewer; Incinerator Fund, State Liquid Fuels Tax Fund, and Host Municipality Fees Fund. Further discussion regarding the departments will involve a summary of the roles of management and supervisory personnel.

General Government encompasses eight offices, which include separate offices for elected officials. The Office of City Council is made up of seven at-large elected members headed by the Council President. The City Clerk provides technical and administrative support to City Council.

The Office of the Mayor is the administrative office for all mayoral activities. The Mayor, who is elected at- large, is the highest ranking official. Mayor's Office personnel include a Policy/Communications Director, a Senior Assistant, and one additional Assistant, who conduct the day-to-day business of this office.

The City Controller and the City Treasurer are part-time at-large elected officials. Each has an office to provide required public service. Both have full-time deputies who are delegated to carry out daily operations.

The Office of the City Solicitor, also referred to as the Law Bureau, is headed by the City's Chief Counsel, the City Solicitor, who is appointed by the Mayor and confirmed by City Council. This Office ensures that the policies adopted and actions taken by the Mayor and City Council fall within the limitations and authorities prescribed by federal, state, and local statutes and ordinances. Assisting the City Solicitor is the Deputy City Solicitor, Assistant City Solicitor, and support staff.

The Harrisburg Human Relations Commission consists of nine unpaid persons appointed by the Mayor and confirmed by City Council. An Executive Director, responsible to the Commission, operates an office for promoting fair housing and investigating any reports of discriminatory practices. This office was eliminated as part of the 2011 Budget.

The Office of the City Engineer, headed by the City Engineer, provides professional engineering services for the maintenance of City streets and utility systems. The Office also ensures the construction of City streets and utility systems are in accordance with City ordinance, state laws, and sound engineering practices. This office also maintains the City's GIS System and the official real estate registration for the City. This office was merged into Public Works in the 2011 Budget under the Office of the Director.

The Mayor's Office for Economic Development and Special Projects, headed by a Director, implements the economic development plan of the Administration. This plan emphasizes Minority and Women Business Enterprise and Business/Industrial Development. A Deputy Director acts as the Contract Compliance Officer, and carries out other specific functions of the plan. The Director also oversees any special projects that will provide leadership for diverse long-term projects undertaken by the City. In 2010, this office was moved to Department of Building and Housing, and was changed to the Bureau of Economic Development.

The Department of Administration works with the Mayor to establish and uphold policy by overseeing the administrative management and supervision of all City departments. The Chief of Staff/Business Administrator oversee the department directors, deputy directors, and bureau directors to assure the proper administration of their operations, and are responsible for the negotiation of all three collective bargaining contracts. The Finance Director serves as Director of Financial Management, directing the Accounting, Budget, Grants and Purchasing Offices with the assistance of four office managers, and is responsible for administering Debt Service, General Expenses, and Transfers to Other Funds as well as the City's insurance, workers' compensation, and loss control programs. The Bureau of Information Technology is headed by a Director and oversees all of the City's information and communication systems. The Bureau of Human Resources, headed by a Director, manages the City's human resource operation which includes payroll processing, maintenance of personnel records, recruitment, and administering the City's benefits and affirmative action/equal employment opportunity programs. The Bureau also participates in the negotiation of collective bargaining contracts. The Bureau of Operations and Revenue, headed by a Director, is responsible for the billing and processing of property and mercantile taxes and utility revenue, and collection activities on delinquent accounts. In order to carry out
these functions, the Director is assisted by a Tax and Enforcement Administrator. This bureau is also responsible for the duplicating center.

The Department of Building and Housing Development is headed by a Director, who oversees all efforts to maintain and improve our neighborhoods and promotes business and residential development throughout the City, and is accountable for all CDBG Programs. This department has four Bureaus. The first bureau is the Office of the Director which includes the Director of DBHD. The Second bureau is the Bureau of Planning and is primarily responsible for promoting orderly development throughout the City. The third bureau is the Bureau of Inspections and Codes Enforcement. This bureau initiates all zoning and building inspection efforts of the City. Additional management staff includes an Assistant Codes Administrator and a Health Officer. The fourth bureau, Economic Development, was transferred in 2010 from General Government.

The Department of Public Safety consists of the Bureaus of Police and Fire. The Mayor is the Director of this department. Although the Police Chief and Fire Chief attend the Mayor's cabinet meetings, they also meet separately with the Mayor and the Chief of Staff/Business Administrator weekly to discuss and address current public safety issues.

The Bureau of Police is headed by the Police Chief and three captains. These positions are all classified as management. Uniformed officers under the rank of captain are not classified as management personnel. Lieutenants, sergeants, and corporals fulfill supervisory roles. The three captains head the Uniformed Patrol, Criminal Investigation, and Technical Services divisions. Within these divisions, additional organizational components exist. Several of these sections or units carry out specified police activities. The variety of police operations and the number of approved personnel make it the largest and most complex bureau in the City's organization. The Police Accreditation Program accounts for some of the structural delineations in this bureau because many stipulations for accreditation require appropriate separation of duties.

The Bureau of Fire, headed by a Fire Chief and a Deputy Fire Chief, maintains four fire houses and a large complement of fire fighting apparatus with full-time personnel to support these facilities. Other personnel are uniformed firefighters, some of whom are assigned to specific details such as fire safety and fire inspection.

The Department of Public Works consists of three General Fund bureaus, three Utility Funds, and a Special Revenue Fund: Office of the Director, Neighborhood Services - City Services, Vehicle Management, Water, Sanitation, Sewerage, and the State Liquid Fuels Tax Fund. Many of the services provided by the Department of Public Works require a twenty-four hour, seven-day-per-week schedule. The crucial utility infrastructure services which are maintained around the clock include water and sewerage facilities, traffic signal engineering, and general management of City streets in the event of an emergency. The Office of the Director oversees the entire operation of Public Works and serves as an advisor to the Mayor regarding any serious conditions, thus promoting a concerted effort within the Administration to cope with unforeseen problems. The Director also coordinates efforts between THA and the City on all issues related to water and sewerage system operations. Also the director supervises the staff charged with the upkeep of the City Government Center Complex. Water Fund and Sewer Fund operations were transferred to The Harrisburg Authority effective November 4, 2013. Therefore, these Funds are not reflected in the 2014 Budget.

The Public Works Director is assisted by a Deputy Director. The deputy serves as the Deputy Director for Public Works Operations and is primarily responsible for the operation of Neighborhood Services, Sanitation and special assignments as requested by the Director. The Bureau of City Services manages the City's street and sewer line maintenance and repairs and, in addition, performs leaf collection, debris removal, demolition, and related duties, maintains 91 signalized intersections, streetlight repair, and the installation of all traffic control signs within the City. The Deputy Director supervises the thirty-three member work crew and a twenty-two member sanitation crew that is funded from the Sanitation Utility Fund. The Bureau of Vehicle Management, to be managed by the Fleet Manager, services all City vehicles and vehicular equipment.

As mentioned earlier, three utility funds are also part of the Department of Public Works. The Water Utility Fund (Bureau of Water) consists of three divisions: Administration, Distribution, and Operations/Maintenance. The Bureau Director oversees the entire water system operation. Two superintendents manage the infrastructure details Administrator of Water Quality operates the laboratory. The Sanitation Utility Fund (Bureau of Neighborhood Services Sanitation) has a twenty-two member crew, and as noted earlier, is managed by a Deputy Director. The Sewerage Utility Fund (Bureau of Sewerage) consists of four divisions: Administration, Operations, Maintenance, and Field Maintenance. As noted earlier, the Public Works Director oversees this bureau with the assistance of three supervisors. To reiterate,
the Water and Sewer Funds' operations were transferred to The Harrisburg Authority effective November 4, 2013, so these two Funds are not reflected in the City's 2014 Budget.

The Director of the Department of Parks, Recreation \& Enrichment oversees all parks and recreation operations, including coordination and marketing of special events, park planning and development, and the publication of a periodic recreational guide. The Director of the Bureau of Recreation manages all recreational activities for the City. The Bureau of Parks Maintenance, which maintains the City's parks and other public open spaces was merged into the Public WorksDirector's Office in 2012.

The City is unique in providing a large array of services including certain utility operations. Many cities with similar demographics do not carry out these complicated operations. Through improved efficiencies and productivity, the Administration intends to focus its resources on providing critical services at the lowest possible cost.

## BUDGET AND FINANCE

## SCOPE OF THE BUDGET

The budget for the City of Harrisburg is a multifaceted document that expresses spending policy for the fiscal year, illustrates a resource allocation plan for the Administration to implement, describes the services provided, and provides a means of communication between citizens and elected officials.

The budget spells out a management strategy through specific objectives designed to provide the best services at the most efficient cost. With regard to the delivery of services, these objectives must produce measurable results as key indicators of the effectiveness and efficiency of government policies and programs. Programs must be evaluated every year to determine their legitimacy since limited resources must be allocated between existing programs and the need for new ones. Also, the success of programs and the efficiency with which policy goals are met constitute two performance measures by which managers are evaluated for tenure and annual salary increases.

Interplay between elected officials and input from citizens via budgetary hearings and public access to the budget, further enhances the democratic process involved in the public programming and financing. Elected officials, who experience a wide range of pressures and competing interests, must take the initiative to hold the line on budget growth. As the chief executive, the Mayor is at the center of the budgeting process, commanding a comprehensive perspective on disparate interests. It is the Mayor who takes the lead in determining budgetary policies within an environment of competing priorities and limited local government resources. City Council then examines the Mayor's proposed budget and has the opportunity to make amendments before approving it in final form.

In summary, the budget is a policy instrument, a financial plan, an operations guide, and a communicative device. The true art of budgeting reflects a combination of leadership, independent judgment, competent administration, and cooperation between the various branches of City government.

## BUDGET PROCESS

The budget for the City is compiled by the Bureau of Financial Management's Office of Budget and Analysis. The fiscal year for the City of Harrisburg is January 1 to December 31. The actual budget preparation process gets underway in July. One important element of this process is a cooperative effort between the Bureau of Financial Management and Bureau of Information Technology which produces the Position Control Salary Projection reports for all funds. This salary information is vital in preparing personnel projections because it incorporates proposed management increases and bargaining unit contractual increases. Such personnel data greatly assists department directors in determining salary costs for the budget requests.

During the last week of August, the Office of Budget and Analysis allows department heads and their budget support staff to enter their Operating request into the City's accounting system. The City has historically used an incremental budget technique in arriving at the requested figures. Incremental budgeting emphasizes changes in the costs of providing City services based on competing priorities. To evaluate these priorities, department directors/bureau chiefs examine historical trends of line-item costs using a five-year cost analysis to determine the needs of the department or office for the forthcoming year. The module has all the historic information which is pulled right from the City's accounting system. Once all the data is entered, they notify the Office of Budget and Analysis. The Office of Budget and Analysis reviews all requests for accuracy and completeness.

Based on the City's Administrative Code, the Mayor shall, not later than the month of November, require all department heads to submit requests for appropriations for the ensuing budget year, and to appear before the Mayor or the Business Administrator or other officer at public hearings, which shall be held during that month, on the various requests. When the public hearings are completed, the Chief of Staff/Business Administrator's reviews the requests. The draft and recommendations are forwarded to the Mayor for her review. After that, the Mayor holds her own budget hearings with each department as forums where department directors can substantiate their expenditure projections and justify their requests.

Department directors enter their revenue projections into the accounting software as well for the ensuing year. This step usually occurs around the beginning of September. The Office of Budget and Analysis prepares the revenue projections for presentation to the Mayor, who will evaluate the budget gap between revenue projections and expenditure
requests. The Mayor meets with the Budget staff to determine the most viable means to balance the budget. Generally, two or three lengthy sessions are required before the budget is balanced and decisions regarding revenue and expenditure proposals are incorporated into the proposed budget document.

Pursuant to the City's Administrative Code, the Mayor's Proposed Budget is presented to City Council at the last legislative meeting in November, at which time the document becomes available to the public.

During Budget and Finance Committee meetings, set by City Council, all offices/departments present to Council an estimate of the revenues and expenditures required to provide public services during the ensuing fiscal year.

City Council then makes appropriations and adopts the budget by ordinance no later than December 31. During the month of January following a municipal election, however, City Council may amend the budget with proper notice for public inspection of the proposed budget amendment. Any amended budget ordinance must be adopted by City Council before the 16th day of February. Within 15 days after the adoption of the budget ordinance, a copy of the same must be filed with the Commonwealth of Pennsylvania, Department of Community and Economic Development.

## BUDGET CALENDAR

| August-September | - Prepare and distribute expenditure request preparation manuals <br> - Prepare and distribute revenue project manuals <br> - Update title and divider pages, table of contents, and organization charts <br> - Compile expenditure requests returned from office/department directors <br> - Hold Public Hearings to discuss department head requested budgets |
| :---: | :---: |
| September-October | - Update the Budget and Finance section <br> - Design cover for Budget <br> - Develop revised revenue and expenditure projections based on Sept. 30 <br> - Fiscal Report projections and actual activity to date <br> - Mayoral budget hearings and review process with department directors <br> - Update and distribute narrative and performance measurement preparation manuals <br> - Update narratives and performance measurements as submitted by office/department directors |
| October | - Prepare a preliminary Summary statement of projected revenues vs. proposed expenditures <br> - 1st and 2nd rounds of budget review with Mayor and Office of Budget and Analysis staff <br> - Update Budget Summary section |
| November | - Final revision and proofreading of Mayor's Proposed Budget <br> - Compiling, printing, and binding of Mayor's Proposed Budget <br> - Mayor's Proposed Budget presented to City Council |
| December | - Councilmanic budget hearings and adoption |
| January-March | - Final revisions, printing, binding, and distribution of the Approved Budget |

## REVENUE PROJECTIONS

Using actual and projected data, various analyses are performed by the Bureau of Financial Management to project revenues. Revenue estimates are based on four different projection methods which incorporate growth rates over the previous ten years, current year receipts, collection rates where applicable, and important input from department directors and the Bureau of Operations and Revenue. Each projection method is tested against actual prior year revenues to determine validity. This validity test is conducted at the revenue line-item (detail) level, and only the projection methods deemed valid are utilized. In addition, unusual circumstances and one-time revenue sources are given appropriate consideration.

## REVENUE PROJECTION METHODS

Method 1: 10-year Average Growth Rate x 2012 Actual Revenues at December 31, 2012
Explanation The ten-year average growth rate from 2003-2012 multiplied by the 2012 actual revenues is used as a projection for the 2013 revenues. By utilizing the average growth rate for an additional year, the 2014 revenues are projected.

## Method 22013 Actual Revenues at September 30, 2013 / 9 months x 12 months

Explanation A monthly average of current year revenues is calculated based on nine months of receipts, which are then annualized to project current year revenues. Based on revenue trends and this method of projection for 2013 revenues, 2014 revenues are projected.

## Method 32013 Actual Revenues at September 30, 2013 / (2012 Actual Revenues at September 30, 2012 / 2012 Actual Revenues at December 31, 2012)

Explanation A percentage of 2012 revenues are determined from revenue receipts at September 30, 2012. The 2013 actual revenues at September 30, 2013, are divided by the percentage collected at September 30, 2012, to project revenues for 2013. By reviewing revenue trends in conjunction with this method of projection for 2013 revenues, the 2014 revenues are projected.


#### Abstract

Method $4 \quad$ Percentage of 2012 Revenue Budget Collected at December 31, $2012 \times 2013$ Budget Explanation 2013 revenues can be projected by multiplying the percentage of 2012 Budget which was collected at December 31, 2012, times the 2013 Budget. By reviewing the historical actuals to budget ratios, assumptions can be determined to assist in 2014 revenue projections.


## PERFORMANCE MEASUREMENTS

A Performance Program Budget (PPB) system utilizes specific program objectives to produce a desired output. The City currently does not present a formal programmatic budget; however, many aspects of the existing budget emulate the strategy of PPB. A program is a primary function of government which identifies clearly the delivery of a particular service to the taxpayers. The bureaus, divisions, and units actually represent individual City programs. An important exercise in preparing a PPB is determining performance measurements to meet specific program objectives.

The purpose of preparing performance measurements is to quantitatively determine the effectiveness and efficiency of departmental programs. The budget is the resource allocation plan for the City, and it identifies the financial input necessary to meet departmental objectives. Performance measurements, or indicators, measure the level of output against the input of budgeted funds. The end result should be to minimize the resources or dollars utilized to achieve a specified level of output.

From a policy standpoint, these measures can provide data to decision-makers to assist them in providing better services to citizens at the least possible cost. They also can provide direction in appropriating available resources,
identifying areas of service which may require more resources, and addressing strengths and weaknesses in achieving the objectives of the services being provided.

Performance measurements are based on a management objective established by the department director. These measurements concentrate on the performance of the entire bureau or division, not on an individual's performance. The activities measured are those required to meet the overall objective of the department/bureau. If the measured activity achieves most of its objectives and receives a highly satisfactory rating, then it is considered to be effective.

The 2014 Proposed Budget does not includes data measuring a department's performance as the 2011 and 2012 actual and 2013 projected measurement data was not complete before the preparation of this document.

Since the City's management reserves the right to establish goals and objectives to determine the cost of service delivery, quantitative analysis of City services assists management in providing the best possible service at the least possible cost. It is hoped in the future that citizen surveys can become part of performance measurements to determine taxpayer satisfaction. Given the limited resources of time and staffing, such a survey is currently impractical. To some degree, however, the election process itself is an indication of taxpayer satisfaction.

## BUDGETARY ACCOUNTING AND CONTROLS

A City Council ordinance establishes the annual budget for the General Fund, Special Revenue Funds, Debt Service Fund, and Proprietary (Utility) Funds. Budgets for all funds are prepared on a cash basis with respect to revenues and on an items vouchered basis with respect to expenditures. Some Special Revenue Funds are exempted from legally adopted budgetary requirements, such as Grant Programs Fund, Capital Projects Fund, and Expendable Trust Funds.

More than 100 different grant programs accounted for in the Grant Programs Fund are administered under project budgets determined by contracts with state and federal grantor agencies. Effective expenditure control is achieved in the Capital Projects Fund through bond indenture provisions and project budgets. Control over spending in the Expendable Trust Fund is achieved by the use of internal spending limits.

The Business Administrator may authorize budgetary transfers up to $\$ 20,000$ between line-items within a department or office. However, no transfers shall be permitted into or within any personnel line-items to augment any individual wage or salary allocation previously established by City Council for any position without City Council approval, except to accommodate payments to employees as required under applicable laws or collective bargaining agreements. City Council approval is required for transfers in excess of $\$ 20,000$ along budget line-items. In the absence of budgeted financing, City Council may approve a supplemental appropriation from unappropriated fund balances; or from a new, unanticipated and unbudgeted revenue source(s) received during the course of the budget year. Therefore, the legal level of control is the line-item level. There were supplemental appropriations enacted during 2012.

Appropriations are authorized by ordinance at the fund level with the exception of the General Fund, which is appropriated at the functional office or department level except for the Office of Administration, which has separate budgets for administration and general expenditures. Appropriations are further defined through the establishment of more detailed line-item budgets. These are the legal levels of budgetary control.

## Encumbrances:

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the governmental and proprietary fund types. Encumbrances outstanding at year end do not constitute expenditures or liabilities, but are reappropriated in the succeeding year. The City records such encumbrances as reservations of fund balance in governmental funds which have fund balances at year end. Encumbrance accounting is used in proprietary fund types as a tool for budgetary control, but reserves are not reported. The subsequent year's appropriations provide authority to complete the transactions as expenditures.

## FINANCIAL INFORMATION

The management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that assets are protected from loss, theft, or misuse and that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.

Independent Audit:
The City's Administrative Code requires an annual independent audit of the books of account, financial records, and transactions of the City by an independent certified public accounting firm. In addition, various bond indentures also require such an audit.

In addition to meeting the requirements set forth above, the audit has also been designed to comply with the Single Audit Act of 1984 and related OMB Circular A-133. The independent auditor's report on the basic financial statements, along with the combining and individual fund statements and schedules, is included in the financial section of the City's Comprehensive Annual Financial Report. The independent auditor's reports related specifically to the Single Audit are included in a separately issued single audit document.

## Single Audit:

As a recipient of federal and state financial assistance, the City is also responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. The internal control structure is subject to periodic evaluation by management and internal audit staff of the City.

As part of the City's Single Audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs and the City's compliance with applicable laws and regulations.

## Audit Committee:

During 2007, the City of Harrisburg established an Audit Committee to provide independent review and oversight of the City's financial reporting processes, internal controls, and annual audit. The City's independent auditor now reports directly to the Audit Committee, versus management as in prior years. The Committee is made up of five voting members and the City Council Budget and Finance Committee Chair, or his/her designee, as an ex officio sixth nonvoting member. Three members must be well-versed in accounting procedures and one member must be a CPA. No City employee may serve as a member of the Committee, with the exception of the ex-officio Budget and Finance Chair or his/her designee.

## Cash Management:

The City's current investment policy is to minimize credit and market risk while maintaining a competitive yield on its portfolio. All cash which is temporarily idle is invested in interest bearing demand deposits, repurchase agreements, or statewide money market funds, thereby increasing the average yield on idle funds. A significant portion of the City's cash and investments is maintained in bank trust accounts under the management of trustees.

An ordinance of City Council requires that all deposits be held in insured, federally regulated banks or financial institutions and that all amounts in excess of federal insurance be fully collateralized in accordance with a state statute which requires banks to pledge a pool of eligible assets against the total of its public funds on deposit.

## Basis of Accounting:

Although the annual budget is prepared on a cash basis with respect to revenues received and on an items vouchered (invoiced) basis with respect to expenditures incurred for all funds, the Governmental Funds and Expendable Trust and Agency Funds are reported on the modified accrual basis of accounting for financial statement purposes. Revenues of these funds are recognized in the year in which they become both measurable and available within 60 days
after year end to pay current year liabilities. The major revenue sources accrued by the City include real estate taxes, intergovernmental revenue, departmental earnings, and investment income. Revenues from other sources are recognized when received. Expenditures are generally recognized in the year the related fund liability is incurred. Principal and interest on general long-term obligations are recognized when due. Prepaid items and inventory purchases are reported as expenditures in the year the items are used. Expenditures for claims, judgments, compensated absences, and employer pension contributions are reported as the amount accrued during the year that normally would be liquidated with expendable available financial resources.

The accrual basis of accounting is utilized by proprietary fund types for financial statement reporting purposes. Under this method, revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred.

## BUDGET SUMMARY

## RESOURCE ALLOCATION

The following Resource Allocation chart lists resources and appropriations for each fund and provides a grand total for all City resources. The accounts of the City are organized on the basis of fund(s), each of which is considered to be a separate accounting entity. These funds are the General Fund, Special Revenue Funds, Debt Service Fund, and four utility funds. The City of Harrisburg has established the following utility funds: the Water Utility Fund, the Sanitation Utility Fund, Incinerator Utility Fund and the Sewerage Utility Fund. Although each fund is accounted for independently, the proper cooperation and interaction among all funds contribute to the overall effective and efficient management of City government.

## GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

## SPECIAL REVENUE FUNDS

Special Revenue Funds are defined as those funds used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

## State Liquid Fuels Tax Fund:

The State Liquid Fuels Tax Fund is used to account for State aid revenue for maintaining, lighting, building, and improving City roads and bridges in accordance with policies and procedures of the County Liquid Fuels Tax Act of 1931 and the Liquid Fuels Tax Act 655 of 1956 of the Commonwealth of Pennsylvania.

## Host Municipality Fees Fund:

The Host Municipality Fees Fund is used to account for host municipality benefit fees received for critical environmental projects and related administrative costs, as mandated by Act 101 - The Municipal Waste Planning, Recycling, and Waste Reduction Act.

## DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources, principally transfers from the General Fund and State Liquid Fuels Tax Fund, and proceeds from the sale/lease or use of City assets, for the payment of general long-term debt principal, interest, and related costs.

## UTILITY FUNDS

Utility funds (also termed enterprise or proprietary funds) are used by a governmental entity to account for services provided to the general public on a user charge basis.

Water Utility Fund:
The Water Utility Fund is used to account for the revenues and expenses associated with the provision of water service to residential, commercial, and industrial establishments of the City as well as several municipalities surrounding the City.

## Sanitation Utility Fund:

The Sanitation Utility Fund is used to account for the revenues and expenses associated with the provision of refuse collection and disposal services to residential, commercial, and industrial establishments of the City.

Incinerator Disposal Fees Fund:
The Incinerator Disposal Fees Fund is used to account for the collection of Resource Recovery Facility (Incinerator) disposal fees billed for the provision of solid waste incineration services to the residents and commercial and industrial establishments of the City.

## Sewerage Utility Fund:

The Sewerage Utility Fund is used to account for the revenues and expenses associated with the provision of sewerage service to residential, commercial, and industrial establishments of the City, as well as six municipalities surrounding the City.


## SUMMARY OF REVENUES

## GENERAL FUND

The overall increase to the General Fund revenue budget is $\$ 4,032,669$, or $7.58 \%$, from the 2013 Budget. Real Estate Tax revenues, totaling $\$ 16,863,072$, are anticipated to decrease by $\$ 334,316$, or $1.94 \%$. Transfer Taxes are projected to decrease $\$ 106,809$, or $27.25 \%$, under 2013 Budget levels, as housing sales are expected to slow down during 2014. Hotel Taxes are expected to increase from 2013 by $\$ 90,000$ or $13.85 \%$. Local Services Taxes (LST) are anticipated to decrease $\$ 219,184$, or $10.18 \%$, in 2014 as more individuals are filing for exemption under the $\$ 12,000$ exemption level established by the 2008 LST legislation. Earned Income Taxes are expected to increase $\$ 1,611,046$, or $18.76 \%$, from 2013 levels as this tax was increased from $1 \%$ to $2 \%$ effective January 1, 2013, which will realize a full year of receipts in 2014. Mercantile/Business Privilege Taxes are expected to increase $\$ 1,582,886$, or $31.18 \%$, from 2013 Budget levels, primarily due to the receipt of HPA's share of the $20 \%$ Parking Tax following the leasing of the Parking System. Departmental Revenues are projected to decrease $\$ 2,497,674$, or $31.03 \%$, mostly because of the elimination of Administrative Service Charge payments from the Water and Sewer Funds due to the transfer of the Water and Sewer Funds' operations to The Harrisburg Authority effective November 4, 2013. Fines and Forfeits are expected to increase $\$ 260,863$, or $14.8 \%$, from the 2013 Budget, primarily due to outsourcing the majority of the Parking Enforcement Unit with the Parking System concessioner. Business Licenses and Permits are projected to remain stable. Interest Income is expected to decrease \$20,345, or $31.27 \%$, as interest rates remain at all time lows and less cash balance is available for investment. Property Income is anticipated to decrease slightly in 2014. Miscellaneous Revenue is expected to be $\$ 2,477,458$, or $186.48 \%$ higher in 2014, due to anticipated reimbursements via THA's Shared Services Agreement. Intergovernmental Revenue is projected to decrease $\$ 2,441,383$ and Interfund Transfers are expected to increase $\$ 4,504,000$ in 2014, primarily due to the reclassification of public safety grant proceeds from the State.

## STATE LIQUID FUELS TAX FUND

State Liquid Fuels Tax Fund revenues are projected to increase $\$ 14,937$, or $1.68 \%$, in 2014 , due to an increase in the State's annual allocation.

## HOST MUNICIPALITY FEES FUND

Host Municipality Fees Fund combined revenues and carry-over Fund Balance from 2013 are projected to be \$422,572 for 2014.

## DEBT SERVICE FUND

Debt Service Fund revenues are projected to decrease \$74,590,247 from 2013 levels, as the sale/long-term lease of Incinerator and Parking System assets are projected to be accomplished by year-end 2013, pursuant to the Harrisburg Strong Plan.

## WATER UTILITY FUND

Transfers in from The Harrisburg Authority are anticipated to be $\$ 0$ in 2014, due to the transfer of Water Fund operations to The Harrisburg Authority effective November 4, 2013, pursuant to the Harrisburg Strong Plan.

## SANITATION UTILITY FUND

Resources for the Sanitation Utility Fund are expected to be $\$ 181,729$, or $4.03 \%$, lower in 2014 due to lower than budgeted collections than in 2013.

## INCINERATOR DISPOSAL FEES FUND

Resources for the Incinerator Disposal Fees Fund are expected to be $\$ 6,500,179$ in 2014, to be generated from R-T-S disposal fees charged to residential and commercial customers utilizing THA's Incinerator Facility.

## SEWERAGE UTILITY FUND

Sewerage Utility Fund resources are expected to be \$0, due to the transfer of Sewer Fund operations to The Harrisburg Authority effective November 4, 2013, pursuant to the Harrisburg Strong Plan.

| FUND | 2013 APPROVED BUDGET | $\begin{gathered} 2014 \\ \text { PROPOSED } \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2013-2014 INCREASE/ (DECREASE) | $\begin{gathered} \text { 2013-2014 } \\ \text { CHANGE } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND |  |  |  |  |
| Real Estate Taxes | 17,197,388 | 16,863,072 | $(334,316)$ | -1.94\% |
| Transfer Taxes | 391,909 | 285,100 | $(106,809)$ | -27.25\% |
| Hotel Taxes | 650,000 | 740,000 | 90,000 | 13.85\% |
| Occupational Privilege Taxes | 0 | 0 | 0 | N/A |
| Local Services Taxes | 2,153,149 | 1,933,965 | $(219,184)$ | -10.18\% |
| Earned Income Taxes | 8,586,854 | 10,197,900 | 1,611,046 | 18.76\% |
| Mercantile/Business Privilege Taxes | 5,076,564 | 6,659,450 | 1,582,886 | 31.18\% |
| Departmental Revenues | 8,048,124 | 5,550,450 | $(2,497,674)$ | -31.03\% |
| Fines and Forfeits | 1,762,137 | 2,023,000 | 260,863 | 14.80\% |
| Business Licenses and Permits | 578,416 | 570,000 | $(8,416)$ | -1.46\% |
| Interest Income | 65,053 | 44,708 | $(20,345)$ | -31.27\% |
| Property Income | 62,723 | 62,060 | (663) | -1.06\% |
| Miscellaneous | 864,793 | 2,477,458 | 1,612,665 | 186.48\% |
| Other Financing Sources | 0 | 0 | - | N/A |
| Intergovernmental | 6,083,154 | 3,641,771 | $(2,441,383)$ | -40.13\% |
| Interfund Transfers | 1,700,000 | 6,204,000 | 4,504,000 | 264.94\% |
| Fund Balance Appropriation | 0 | 0 | 0 | N/A |
| TOTAL GENERAL FUND | 53,220,264 | 57,252,933 | 4,032,669 | 7.58\% |
| STATE LIQUID FUELS TAX FUND | 886,463 | 901,400 | 14,937 | 1.68\% |
| HOST MUNICIPALITY FEES FUND | 0 | 422,572 | 422,572 | N/A |
| DEBT SERVICE FUND | 83,421,424 | 8,831,177 | $(74,590,247)$ | -89.41\% |
| WATER UTILITY FUND | 5,725,273 | 0 | $(5,725,273)$ | -100.00\% |
| SANITATION UTILITY FUND | 4,512,973 | 4,331,244 | $(181,729)$ | -4.03\% |
| INCINERATOR DISPOSAL FEES FUND | 0 | 6,500,179 | 6,500,179 | N/A |
| SEWERAGE UTILITY FUND | 13,512,995 | 0 | $(13,512,995)$ | -100.00\% |
| TOTAL REVENUE | 161,279,392 | 78,239,505 | $(83,039,887)$ | -51.49\% |



## SUMMARY OF EXPENDITURES

Citywide, expenditures are projected to decrease $\$ 101,617,982$, or $58.76 \%$, in 2014 as compared to the 2013 Budget. This is primarily due to the anticipated payoff by year-end 2013 of City debt service guarantee obligations of approximately $\$ 72.2$ million on The Harrisburg Authority Resource Recovery Facility Bonds/Notes, and general obligation debt service that the City defaulted on in 2012 and 2013, pursuant to the Harrisburg Stong Plan. In addition, the transfer of the Bureau of Operations \& Revenue's Credit and Collection Unit and Water and Sewer Funds' operations to The Harrisburg Authority effective November 4, 2013 decreases the expenditures by $\$ 19$ milllion.

## GENERAL FUND

General Fund expenditures are proposed to increase $\$ 1,042,325$, or $1.85 \%$, from the 2013 Budget. The Department of General Government is projected to decrease $\$ 205,374$, or $9.41 \%$, from 2013 due to a decrease in Professional Services in the Office of City Solicitor and a decrease of one position in the Office of the City Treasurer. The Department of Administration is proposed to increase $\$ 76,044$, or $3.03 \%$, due to increased Maintenance \& Repairs expenditures in the Bureau of IT. The Department of Building and Housing Development is projected to increase by $\$ 28,345$, or $3.28 \%$, due to the Current Planner/Zonning Officer which was funded $34 / 33 / 33$ in the General/Water/Sewer Funds, being transferred to the Bureau of Planning. Public Safety is anticipated to decrease $\$ 1,019,163$, or $3.97 \%$, primarily due to elimination of 22 vacant positions in the Bureau of Police and four vacant positions in the Bureau of Fire. Public Works proposed expenditures have increased $\$ 1,084,529$, or $16.11 \%$, over 2013 Adopted Budget levels. This is mostly due to a net increase of two positions overall in the department, and a $\$ 337,400$ and a $\$ 247,563$ increase to City Services Utilities category and Supplies category, respectively. Parks, Recreation, and Enrichment increased by $\$ 2,498$, or $0.61 \%$. General Expenses is anticipated to increase $\$ 3,054,816$, mostly due to an increase in projected Medical Benefits of $\$ 1,800,000$ and anticipated $\$ 1,500,000$ in sewer related settlement payments to several outside municipalities. Transfers to Other Funds will decrease $\$ 1,979,370$, or $18.31 \%$, from the 2013 Adopted Budget, due to decreased debt service funding obligations in 2014.

## STATE LIQUID FUELS TAX FUND

The State Liquid Fuels Tax Fund is proposed to increase $\$ 14,937$ or $1.69 \%$, due to an increase in the State's annual allocation.

## HOST MUNICIPALITY FEES FUND

Host Municipality Fees Fund expenditures are currently projected to be $\$ 0$ for 2014, as the allocation plan for this new Fund is unknown at this time

## DEBT SERVICE FUND

The Debt Service Fund is projected to decrease $\$ 83,255,246$ compared to the 2013 Budget due to $\$ 72.2$ million in City debt service guarantee obligations on THA Resource Recovery Facility debt and $\$ 8.7$ million in City general obligation debt projected to be paid off in 2013 as a result of the Harrisburg Strong Plan; and early payoff of the 2006 Metro Bank Loan from 2013's artifacts sale proceeds totaling approximately $\$ 2.5$ million.

## WATER UTILITY FUND

The Water Utility Fund is proposed to decrease $\$ 5,725,273$, or $100 \%$, due to the transfer of Water Fund operations to The Harrisburg Authority effective November 4, 2013, pursuant to the Harrisburg Strong Plan.

## SANITATION UTILITY FUND

The Sanitation Utility Fund is proposed to increase slightly by $\$ 181,729$, or $4.03 \%$, primarily due to decreased General Administrative Charges, offset by an increase of a Recycling Coordinator position, which was added in 2013 via reallocation by City Council.

## INCINERATOR DISPOSAL FEES FUND

Incinerator Disposal Fees Fund expenditures are expected to be 6,500,179 in 2014.

## SEWERAGE UTILITY FUND

The Sewerage Utility Fund is proposed to decrease $\$ 13,512,995$, or $100 \%$, due to the transfer of Sewer Fund operations to The Harrisburg Authority effective November 4, 2013, pursuant to the Harrisburg Strong Plan.

| FUND | $\begin{gathered} 2013 \\ \text { APPROVED } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { PROPOSED } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \hline \text { 2013-2014 } \\ \text { INCREASE/ } \\ \text { (DECREASE) } \end{gathered}$ | $\begin{gathered} \text { 2013-2014 } \\ \text { CHANGE } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| GENERAL FUND |  |  |  |  |
| General Government | 2,181,579 | 1,976,205 | $(205,374)$ | -9.41\% |
| Administration | 2,513,063 | 2,589,108 | 76,044 | 3.03\% |
| Building \& Housing Development | 863,197 | 891,542 | 28,345 | 3.28\% |
| Public Safety | 25,640,031 | 24,620,868 | $(1,019,163)$ | -3.97\% |
| Public Works | 6,732,264 | 7,816,793 | 1,084,529 | 16.11\% |
| Parks and Recreation | 409,776 | 412,274 | 2,498 | 0.61\% |
| General Expenses | 7,060,150 | 10,114,966 | 3,054,816 | 43.27\% |
| Transfers to Other Funds | 10,810,547 | 8,831,177 | $(1,979,370)$ | -18.31\% |
| TOTAL GENERAL FUND | 56,210,608 | 57,252,933 | 1,042,325 | 1.85\% |
| STATE LIQUID FUELS TAX FUND | 886,463 | 901,400 | 14,937 | 1.69\% |
| HOST MUNICIPALITY FEES FUND | 0 | 0 | 0 | N/A |
| DEBT SERVICE FUND | 92,086,424 | 8,831,177 | $(83,255,246)$ | -90.41\% |
| WATER UTILITY FUND | 5,725,273 | 0 | $(5,725,273)$ | -100.00\% |
| SANITATION UTILITY FUND | 4,512,973 | 4,331,244 | $(181,729)$ | -4.03\% |
| INCINERATOR DISPOSAL FEES FUND | 0 | 6,500,179 | 6,500,179 | N/A |
| SEWERAGE UTILITY FUND | 13,512,995 | 0 | $(13,512,995)$ | -100.00\% |
| TOTAL EXPENDITURES | 172,934,736 | 77,816,933 | $(95,117,803)$ | $\underline{-55.00 \%}$ |



## CHANGES IN BUDGETED POSITIONS FROM 2013 TO 2014

Total City-wide personnel compliment is proposed to decrease by 98 positions, a $20 \%$ reduction of the workforce compared to the 2013 Budget. The main reasons for this are the transfers of the Bureau of Operations \& Revenue Credit and Collection Unit, and the Water and Sewer Funds' operations to The Harrisburg Authority (THA) effective November 4, 2013; and the elimination of 26 vacant Public Safety related positions.

## GENERAL FUND

Total General Fund is proposed to decrease by 27.34 positions, or $7 \%$ of the General Fund workforce. In General Government, there is no increase of positions. However, in the Office of City Treasurer, the vacant Computer Programmer position is proposed to be eliminated. The Paralegal III position, which was previously fully funded by the Water Fund, was transferred to the Office of City Solicitor in 2013 via reallocation. In the Department of Administration for the 2014 Budget, the Programmer III position, which was funded 50/50 by the Water and Sewer Funds, was transferred to the Bureau of Information Technology in 2013 via reallocation. In the Bureau of Operation and Revenue, the Director, Paralegal, Posting Specialist and two Customer Services Representative Accounts Specialist positions were transferred to THA effective November 4, 2013. In the Department of Building and Housing Development's 2014 Budget, the Current Planner/Zonning Officer position which was previously funded 34/33/33 between General/Water/Sewer Funds, was transferred to the Bureau of PLanning in 2013 via reallocation. In the Department of Public Safety, there is a decrease of 26 vacant positions proposed. In the Bureau of Police, one Clerk Typist/Data Entry Operator, one Record Center Operator I, 5 Parking Enforcement Officers and 15 Police Officers are proposed to be eliminated. In the Bureau of Fire, four vacant Firefighter positions are proposed to be eliminated. In the Department of Public Works, there is an increase of two positions proposed. The Secretary II position which was previously fully funded in the Water Fund, was transferred to the Office of Director in 2013 via reallocation. In the Office of City Services, one vacant Motor Equipment Operator position and one vacant Maintenance Worker IV position are proposed to be eliminated, and one Laborer I position and one Traffic Technician I position are proposed to be added. In addition, a Demolition Specialist II position is to be reclassified as the Laborer III. In the Bureau of Vehicle Manangement, one vacant Automotive Mechanic I position is proposed to be eliminated. The Fleet Manager position was added in 2013 via reallocation. The Administrative Assistant II position which was previously fullly funded by the Sewer Fund, was transferred to the the Vehicle Management Center in 2013 via reallocation.

## UTILITY FUNDS

In the Bureau of Sanitation, there is a net increase of one position proposed. A Recycling Coordinator position was added via reallocation in 2013. One vacant Laborer III position is proposed to be eliminated and one Solid Waste Education \& Enforcement Technician position is proposed to be added in the 2014 Budget.

The Water and Sewer Funds, 71 employees were transferred to THA effective November 4, 2013.


Note: The City does not utilize Full-Time Equivalents (FTE's) in accounting for positions. Rather, it accounts for positions by the percentage of the employee's salary charged to a particular office or bureau. Permanent part-time positions are counted as whole positions. Temporary part-time employees are not included in the position's calculations.

|  | 2013 | 2014 | $2013-2014$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | APPROVED | PROPOSED | INCREASE/ | 2013-2014 |
| FUND | BUDGET | BUDGET | (DECREASE) | CHANGE |


| Office of City Council | 9.00 | 9.00 | 0.00 | 0\% |
| :---: | :---: | :---: | :---: | :---: |
| Office of the Mayor | 4.00 | 4.00 | 0.00 | 0\% |
| Office of City Controller | 3.00 | 3.00 | 0.00 | 0\% |
| Office of City Treasurer | 8.40 | 7.40 | (1.00) | -12\% |
| Office of City Solicitor | 4.00 | 5.00 | 1.00 | 25\% |
| TOTAL GENERAL GOVERNMENT | 28.40 | 28.40 | 0.00 | 0\% |
| Business Administrator | 2.00 | 2.00 | 0.00 | 0\% |
| Financial Management | 7.00 | 7.00 | 0.00 | 0\% |
| Information Technology | 6.60 | 7.60 | 1.00 | 15\% |
| Human Resources | 6.00 | 6.00 | 0.00 | 0\% |
| Operations \& Revenue | 9.00 | 4.00 | (5.00) | -56\% ${ }^{(1)}$ |
| TOTAL ADMINISTRATION | 30.60 | 26.60 | (4.00) | -13\% |
| Office of the Director | 1.00 | 1.00 | 0.00 | 0\% |
| Planning | 0.34 | 1.00 | 0.66 | 194\% |
| Inspections \& Codes Enforcement | 13.00 | 13.00 | 0.00 | 0\% |
| Office of Economic Development | 1.00 | 1.00 | 0.00 | 0\% |
| TOTAL BLDG. \& HOUSING DEV. | 15.34 | 16.00 | 0.66 | 4\% |
| Office of the Police Chief | 186.00 | 164.00 | (22.00) | -12\% ${ }^{(2)}$ |
| Uniformed Patrol | 0.00 | 0.00 | 0.00 | N/A |
| Technical Services | 0.00 | 0.00 | 0.00 | N/A |
| Criminal Investigation | 0.00 | 0.00 | 0.00 | N/A |
| Fire | 85.00 | 81.00 | (4.00) | -5\% ${ }^{(3)}$ |
| TOTAL PUBLIC SAFETY | 271.00 | 245.00 | (26.00) | -10\% |
| Office of the Director | 10.00 | 11.00 | 1.00 | 10\% |
| Neighborhood Services - City Services | 33.50 | 33.50 | 0.00 | 0\% |
| Vehicle Management | 9.00 | 10.00 | 1.00 | 11\% |
| TOTAL PUBLIC WORKS | 52.50 | 54.50 | 2.00 | 4\% |
| Office of the Director | 4.00 | 4.00 | 0.00 | 0\% |
| Recreation | 0.00 | 0.00 | 0.00 | N/A |
| Parks Maintenance | 0.00 | 0.00 | 0.00 | N/A |
| TOTAL PARKS, REC AND ENRICHMENT | 4.00 | 4.00 | 0.00 | 0\% |
| TOTAL GENERAL FUND | 401.84 | 374.50 | (27.34) | -7\% |
| Water Utility Fund | 34.83 | 0.00 | (34.83) | -100\% ${ }^{(1)}$ |
| Sanitation Utility Fund | 22.50 | 23.50 | 1.00 | 4\% |
| Sewerage Utility Fund | 36.83 | 0.00 | (36.83) | -100\% ${ }^{(1)}$ |
| TOTAL UTILITY FUNDS | 94.16 | 23.50 | (70.66) | -75\% |
| TOTAL POSITIONS | 496.00 | 398.00 | (98.00) | $\underline{-20 \%}$ |

## Note

[^0]| RESOURCES |  | APPROPRIATIONS |  |
| :---: | :---: | :---: | :---: |
| REAL ESTATE TAXES | 16,863,072 | GENERAL GOVERNMENT | 1,976,205 |
|  |  | ADMINISTRATION | 2,589,108 |
| TRANSFER TAXES | 285,100 | BUILDING AND HOUSING DEV. | 891,542 |
|  |  | PUBLIC SAFETY | 24,620,868 |
| HOTEL TAXES | 740,000 | PUBLIC WORKS | 7,816,793 |
|  |  | PARKS, RECREATION \& ENRICHMENT | 412,274 |
| OCCUPATIONAL PRIVILEGE TAXES | 0 |  |  |
| LOCAL SERVICES TAXES | 1,933,965 | TOTAL DEPARTMENTS | 38,306,790 |
| EARNED INCOME TAXES | 10,197,900 |  |  |
| MERCANTILE/BUSINESS PRIVILEGE | 6,659,450 | OTHER: |  |
| DEPARTMENTAL REVENUES | 5,550,450 | GENERAL EXPENSES | 10,114,966 |
|  |  | TRANSFERS TO OTHER FUNDS | 8,831,177 |
| FINES AND FORFEITS | 2,023,000 |  |  |
| BUSINESS LICENSES AND PERMITS | 570,000 | TOTAL OTHER | $\overline{18,946,143}$ |
| INTEREST INCOME | 44,708 |  |  |
| PROPERTY INCOME | 62,060 |  |  |
| MISCELLANEOUS REVENUE | 2,477,458 |  |  |
| OTHER FINANCING SOURCES | 0 |  |  |
| INTERGOVERNMENTAL REVENUE | 3,641,771 |  |  |
| INTERFUND REVENUE | 6,204,000 |  |  |
| FUND BALANCE APPROPRIATION | 0 |  |  |
| TOTAL RESOURCES | 57,252,933 | TOTAL APPROPRIATIONS | $\underline{\underline{57,252,933}}$ |

GENERAL FUND
REVENUE ANALYSIS SUMMARY
2014 PROPOSED BUDGET

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | 2010 | 2011 | 2012 | Approved | 2013 <br> Budget | Proposed <br> Budget |

TAXES

## REAL ESTATE TAXES

Real Estate Current
Real Estate Prior
TOTAL REAL ESTATE TAXES

OTHER TAXES

| Transfer Taxes | 367,160 | 329,181 | 436,537 | 391,909 | 285,100 | 285,100 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hotel Taxes | 714,000 | 753,104 | 586,890 | 650,000 | 695,000 | 740,000 |
| Occupational Privilege Taxes | 0 | 0 | 0 | 0 | 0 | 0 |
| Local Services Taxes | 2,217,093 | 2,232,038 | 1,875,888 | 2,153,149 | 1,933,965 | 1,933,965 |
| Earned Income Taxes | 3,149,169 | 3,485,781 | 4,372,971 | 8,586,854 | 8,069,400 | 10,197,900 |
| Mercantile/Business Privilege | 3,783,932 | 3,701,265 | 4,664,249 | 5,076,564 | 5,048,744 | 6,659,450 |
| TOTAL OTHER TAXES | 10,231,353 | 10,501,369 | 11,936,536 | 16,858,476 | 16,032,209 | 19,816,415 |
| TOTAL TAXES | 25,947,087 | 26,098,345 | 28,761,824 | 34,055,864 | 32,717,652 | 36,679,487 |
| DEPARTMENTAL REVENUES |  |  |  |  |  |  |
| Administration | 14,626,812 | 11,030,896 | 2,286,851 | 3,197,902 | 3,324,285 | 1,275,032 |
| Building and Housing Development | 1,018,651 | 1,002,339 | 998,910 | 901,380 | 959,725 | 939,300 |
| Public Safety | 1,698,193 | 2,224,248 | 1,740,828 | 1,850,869 | 2,118,262 | 1,849,819 |
| Public Works | 1,912,433 | 2,002,616 | 2,004,037 | 2,084,398 | 1,642,922 | 1,472,751 |
| Parks and Recreation | 33,372 | 44,116 | 10,593 | 13,575 | 11,381 | 13,548 |
| TOTAL DEPT. REVENUES | 19,289,462 | 16,304,214 | 7,041,218 | 8,048,124 | 8,056,574 | 5,550,450 |

GENERAL FUND
REVENUE ANALYSIS SUMMARY
2014 PROPOSED BUDGET

| Account Name | $2010$ <br> Actual | 2011 <br> Actual | $2012$ <br> Actual | 2013 Approved Budget | $\begin{gathered} 2013 \\ \text { Projected } \end{gathered}$ | 2014 Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OTHER REVENUES |  |  |  |  |  |  |
| Fines and Forfeits | 1,973,046 | 1,639,625 | 1,711,475 | 1,762,137 | 1,308,270 | 2,023,000 |
| Licenses and Permits | 573,948 | 570,107 | 573,299 | 578,416 | 568,650 | 570,000 |
| Interest Income | 89,200 | 75,366 | 60,976 | 65,053 | 48,960 | 44,708 |
| Property Income | 117,604 | 7,456,254 | 61,856 | 62,723 | 62,060 | 62,060 |
| Miscellaneous | 911,472 | 1,157,000 | 604,996 | 864,793 | 1,769,446 | 2,477,458 |
| Other Financing Sources | 0 | 0 | 0 | 0 | 711,743 | 0 |
| Intergovernmental | 6,340,432 | 6,318,406 | 5,329,337 | 6,083,154 | 4,199,771 | 3,641,771 |
| Interfund | 1,295,703 | 1,853,098 | 3,438,939 | 1,700,000 | 6,143,983 | 6,204,000 |
| TOTAL OTHER REVENUES | 11,301,405 | 19,069,857 | 11,780,879 | 11,116,276 | 14,812,883 | 15,022,997 |
| GENERAL FUND REVENUES | 56,537,953 | 61,472,416 | 47,583,922 | 53,220,264 | 55,587,109 | 57,252,933 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| GENERAL FUND RESOURCES | 56,537,953 | 61,472,416 | 47,583,922 | 53,220,264 | 55,587,109 | 57,252,933 |

## General Fund Revenue 2014 Proposed Revenues



GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

| Account Name | 2010 <br> Actual | 2011 <br> Actual | 2013 <br> Actual | Approved <br> Budget | 2013 <br> Projected | Proposed <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

TAXES
REAL ESTATE TAXES
CURRENT YEAR LEVY
Discount Period
Flat Period
Penalty Period
Refund of Prior Year Taxes

CURRENT YEAR DISCOUNT AND PENALTY

| Discount (2\%) | $(235,277)$ | $(233,165)$ | $(261,512)$ | $(261,494)$ | $(253,517)$ | $(253,517)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Penalty (10\%) | 112,086 | 125,485 | 103,841 | 171,273 | 158,909 | 158,909 |
| TOTAL DISCOUNT \& PENALTY | $(123,191)$ | $(107,680)$ | $(157,671)$ | $(90,221)$ | $(94,608)$ | $(94,608)$ |
| TOTAL CURRENT YEAR TAXES | 13,921,188 | 13,894,020 | 15,028,973 | 15,431,522 | 15,113,239 | 15,113,239 |

PRIOR YEARS' TAXES
Tax Liens - Principal
Tax Liens - Interest
Tax Amount - 1st Year Prior
Tax Amount - 2nd Year Prior
Tax Amount - 3rd \& More Prior Years
Penalty \& Int - 1st Year Prior
Penalty \& Int - 2nd Year Prior
Penalty \& Int - 3rd \& More Years
Tax Amount - Tax Sales
TOTAL PRIOR YEARS' TAXES
TOTAL REAL ESTATE TAXES

## OTHER TAXES

| Transfer Taxes | 367,160 | 329,181 | 436,537 | 391,909 | 285,100 | 285,100 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Hotel Taxes | 714,000 | 753,104 | 586,890 | 650,000 | 695,000 | 740,000 |  |
| OCCUPATIONAL PRIVILEGE TAXES |  |  |  |  |  |  |  |
| Tax Amount - Current Year | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Penalty - Current Year | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Interest - Current Year | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Tax Amount - Prior Years | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Penalty - Prior Years | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Interest - Prior Years | 0 | 0 | 0 | 0 | 0 | 0 |  |
| O.P.T. Commissions | 0 | 0 | 0 | 0 | 0 | 0 |  |
| O.P.T. Commissions Prior Year | 0 | 0 | 0 | 0 | 0 | 0 |  |
| TOTAL O.P.T. | 0 | 0 | 0 | 0 | 0 | 0 |  |

GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

| Account Name | $\begin{aligned} & 2010 \\ & \text { Actual } \end{aligned}$ | 2011 <br> Actual | $2012$ <br> Actual | 2013 <br> Approved Budget | 2013 <br> Projected | $\begin{gathered} 2014 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LOCAL SERVICE TAXES |  |  |  |  |  |  |
| Tax Amount - Current Year | 1,648,223 | 1,667,668 | 1,340,516 | 1,612,364 | 1,434,000 | 1,434,000 |
| Penalty - Current Tax | 2,707 | 689 | 353 | 755 | 300 | 300 |
| Tax Amount - Prior Year | 569,993 | 564,702 | 536,035 | 541,398 | 500,906 | 500,906 |
| Penalty - Prior Year | $(1,175)$ | 1,374 | 305 | 558 | 200 | 200 |
| L.S.T. Tax Commissions | $(1,697)$ | $(1,825)$ | $(1,057)$ | $(1,661)$ | $(1,200)$ | $(1,200)$ |
| Prior Year L.S.T. Commissions | (958) | (569) | (265) | (265) | (241) | (241) |
| TOTAL L.S.T. | 2,217,093 | 2,232,038 | 1,875,888 | 2,153,149 | 1,933,965 | 1,933,965 |
| EARNED INCOME TAXES |  |  |  |  |  |  |
| Tax Amount - Current Year | 3,218,224 | 3,562,109 | 4,458,963 | 8,700,000 | 8,200,000 | 10,362,000 |
| Tax Amount - Prior Year | 0 | 0 | 0 | 0 | 0 | 0 |
| E.I.T. Commissions | $(69,055)$ | $(76,328)$ | $(82,410)$ | $(109,646)$ | $(127,100)$ | $(160,600)$ |
| E.I.T. DCTCC Fees | 0 | 0 | $(3,582)$ | $(3,500)$ | $(3,500)$ | $(3,500)$ |
| TOTAL E.I.T. | 3,149,169 | 3,485,781 | 4,372,971 | 8,586,854 | 8,069,400 | 10,197,900 |
| MERCANTILE/BUSINESS PRIVILEGE LICENSES |  |  |  |  |  |  |
| Business Privilege - Current Year | 173,960 | 167,520 | 168,440 | 179,520 | 170,000 | 175,000 |
| Business Privilege - Prior Year | 11,800 | 7,440 | 8,640 | 7,440 | 7,000 | 7,000 |
| Landlord - Current Year | 74,730 | 66,720 | 79,760 | 72,440 | 82,000 | 85,600 |
| Landlord - Prior Year | 8,040 | 4,480 | 16,520 | 10,500 | 10,000 | 8,600 |
| License Commision | 0 | 0 | 0 | $(15,000)$ | $(1,500)$ | $(1,500)$ |
| TOTAL BUSINESS LICENSES | 268,530 | 246,160 | 273,360 | 254,900 | 267,500 | 274,700 |
| MERCANTILE/BUSINESS TAXES |  |  |  |  |  |  |
| Current Year Tax | 2,317,106 | 2,359,659 | 2,375,927 | 2,415,000 | 2,490,000 | 2,525,000 |
| Prior Year Tax | 93,851 | 70,061 | 130,054 | 75,550 | 79,700 | 80,000 |
| Penalty | 36,800 | 30,921 | 29,514 | 20,000 | 41,000 | 44,000 |
| Interest | 12,005 | 8,735 | 11,012 | 7,000 | 7,000 | 7,000 |
| Tax Commision | 0 | 0 | 0 | $(15,000)$ | $(15,000)$ | $(20,000)$ |
| Amusement Tax | 276,697 | 298,844 | 284,201 | 285,000 | 200,000 | 250,000 |
| Amusement Tax Penalty | 753 | 541 | 504 | 540 | 100 | 250 |
| Parking Tax | 728,362 | 637,748 | 1,507,727 | 1,984,000 | 1,930,000 | 3,330,000 |
| Parking License Fee | 12,973 | 13,474 | 13,513 | 13,474 | 13,700 | 134,000 |
| Parking License Fee - Prior Year | 0 | 475 | 784 | 800 | 476 | 500 |
| Parking License Fee - Interest | 1,759 | 1,037 | 2,298 | 2,300 | 668 | 1,000 |
| General License Tax | 35,095 | 33,610 | 35,355 | 33,000 | 33,600 | 33,000 |
| TOTAL BUSINESS TAXES | 3,515,402 | 3,455,105 | 4,390,889 | 4,821,664 | 4,781,244 | 6,384,750 |
| TOTAL MERC./BUS. PRIV. | 3,783,932 | 3,701,265 | 4,664,249 | 5,076,564 | 5,048,744 | 6,659,450 |
| TOTAL OTHER TAXES | 10,231,353 | 10,501,369 | 11,936,536 | 16,858,476 | 16,032,209 | 19,816,415 |
| TOTAL TAXES | 25,947,087 | 26,098,345 | 28,761,824 | 34,055,864 | 32,717,652 | 36,679,487 |

GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

|  | 2010 | 2011 | 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | Actual | 2013 <br> Approved <br> Budget | 2013 <br> Projected | 2014 <br> Proposed <br> Budget |  |  |
| DEPARTMENTAL REVENUES |  |  |  |  |  |  |

DEPARTMENTAL REVENUES
ADMINISTRATION

| Water Utility Fund | 5,698,358 | 1,529,000 | 703,078 | 833,960 | 833,960 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grants Fund | 91,050 | 90,000 | 0 | 87,866 | 175,732 | 87,866 |
| Sanitation Utility Fund | 957,745 | 1,105,000 | 810,490 | 957,745 | 957,745 | 506,063 |
| Incinerator Utility Fund | 0 | 0 | 0 | - | 0 | 193,386 |
| Sewerage Utility Fund | 7,275,386 | 7,843,865 | 277,652 | 846,131 | 846,131 | 0 |
| Satisfaction Fees | 1,499 | 1,552 | 865 | 1,000 | 864 | 864 |
| Filing Fee Returns | 2,211 | 2,856 | 1,384 | 1,500 | 1,384 | 1,384 |
| Return of Advanced Costs | 10 | 10 | 0 | 0 | 0 | 0 |
| Metro | 163,875 | 163,375 | 152,437 | 145,000 | 161,000 | 161,000 |
| Life Partnership Registry | 125 | 0 | 50 | 25 | 50 | 50 |
| Liens - Court Costs | 52 | 18 | 19 | 0 | 0 | 0 |
| Collection Revenue (School) | 247,218 | 142,400 | 171,811 | 155,881 | 168,334 | 145,334 |
| Collection Fees (School Merc.) | 95,288 | 81,190 | 94,084 | 88,875 | 95,105 | 95,105 |
| Returned Check Fee | 8,071 | 5,115 | 9,808 | 14,000 | 8,808 | 8,808 |
| Other Administration Revenue | 85,665 | 66,480 | 65,143 | 65,874 | 75,142 | 75,142 |
| Documents/Publications - Mercantile | 260 | 35 | 30 | 45 | 30 | 30 |
| I.T. Chargebacks | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ADMINISTRATION | 14,626,812 | 11,030,896 | 2,286,851 | 3,197,902 | 3,324,285 | 1,275,032 |

## BUILDING \& HOUSING DEVELOPMENT

Rooming House

License Renewal Fees
Permit Fees - Electrical
Permit Fees - Plumbing

| $(2,245)$ | 1,785 | 1,575 | 1,000 | 1,000 | 2,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $(1,656)$ | $(6,504)$ | 400 | 400 | 0 | 0 |
| 182,875 | 201,475 | 186,310 | 200,000 | 200,000 | 200,000 |
| 74,011 | 82,301 | 87,126 | 70,000 | 63,700 | 65,000 |
| 37,400 | 41,056 | 53,915 | 50,000 | 45,200 | 45,000 |
| 402,753 | 419,943 | 377,878 | 325,000 | 372,200 | 370,000 |
| 2,422 | 1,772 | 2,972 | 2,100 | 1,000 | 1,000 |
| 2,775 | 2,150 | 2,325 | 2,000 | 2,500 | 2,000 |
| 18,518 | 8,508 | 11,310 | 10,000 | 12,200 | 10,000 |
| 24,050 | 26,412 | 24,523 | 20,000 | 25,400 | 20,000 |
| 2,621 | 2,961 | 3,935 | 2,400 | 2,400 | 1,800 |
| 1,808 | 1,615 | 855 | 1,100 | 1,400 | 1,200 |
| 62,745 | 41,845 | 20,445 | 15,000 | 19,300 | 19,300 |
| $(1,290)$ | 0 | 0 | 0 | 0 | 0 |
| 5,675 | 856 | 0 | 850 | 25 | 0 |
| 3,002 | 528 | 0 | 530 | 0 | 0 |
| 8,124 | 2,650 | 4,780 | 8,000 | 5,000 | 5,000 |
| 64,410 | 58,385 | 59,735 | 55,000 | 60,000 | 65,000 |
| 11,980 | 10,020 | 9,975 | 10,000 | 16,000 | 13,000 |
| 61,334 | 62,414 | 57,926 | 48,000 | 56,000 | 48,000 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 27,990 | 42,125 | 92,925 | 70,000 | 75,000 | 70,000 |
| 425 | 0 | 0 | 0 | 0 | 0 |
| 25,000 | 0 | 0 | 0 | 0 | 0 |
| 72 | 42 | 0 | 0 | 1,400 | 1,000 |
| 3,854 | 0 | 0 | 10,000 | 0 | 0 |
| 1,018,651 | 1,002,339 | 998,910 | 901,380 | 959,725 | 939,300 |

GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

| Account Name | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { Approved } \\ \text { Budget } \end{gathered}$ | $2013$ <br> Projected | $\begin{gathered} 2014 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PUBLIC SAFETY |  |  |  |  |  |  |
| Temp "No Parking" Signs | 432 | 0 | 0 | 0 | 0 | 0 |
| Fire and Burglar Alarm | 42,005 | 42,045 | 29,975 | 28,000 | 35,500 | 35,500 |
| Vehicular Extraction Fees | 35 | 100 | 335 | 100 | 400 | 400 |
| Towing Fees | 27,116 | 22,315 | 27,775 | 25,460 | 25,460 | 25,460 |
| Police Investigation Reports | 56,490 | 55,210 | 68,917 | 64,000 | 72,700 | 72,700 |
| Booking Processing Fee | 0 | 1,520 | 38,649 | 25,000 | 60,000 | 5,000 |
| Fire Investigation Reports | 1,225 | 990 | 675 | 1,000 | 400 | 400 |
| Fees - Police Officer Application | 0 | 0 | 0 | 0 | 0 | 0 |
| Fees - Firefighter Application | 0 | 0 | 0 | 0 | 0 | 0 |
| Meter Bag Rental | 161,526 | 156,975 | 171,576 | 155,000 | 148,700 | 148,700 |
| Fire Grants (SAFER) | 0 | 0 | 0 | 315,000 | 613,159 | 507,490 |
| Police Personnel Reimb | 0 | 0 | 0 | 0 | 22,541 | 22,541 |
| ARRA COPS 2009 Grant | 282,593 | 400,404 | 150,789 | 202,663 | 164,644 | 0 |
| ARRA Energy Block Grant | 25,620 | 0 | 0 | 0 | 0 | 0 |
| ARRA Justice Assistance Grant | 30,000 | 0 | 0 | 0 | 0 | 0 |
| Police On Patrol | 0 | 250,000 | 0 | 0 | 0 | 0 |
| Training Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| Auto Theft Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| Academy Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| Weed and Seed Grant | 20,000 | 40,000 | 0 | 0 | 0 | 0 |
| Universal Hiring Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| Cops 2004 Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| FEMA/USAR Contract | 438,443 | 173,253 | 86,540 | 0 | 91,679 | 0 |
| Probation/Parole Grant | 0 | 0 | 0 | 0 | 0 | 0 |
| Counter-Terrorism Grant | 0 | 0 | 40 | 0 | 0 | 0 |
| State Police Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 |
| HHA Reimbursement | 0 | 377,334 | 364,209 | 277,545 | 189,193 | 250,000 |
| Other Public Safety Revenue | 64,898 | 71,226 | 41,767 | 54,601 | 40,000 | 40,000 |
| Fees - Permit Parking | 28,973 | 20,852 | 33,940 | 40,000 | 34,000 | 34,000 |
| Fines and Costs | 72,567 | 67,631 | 91,092 | 74,000 | 87,000 | 87,000 |
| Drug Task Force Reimbursement | 96,119 | 98,111 | 102,549 | 90,000 | 96,000 | 96,000 |
| Highway Safety Program Reimburse. | 25,633 | 8,072 | 3,343 | 9,000 | 0 | 0 |
| Vice Reinbersment | 0 | 0 | 0 | 0 | 0 | 0 |
| E911 Surcharge | 0 | 0 | 0 | 0 | 0 | 0 |
| HSD Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 |
| Dog Licenses | 5,191 | 7,998 | 8,378 | 8,000 | 8,000 | 8,378 |
| Fees - Booting | 9,030 | 9,150 | 16,200 | 9,000 | 3,000 | 9,000 |
| Police Extra Duty Revenue | 310,297 | 421,062 | 504,080 | 472,500 | 425,885 | 507,250 |
| TOTAL PUBLIC SAFETY | 1,698,193 | 2,224,248 | 1,740,828 | 1,850,869 | 2,118,262 | 1,849,819 |
| PUBLIC WORKS |  |  |  |  |  |  |
| Street Cut Inspect | 29,060 | 79,400 | 89,150 | 35,000 | 101,130 | 35,000 |
| Street Cut Degradation Fees | 5,330 | 40,450 | 1,990 | 11,000 | 700 | 2,000 |
| Permit Fees - Sewer Tappage | 26,055 | 22,558 | 25,783 | 17,055 | 34,353 | 17,055 |
| VMC Charges - Dauphin County | 28,538 | 44,171 | 45,689 | 59,586 | 6,341 | 6,341 |
| VMC Charges - THA Covanta | 56,419 | 77,868 | 66,814 | 89,700 | 9,108 | 9,108 |
| VMC Charges - Water | 55,121 | 34,333 | 65,596 | 50,000 | 65,000 | 0 |
| VMC Charges- Fed Grant | 202 | 5,603 | 4,178 | 5,000 | 3,000 | 3,000 |
| VMC Charges - Steelton Borough | 57,924 | 72,946 | 68,447 | 78,464 | 2,465 | 2,465 |
| VMC Charges - Sanitation | 217,764 | 239,654 | 225,550 | 260,992 | 222,488 | 222,488 |
| VMC Charges - Sewer/A.W.T.F. | 26,295 | 42,019 | 49,761 | 64,215 | 43,192 | 0 |
| VMC Charges - State Liquid Fuels | 119,090 | 106,695 | 112,000 | 112,000 | 120,000 | 120,000 |
| VMC Charges - Hbg Parking Authority | 19,680 | 27,518 | 28,688 | 28,000 | 28,000 | 28,000 |
| VMC Charges - Hbg Redev. Authority | 522 | 852 | 994 | 994 | 1,300 | 1,300 |
| VMC Charges - Hbg School District | 235,741 | 272,745 | 247,171 | 353,000 | 75,000 | 75,000 |
| VMC Charges - Hbg Housing Authority | 4,114 | 6,595 | 6,442 | 6,694 | 5,300 | 5,300 |
| Sewer Maintenance Charges | 925,997 | 843,666 | 823,149 | 827,100 | 803,000 | 823,149 |
| Sewer Maintenance Liens - Principal | 3,702 | 3,935 | 1,470 | 1,011 | 2,300 | 2,300 |
| Sewer Maintenance Liens - Interest | 1,041 | 831 | 704 | 87 | 700 | 700 |
| Keep HBG Clean | 0 | 0 | 0 | 0 | 10 | 10 |
| Publications and Maps | 10 | 22 | 7 | 0 | 35 | 35 |
| CDBG Reimbursement - Demolition | 95,725 | 78,012 | 131,667 | 80,000 | 115,000 | 115,000 |
| Other Public Works Revenue | 4,103 | 2,743 | 8,787 | 4,500 | 4,500 | 4,500 |
| TOTAL PUBLIC WORKS | 1,912,433 | 2,002,616 | 2,004,037 | 2,084,398 | 1,642,922 | 1,472,751 |

Page 29

GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

| Account Name | $2010$ <br> Actual | $2011$ <br> Actual | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 <br> Approved Budget | $\begin{gathered} 2013 \\ \text { Projected } \end{gathered}$ | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PARKS AND RECREATION |  |  |  |  |  |  |
| Revenue - Pool \#1 | 13,520 | 11,507 | 10,374 | 13,500 | 8,207 | 10,374 |
| Revenue - Pool \#2 | 14,285 | 8,060 | 73 | 0 | 0 | 0 |
| Fees - Shade Trees | 345 | 130 | 145 | 75 | 230 | 230 |
| Fees - Special Parking - City Island | 0 | 0 | 0 | 0 | 0 | 0 |
| Contribution/Donations | 0 | 0 | 0 | 0 | 0 | 0 |
| Explore Prog. Reimb, from HSD | 0 | 0 | 0 | 0 | 0 | 0 |
| Publication Advertising | 270 | 0 | 0 | 0 | 0 | 0 |
| Recreation Publications | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Parks and Recreation Rev. | 4,952 | 24,420 | 0 | 0 | 2,944 | 2,944 |
| TOTAL PARKS AND RECREATION | 33,372 | 44,116 | 10,593 | 13,575 | 11,381 | 13,548 |
| TOTAL DEPARTMENT REVENUE | 19,289,462 | 16,304,214 | 7,041,218 | 8,048,124 | 8,056,574 | 5,550,450 |
| OTHER REVENUES |  |  |  |  |  |  |
| FINES AND FORFEITS |  |  |  |  |  |  |
| DJ - Traffic Violations | 481,014 | 319,607 | 184,067 | 267,600 | 112,638 | 152,000 |
| DJ - Summary Criminal Offenses | 156,562 | 112,594 | 357,127 | 351,296 | 291,632 | 301,000 |
| DJ - Codes Violations | 106,721 | 69,185 | 77,139 | 84,249 | 50,000 | 70,000 |
| City Parking Violations | 1,228,749 | 1,138,239 | 1,093,142 | 1,058,992 | 854,000 | 1,500,000 |
| Witness Fees | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Fines and Forfeits | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL FINES AND FORFEITS | 1,973,046 | 1,639,625 | 1,711,475 | 1,762,137 | 1,308,270 | 2,023,000 |
| LICENSES AND PERMITS |  |  |  |  |  |  |
| Alcoholic Beverage Licenses | 28,800 | 31,800 | 28,740 | 40,713 | 29,650 | 36,000 |
| Cable TV Franchise License | 545,148 | 538,307 | 544,559 | 537,703 | 539,000 | 534,000 |
| TOTAL LICENSES AND PERMITS | 573,948 | 570,107 | 573,299 | 578,416 | 568,650 | 570,000 |

INTEREST INCOME
Savings
Tax Appeal
Collection System
Education
Transfer Interest
E.M.S.Tax Rebate Account Interest
Interest on CDs
PNI Loan Interest
Other Investments
Interest Earnings
Insurance Service
Insurance Interest - W.C.
Water System Sale Proceeds
TOTAL INTEREST INCOME

| 4,623 | 3,017 | 313 | 534 | 25 | 25 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 245 | 138 | 100 | 72 | 80 | 80 |
| 7 | 7 | 6 | 6 | 3 | 3 |
| 468 | 775 | 460 | 235 | 570 | 460 |
| 40 | 41 | 14 | 27 | 0 | 0 |
| 180 | 70 | 29 | 10 | 18 | 18 |
| 64,518 | 57,760 | 42,813 | 52,410 | 36,000 | 36,000 |
| 17,508 | 12,783 | 16,054 | 11,075 | 11,075 | 7,000 |
| 828 | 157 | 1,164 | 655 | 1,189 | 1,100 |
| 0 | 0 | 0 | 29 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 784 | 618 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |  |
|  | 75,366 | 60,976 | 65,053 | 48,960 | 44,708 |

GENERAL FUND
REVENUE ANALYSIS DETAIL
2014 PROPOSED BUDGET

| Account Name | $\begin{aligned} & 2010 \\ & \text { Actual } \end{aligned}$ | 2011 <br> Actual | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 Approved Budget | $\begin{gathered} 2013 \\ \text { Projected } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PROPERTY INCOME |  |  |  |  |  |  |
| Rental Income | 1,950 | 4,258 | 2,778 | 3,280 | 2,617 | 2,617 |
| HPA Rental Income | 8,667 | 7,417,334 | 24,267 | 20,800 | 20,800 | 20,800 |
| Easement Fees | 25,822 | 34,663 | 34,812 | 38,643 | 38,643 | 38,643 |
| Gain on Sale of Fixed Assets | 81,165 | 0 | 0 | 0 | 0 | 0 |
| TOTAL PROPERTY INCOME | 117,604 | 7,456,254 | 61,856 | 62,723 | 62,060 | 62,060 |
| MISCELLANEOUS |  |  |  |  |  |  |
| Reimbursement for Loss/Damage | 0 | 0 | 0 | 0 | 0 | 0 |
| Reimb for THA Shared Svcs | 0 | 0 | 0 | 0 | 205,887 | 1,560,000 |
| Stop Loss Recoveries | 0 | 216,128 | 175 | 175 | 96,133 | 0 |
| Work Comp-Excess Revovery | 0 | 0 | 0 | 0 | 550,325 | 233,000 |
| Receipt of Prior Year Revenue | 0 | 0 | 47,298 | 0 | 2,084 | 10,000 |
| Insurance Reimbursement for Loss | 73,365 | 167,054 | 57,362 | 112,780 | 40,000 | 0 |
| Contributions and Donations | 1,067 | 100 | 0 | 0 | 4,000 | 4,000 |
| Miscellaneous | 0 | 573 | 78 | 170 | 0 | 0 |
| Payments In Lieu of Taxes (PILOTS) | 410,244 | 420,286 | 370,704 | 425,415 | 371,158 | 371,158 |
| Naming Rights | 0 | 0 | 0 | 0 | 0 | 0 |
| Harrisburg Broadcasting Network | 23,845 | 7,925 | 1,350 | 1,376 | 2,200 | 2,200 |
| Refund of Expenditures | 135,936 | 148,238 | 29,225 | 108,967 | 80,000 | 80,000 |
| Express Script Rebate | 167,304 | 129,866 | 13,543 | 125,000 | 311,060 | 125,800 |
| Medicare Part D Program | 92,826 | 64,876 | 81,348 | 85,000 | 105,300 | 90,000 |
| Miscellaneous Lien - Principal | 6,885 | 1,954 | 3,914 | 5,910 | 1,300 | 1,300 |
| TOTAL MISCELLANEOUS | 911,472 | 1,157,000 | 604,996 | 864,793 | 1,769,446 | 2,477,458 |

OTHER FINANCING SOURCES
S.W.A.P. Revenue

City Guarantee Fees
Mortgage Refinancing Proceeds
T.R.A.N./Loan Proceeds

Pennvest
Settlement Recoveries
TOTAL OTHER FINANCING SOURCE:
INTERGOVERNMENTAL
Pension System State Aid Gaming Funds
Public Utility Realty Taxes
Capital Fire Protection
Grant Proceeds
Equipment Grant
HPA Coordinated Parking Agreement
Priority Parking Distribution
TOTAL INTERGOVERNMENTAL

| $2,651,339$ | $4,530,373$ | $2,543,634$ | $2,146,827$ | $2,609,214$ | $2,609,214$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 38,093 | 36,328 | 35,704 | 36,327 | 38,000 | 36,557 |
| 987,000 | 496,000 | $2,500,000$ | $2,500,000$ | 496,000 | 496,000 |
| 0 | 5,705 | 0 | 0 | 3,000 | 0 |
| 0 | 0 | 0 | 0 | 100,000 | 0 |
| $2,664,000$ | $1,250,000$ | 250,000 | $1,400,000$ | 953,557 | 0 |
| 0 | 0 | 0 | 0 | 0 | 500,000 |
|  | $6,340,432$ | $6,318,406$ | $5,329,337$ | $6,083,154$ | $4,199,771$ |

INTERFUND TRANSFERS
Capital Projects Fund
Trust and Agency Fund
Hydroelectric Dam Fund
State \& Fed Grants
Sanitation Utility Fund
Sewer Utility Fund
TOTAL INTERFUND TRANSFERS
total other revenues
GENERAL FUND REVENUE
Fund Balance Appropriation
GENERAL FUND RESOURCES

| 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 1,750,000 | 0 | 4,504,000 | 4,504,000 |
| 1,295,703 | 1,853,098 | 1,688,939 | 1,700,000 | 1,639,983 | 1,700,000 |
|  |  |  | 0 |  |  |
| 1,295,703 | 1,853,098 | 3,438,939 | 1,700,000 | 6,143,983 | 6,204,000 |
| 11,301,405 | 19,069,857 | 11,780,879 | 11,116,276 | 14,812,883 | 15,022,997 |
| 56,537,953 | 61,472,416 | 47,583,922 | 53,220,264 | 55,587,109 | 57,252,933 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 56,537,953 | 61,472,416 | 47,583,922 | 53,220,264 | 55,587,109 | 57,252,933 |

Page 31

Revenue Line Item
Budget Unit: 01000100 General Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget (10/19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 301001 DISCOUNT PERIOD | \$11,447,947.49 | \$12,884,505.93 | \$12,883,636.00 | \$12,504,323.80 | \$12,504,323.80 | \$12,504,323.80 | (\$379,312.20) |
| 301002 FLAT PERIOD | \$1,336,708.01 | \$1,268,807.57 | \$1,252,550.00 | \$1,391,522.43 | \$1,391,522.43 | \$1,391,522.43 | \$138,972.43 |
| 301003 PENALTY PERIOD | \$1,282,923.10 | \$1,033,330.63 | \$1,385,557.00 | \$428,368.91 | \$1,312,000.00 | \$1,312,000.00 | (\$73,557.00) |
| 301004 REFUND PRIOR YR REVENUE | (\$65,877.63) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 302001 DISCOUNT AMOUNT | (\$233,164.86) | (\$261,512.15) | (\$261,494.00) | (\$253,516.50) | (\$253,516.50) | (\$253,516.50) | \$7,977.50 |
| 302003 PENALTY AMOUNT | \$125,484.52 | \$103,841.12 | \$171,273.00 | \$42,975.83 | \$158,909.00 | \$158,909.00 | (\$12,364.00) |
| 305001 TAX AMOUNT-1ST PRIOR YEAR | \$581,455.98 | \$539,347.98 | \$557,039.00 | \$470,667.27 | \$554,960.00 | \$554,960.00 | (\$2,079.00) |
| 305002 TAX AMOUNT-2ND PRIOR YEAR | \$767,978.93 | \$842,137.49 | \$810,444.00 | \$561,660.04 | \$668,013.00 | \$810,444.00 | \$0.00 |
| 305003 TAX AMOUNT-3RD PRIOR YEAR | \$69,454.19 | \$105,972.80 | \$91,237.00 | \$82,379.55 | \$85,228.00 | \$91,237.00 | \$0.00 |
| 306001 PENALTY/INT 1ST YR PRIOR | \$76,828.38 | \$73,109.39 | \$81,310.00 | \$59,879.23 | \$71,356.00 | \$71,356.00 | (\$9,954.00) |
| 306002 PENALTY/INT 2ND YR PRIOR | \$179,788.90 | \$196,032.29 | \$189,510.00 | \$131,542.61 | \$160,322.00 | \$189,510.00 | \$0.00 |
| 306003 PENALTY/INT 3RD YR PRIOR | \$27,448.98 | \$39,715.65 | \$36,326.00 | \$31,243.82 | \$32,326.00 | \$32,326.00 | (\$4,000.00) |
| 301100 Real Estate Taxes | \$15,596,975.99 | \$16,825,288.70 | \$17,197,388.00 | \$15,451,046.99 | \$16,685,443.73 | \$16,863,071.73 | (\$334,316.27) |
| 309000 TRANSFER TAX REVENUE | \$329,180.75 | \$436,537.14 | \$391,909.00 | \$192,903.72 | \$285,100.00 | \$285,100.00 | (\$106,809.00) |
| 309100 Transfer Taxes | \$329,180.75 | \$436,537.14 | \$391,909.00 | \$192,903.72 | \$285,100.00 | \$285,100.00 | (\$106,809.00) |
| 310000 HOTEL TAX REVENUE | \$753,104.41 | \$586,890.24 | \$650,000.00 | \$350,000.00 | \$695,000.00 | \$740,000.00 | \$90,000.00 |
| 310100 Hotel Taxes | \$753,104.41 | \$586,890.24 | \$650,000.00 | \$350,000.00 | \$695,000.00 | \$740,000.00 | \$90,000.00 |
| 316000 EMERGENCY/MUN SERVICES | \$1,667,667.82 | \$1,340,516.22 | \$1,612,364.00 | \$1,075,211.38 | \$1,434,000.00 | \$1,434,000.00 | (\$178,364.00) |
| 316003 CURR YR PENALTY | \$688.60 | \$352.75 | \$755.00 | \$159.15 | \$300.00 | \$300.00 | (\$455.00) |
| 316006 EMS TAX PRIOR YEAR | \$564,701.52 | \$536,035.40 | \$541,398.00 | \$495,950.52 | \$500,906.00 | \$500,906.00 | (\$40,492.00) |
| 316007 PEN PRIOR YEAR | \$1,374.45 | \$304.79 | \$558.00 | \$128.99 | \$200.00 | \$200.00 | (\$358.00) |
| 318000 EMS TAX COMMISSI ONS | (\$1,825.44) | (\$1,056.84) | (\$1,661.00) | (\$850.47) | (\$1,200.00) | (\$1,200.00) | \$461.00 |
| 318006 PRIOR YR EMS COMMISSION | (\$569.18) | (\$264.57) | (\$265.00) | (\$241.20) | (\$241.20) | (\$241.20) | \$23.80 |
| 316100 E.M.S. Tax | \$2,232,037.77 | \$1,875,887.75 | \$2,153,149.00 | \$1,570,358.37 | \$1,933,964.80 | \$1,933,964.80 | (\$219,184.20) |
| 321000 EIT - CURR YR | \$3,562,108.96 | \$4,458,962.59 | \$8,700,000.00 | \$5,521,796.98 | \$8,200,000.00 | \$10,362,000.00 | \$1,662,000.00 |
| 323001 EIT COMMISSIONS | (\$76,327.90) | (\$82,409.65) | (\$109,646.00) | (\$86,163.86) | (\$127,100.00) | (\$160,600.00) | (\$50,954.00) |
| 323003 EIT-DCTCC FEES | \$0.00 | (\$3,581.76) | (\$3,500.00) | (\$3,392.76) | (\$3,500.00) | (\$3,500.00) | \$0.00 |
| 321100 Earned I ncome Tax | \$3,485,781.06 | \$4,372,971.18 | \$8,586,854.00 | \$5,432,240.36 | \$8,069,400.00 | \$10,197,900.00 | \$1,611,046.00 |
| 324001 MERCANTILE/BUS LIC CUR YR | \$167,520.00 | \$168,440.00 | \$179,520.00 | \$32,800.00 | \$170,000.00 | \$175,000.00 | (\$4,520.00) |
| 324002 MERCANTILE/BUS LIC PR YR | \$7,440.00 | \$8,640.00 | \$7,440.00 | \$5,800.00 | \$7,000.00 | \$7,000.00 | (\$440.00) |
| 324004 MERC/LANDLORD LIC CURR YR | \$66,720.00 | \$79,760.00 | \$72,440.00 | \$81,560.00 | \$82,000.00 | \$85,600.00 | \$13,160.00 |
| 324005 MERC/LANDLORD LIC PRIORYR | \$4,480.00 | \$16,520.00 | \$10,500.00 | \$8,160.00 | \$10,000.00 | \$8,600.00 | (\$1,900.00) |
| 324009 MERC LIC COMMISION | \$0.00 | \$0.00 | (\$15,000.00) | \$0.00 | (\$1,500.00) | (\$1,500.00) | \$13,500.00 |
| 324100 Mercantile/ Bus Privil Licenses | \$246,160.00 | \$273,360.00 | \$254,900.00 | \$128,320.00 | \$267,500.00 | \$274,700.00 | \$19,800.00 |
| 325001 MBP TAX - CURRENT YR | \$2,359,659.47 | \$2,375,927.11 | \$2,415,000.00 | \$2,274,545.49 | \$2,490,000.00 | \$2,525,000.00 | \$110,000.00 |
| 325002 MBP TAX - PRIOR YR | \$70,061.28 | \$130,053.76 | \$75,550.00 | \$64,109.31 | \$79,700.00 | \$80,000.00 | \$4,450.00 |
| 325003 MBP TAX - PENALTY | \$30,920.86 | \$29,513.65 | \$20,000.00 | \$35,216.76 | \$41,000.00 | \$44,000.00 | \$24,000.00 |
| 325004 MBP TAX - INTEREST | \$8,735.11 | \$11,012.46 | \$7,000.00 | \$4,849.43 | \$7,000.00 | \$7,000.00 | \$0.00 |
| 325009 MBP TAX COMMISION | \$0.00 | \$0.00 | (\$15,000.00) | \$0.00 | (\$15,000.00) | (\$20,000.00) | (\$5,000.00) |
| 326001 MBP AMUSEMENT TAX | \$298,843.78 | \$284,201.34 | \$285,000.00 | \$171,173.40 | \$200,000.00 | \$250,000.00 | (\$35,000.00) |
| 326011 AMUSEMENT TAX PENALTY | \$540.83 | \$503.64 | \$540.00 | \$46.08 | \$100.00 | \$250.00 | (\$290.00) |
| 327000 MBP PARKING TAXES CURRENT | \$637,747.95 | \$1,507,726.85 | \$1,984,000.00 | \$1,153,562.86 | \$1,930,000.00 | \$3,330,000.00 | \$1,346,000.00 |
| 327001 MBP PARKING FEE | \$13,474.00 | \$13,513.00 | \$13,474.00 | \$13,271.00 | \$13,700.00 | \$134,000.00 | \$120,526.00 |
| 327002 PARKING LICENSE FEE-PRIOR | \$474.75 | \$784.06 | \$800.00 | \$476.25 | \$476.25 | \$500.00 | (\$300.00) |
| 327003 PARKING LICENSE FEE-PENAL | \$1,037.42 | \$2,298.44 | \$2,300.00 | \$667.69 | \$667.69 | \$1,000.00 | (\$1,300.00) |
| 329000 MBP GENERAL LICENSE TAX | \$33,610.00 | \$35,355.00 | \$33,000.00 | \$28,930.00 | \$33,600.00 | \$33,000.00 | \$0.00 |
| 325100 Mercantile/ Business Taxes | \$3,455,105.45 | \$4,390,889.31 | \$4,821,664.00 | \$3,746,848.27 | \$4,781,243.94 | \$6,384,750.00 | \$1,563,086.00 |
| TOTAL TAXES | \$26,098,345.43 | \$28,761,824.32 | \$34,055,864.00 | \$26,871,717.71 | \$32,717,652.47 | \$36,679,486.53 | \$2,623,622.53 |
| 340002 HBG WATER UTILITY FUND | \$1,529,000.00 | \$703,078.00 | \$833,959.70 | \$833,959.00 | \$833,960.00 | \$0.00 | (\$833,959.70) |
| 340008 GRANTS FUND | \$90,000.00 | \$0.00 | \$87,866.00 | \$103,399.50 | \$175,732.00 | \$87,866.00 | \$0.00 |
| 340027 SANITATION UTILITY FUND | \$1,105,000.00 | \$810,490.00 | \$957,745.00 | \$500,000.00 | \$957,745.00 | \$506,063.00 | (\$451,682.00) |
| 340028 INCINERATOR UTILITY FUND | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$193,386.00 | \$193,386.00 |
| 340029 SEWERAGE UTILITY FUND | \$7,843,865.39 | \$277,651.61 | \$846,131.00 | \$846,131.00 | \$846,131.00 | \$0.00 | (\$846,131.00) |
| 340040 SATISFACTION FEES | \$1,551.70 | \$864.99 | \$1,000.00 | \$409.10 | \$864.00 | \$864.00 | (\$136.00) |
| 340050 FILING FEE RETURNS | \$2,856.37 | \$1,384.05 | \$1,500.00 | \$704.98 | \$1,384.00 | \$1,384.00 | (\$116.00) |
| 340055 ADVANCED COST RET | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 340060 METRO | \$163,375.00 | \$152,437.00 | \$145,000.00 | \$158,625.00 | \$161,000.00 | \$161,000.00 | \$16,000.00 |
| 340061 LIFE PARTNERSHIP REGISTRY | \$0.00 | \$50.00 | \$25.00 | \$25.00 | \$50.00 | \$50.00 | \$25.00 |
| 340065 LIENS - COURT COSTS | \$18.00 | \$19.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 01000100 General Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget (10/ 19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 340080 COLLECTION REV (SCHOOL) | \$142,400.07 | \$171,811.28 | \$155,881.00 | \$167,099.89 | \$168,334.00 | \$145,334.00 | (\$10,547.00) |
| 340081 COLLECTION FEES(SCHOOL) | \$81,189.68 | \$94,084.32 | \$88,875.00 | \$95,104.70 | \$95,104.70 | \$95,104.70 | \$6,229.70 |
| 340085 NSF CHECK FEE | \$5,114.70 | \$9,808.21 | \$14,000.00 | \$7,482.60 | \$8,808.00 | \$8,808.00 | (\$5,192.00) |
| 340090 OTHER ADMINISTRATIVE | \$66,479.59 | \$65,142.67 | \$65,874.00 | \$55,474.56 | \$75,142.00 | \$75,142.00 | \$9,268.00 |
| 340091 MERCANTILE DOCS/PUBLICATE | \$35.00 | \$30.00 | \$45.00 | \$30.00 | \$30.00 | \$30.00 | (\$15.00) |
| 340100 Dept of Admin Revenues | \$11,030,895.50 | \$2,286,851.13 | \$3,197,901.70 | \$2,768,445.33 | \$3,324,284.70 | \$1,275,031.70 | (\$1,922,870.00) |
| 341001 ROOMING HOUSE | \$1,785.00 | \$1,575.00 | \$1,000.00 | \$465.00 | \$1,000.00 | \$2,000.00 | \$1,000.00 |
| 341002 APPEAL HEARING FEES | (\$6,504.00) | \$400.00 | \$400.00 | \$0.00 | \$0.00 | \$0.00 | (\$400.00) |
| 341011 LICENSE RENEWAL FEES | \$201,475.00 | \$186,310.00 | \$200,000.00 | \$23,475.00 | \$200,000.00 | \$200,000.00 | \$0.00 |
| 341020 ELECTRICAL PERMIT FEE | \$82,300.70 | \$87,125.50 | \$70,000.00 | \$50,631.00 | \$63,700.00 | \$65,000.00 | (\$5,000.00) |
| 341021 PLUMBING PERMIT FEE | \$41,056.00 | \$53,915.00 | \$50,000.00 | \$36,180.00 | \$45,200.00 | \$45,000.00 | (\$5,000.00) |
| 341022 BUILDING PERMIT FEE | \$419,942.50 | \$377,878.30 | \$325,000.00 | \$315,011.50 | \$372,200.00 | \$370,000.00 | \$45,000.00 |
| 341023 LOW VOLTAGE ELEC. PERMITS | \$1,772.00 | \$2,972.00 | \$2,100.00 | \$470.00 | \$1,000.00 | \$1,000.00 | (\$1,100.00) |
| 341024 DUMPSTER PERMIT FEES | \$2,150.00 | \$2,325.00 | \$2,000.00 | \$2,150.00 | \$2,500.00 | \$2,000.00 | \$0.00 |
| 341025 DEMOLITION PERMIT FEES | \$8,508.00 | \$11,310.00 | \$10,000.00 | \$10,444.00 | \$12,200.00 | \$10,000.00 | \$0.00 |
| 341026 FIRE PREVENTION CODE | \$26,412.00 | \$24,523.00 | \$20,000.00 | \$9,608.00 | \$25,400.00 | \$20,000.00 | \$0.00 |
| 341027 SPECIAL PERMIT FEES | \$2,961.38 | \$3,935.14 | \$2,400.00 | \$1,829.84 | \$2,400.00 | \$1,800.00 | (\$600.00) |
| 341028 FLOOD PLAIN CERTIFICATION | \$1,615.00 | \$855.00 | \$1,100.00 | \$1,165.00 | \$1,400.00 | \$1,200.00 | \$100.00 |
| 341030 BUYER NOTIFY FEES | \$41,845.00 | \$20,445.00 | \$15,000.00 | \$14,895.00 | \$19,300.00 | \$19,300.00 | \$4,300.00 |
| 341040 EMG ORD LIENS /PRINCIPAL | \$855.96 | \$0.00 | \$850.00 | \$25.00 | \$25.00 | \$0.00 | (\$850.00) |
| 341041 EMG ORD LIEN/INTEREST | \$528.20 | \$0.00 | \$530.00 | \$0.00 | \$0.00 | \$0.00 | (\$530.00) |
| 341050 PLANNING FEES | \$2,650.00 | \$4,780.00 | \$8,000.00 | \$2,934.84 | \$5,000.00 | \$5,000.00 | (\$3,000.00) |
| 341051 HEALTH INSPECT FEES | \$58,385.00 | \$59,735.00 | \$55,000.00 | \$21,165.00 | \$60,000.00 | \$65,000.00 | \$10,000.00 |
| 341060 ZONI NG HEARING BOARD FEES | \$10,020.00 | \$9,975.00 | \$10,000.00 | \$12,215.00 | \$16,000.00 | \$13,000.00 | \$3,000.00 |
| 341061 PERMIT FEES-ZONING SIGN | \$62,414.00 | \$57,926.00 | \$48,000.00 | \$46,869.63 | \$56,000.00 | \$48,000.00 | \$0.00 |
| 341072 RENTAL INSPECTION INCOME | \$42,125.00 | \$92,925.00 | \$70,000.00 | \$56,525.00 | \$75,000.00 | \$70,000.00 | \$0.00 |
| 341080 SALE OF PUB/MAPS/GIS DATA | \$0.00 | \$0.00 | \$0.00 | \$1,375.00 | \$1,400.00 | \$1,000.00 | \$1,000.00 |
| 341090 OTHER DBHD | \$42.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 341091 GOVERNMENT GRANTS | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$10,000.00) |
| 341100 DBHD Revenues | \$1,002,338.74 | \$998,909.94 | \$901,380.00 | \$607,433.81 | \$959,725.00 | \$939,300.00 | \$37,920.00 |
| 342008 BURG/FIRE ALARMS | \$42,045.00 | \$29,975.00 | \$28,000.00 | \$31,252.00 | \$35,500.00 | \$35,500.00 | \$7,500.00 |
| 342009 VEHICLE EXTRACTION FEES | \$100.00 | \$335.00 | \$100.00 | \$320.00 | \$400.00 | \$400.00 | \$300.00 |
| 342015 TOWING FEES | \$22,315.00 | \$27,775.00 | \$25,460.00 | \$19,429.00 | \$25,460.00 | \$25,460.00 | \$0.00 |
| 342020 POLICE INV REPORTS | \$55,210.00 | \$68,916.50 | \$64,000.00 | \$61,715.00 | \$72,700.00 | \$72,700.00 | \$8,700.00 |
| 342021 BOOKING PROCESSING FEE | \$1,520.00 | \$38,648.61 | \$25,000.00 | \$58,404.26 | \$60,000.00 | \$5,000.00 | (\$20,000.00) |
| 342030 FIRE INV REPORTS | \$990.00 | \$675.00 | \$1,000.00 | \$225.00 | \$400.00 | \$400.00 | (\$600.00) |
| 342050 METER BAG RENTAL | \$156,974.50 | \$171,575.50 | \$155,000.00 | \$123,874.50 | \$148,700.00 | \$148,700.00 | (\$6,300.00) |
| 342051 FIRE GRANTS (SAFER) | \$0.00 | \$0.00 | \$315,000.00 | \$494,202.86 | \$613,159.00 | \$507,490.00 | \$192,490.00 |
| 342061 POLICE PERSONNEL REIMB | \$0.00 | \$0.00 | \$0.00 | \$16,906.12 | \$22,541.49 | \$22,541.49 | \$22,541.49 |
| 342070 ARRA COPS 2009 | \$400,404.28 | \$150,789.08 | \$202,663.00 | \$164,644.25 | \$164,644.25 | \$0.00 | (\$202,663.00) |
| 342074 POLCE ON PATROL | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 342082 WEED SEED GRANT | \$40,000.32 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 342085 COUNTER-TERRORISM GRANT | \$0.00 | \$40.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 342086 FEMA/USAR CONTRACT | \$173,253.11 | \$86,540.30 | \$0.00 | \$91,679.45 | \$91,679.45 | \$0.00 | \$0.00 |
| 342089 HHA REIMBURSEMENT | \$377,333.91 | \$364,209.27 | \$277,545.00 | \$89,309.46 | \$189,192.65 | \$250,000.00 | (\$27,545.00) |
| 342090 OTHER PUBLIC SAFETY | \$71,225.89 | \$41,766.70 | \$54,601.00 | \$29,305.94 | \$40,000.00 | \$40,000.00 | (\$14,601.00) |
| 342091 PERMIT PARKING FEES | \$20,851.50 | \$33,939.50 | \$40,000.00 | \$31,145.00 | \$34,000.00 | \$34,000.00 | (\$6,000.00) |
| 342092 FINE AND COSTS | \$67,631.45 | \$91,092.31 | \$74,000.00 | \$53,958.80 | \$87,000.00 | \$87,000.00 | \$13,000.00 |
| 342093 DRUG TASK FORCE REIMBURS | \$98,110.69 | \$102,548.75 | \$90,000.00 | \$73,942.56 | \$96,000.00 | \$96,000.00 | \$6,000.00 |
| 342094 HIGHWAY SAFETY GRANT | \$8,072.07 | \$3,343.33 | \$9,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$9,000.00) |
| 342098 DOG AND CAT LICENSES | \$7,998.00 | \$8,378.00 | \$8,000.00 | \$7,236.00 | \$8,000.00 | \$8,378.00 | \$378.00 |
| 342099 BOOTING FEES | \$9,150.00 | \$16,200.00 | \$9,000.00 | \$1,925.00 | \$3,000.00 | \$9,000.00 | \$0.00 |
| 342901 POLICE EXTRA DUTY | \$421,062.06 | \$504,079.85 | \$472,500.00 | \$319,413.78 | \$425,885.04 | \$507,250.00 | \$34,750.00 |
| 342100 Dept of Public Safety | \$2,224,247.78 | \$1,740,827.70 | \$1,850,869.00 | \$1,668,888.98 | \$2,118,261.88 | \$1,849,819.49 | (\$1,049.51) |
| 343002 STREET CUT INSPECT | \$79,400.00 | \$89,150.00 | \$35,000.00 | \$720.00 | \$101,130.00 | \$35,000.00 | \$0.00 |
| 343003 ST CUT DEGRADATION FEES | \$40,450.00 | \$1,990.00 | \$11,000.00 | \$0.00 | \$700.00 | \$2,000.00 | (\$9,000.00) |
| 343010 SEWER TAPPAGE PERMIT | \$22,557.77 | \$25,782.68 | \$17,055.00 | \$0.00 | \$34,353.00 | \$17,055.00 | \$0.00 |
| 343029 VMC CHARGES - DAUPHIN CTY | \$44,171.14 | \$45,688.58 | \$59,586.00 | \$4,841.58 | \$6,341.00 | \$6,341.00 | (\$53,245.00) |
| 343030 VMC CHARGES THA-COVANTA | \$77,868.26 | \$66,814.16 | \$89,700.00 | \$8,358.58 | \$9,108.00 | \$9,108.00 | (\$80,592.00) |
| 343032 VMC CHRGS - WATER UTILITY | \$34,332.76 | \$65,596.38 | \$50,000.00 | \$45,980.65 | \$65,000.00 | \$0.00 | (\$50,000.00) |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 01000100 General Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget (10/ 19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 343035 VMC CHRGS - FED GRANT | \$5,602.58 | \$4,177.86 | \$5,000.00 | \$2,067.70 | \$3,000.00 | \$3,000.00 | (\$2,000.00) |
| 343036 VMC CHARGES-STEELTON BOR | \$72,946.23 | \$68,446.95 | \$78,464.00 | \$2,464.54 | \$2,464.54 | \$2,464.54 | (\$75,999.46) |
| 343037 VMC CHRGS/SANITATION FUND | \$239,654.13 | \$225,549.55 | \$260,992.00 | \$193,240.07 | \$222,488.00 | \$222,488.00 | (\$38,504.00) |
| 343039 VMC CHRGS/SEWERAGE UTY | \$42,019.01 | \$49,761.24 | \$64,215.00 | \$35,763.23 | \$43,192.00 | \$0.00 | (\$64,215.00) |
| 343040 VMC CHRGS/STATE LIQ FUEL | \$106,694.75 | \$111,999.68 | \$112,000.00 | \$136,229.46 | \$120,000.00 | \$120,000.00 | \$8,000.00 |
| 343043 VMC CHARGES-HBG PARK AUTH | \$27,517.96 | \$28,688.45 | \$28,000.00 | \$23,531.65 | \$28,000.00 | \$28,000.00 | \$0.00 |
| 343044 VMC CHARGES-HBG REDEVLOP. | \$851.95 | \$994.18 | \$994.00 | \$753.12 | \$1,300.00 | \$1,300.00 | \$306.00 |
| 343045 VMC CHARGES-HBG SCHOOL | \$272,745.45 | \$247,170.71 | \$353,000.00 | \$54,422.71 | \$75,000.00 | \$75,000.00 | (\$278,000.00) |
| 343046 VMC CHARGES-HBG HOUS AUTH | \$6,594.58 | \$6,441.72 | \$6,694.00 | \$3,622.66 | \$5,300.00 | \$5,300.00 | (\$1,394.00) |
| 343050 SEWER MAINT CHARGE | \$843,665.94 | \$823,149.26 | \$827,100.00 | \$596,456.06 | \$803,000.00 | \$823,149.00 | (\$3,951.00) |
| 343051 SEWER MAINT LIENS-PRINCIP | \$3,934.92 | \$1,470.30 | \$1,011.00 | \$1,993.08 | \$2,300.00 | \$2,300.00 | \$1,289.00 |
| 343052 SEWER MAINT LIENS-PENALTY | \$830.84 | \$703.83 | \$87.00 | \$532.69 | \$700.00 | \$700.00 | \$613.00 |
| 343070 KEEP HBG CLEAN | \$0.00 | \$0.00 | \$0.00 | \$10.00 | \$10.00 | \$10.00 | \$10.00 |
| 343080 PUBLICATIONS/MAPS REVENUE | \$22.00 | \$7.00 | \$0.00 | \$28.00 | \$35.00 | \$35.00 | \$35.00 |
| 343084 CDBG REIMB. - DEMOLITION | \$78,012.34 | \$131,667.21 | \$80,000.00 | \$45,752.80 | \$115,000.00 | \$115,000.00 | \$35,000.00 |
| 343090 OTHER PUB WORKS | \$2,743.00 | \$8,787.24 | \$4,500.00 | \$3,259.00 | \$4,500.00 | \$4,500.00 | \$0.00 |
| 343100 Dept of Public Works | \$2,002,615.61 | \$2,004,036.98 | \$2,084,398.00 | \$1,160,027.58 | \$1,642,921.54 | \$1,472,750.54 | (\$611,647.46) |
| 345001 POOL \#1 | \$11,506.52 | \$10,374.04 | \$13,500.00 | \$8,207.00 | \$8,207.00 | \$10,374.00 | (\$3,126.00) |
| 345002 POOL \#2 | \$8,059.73 | \$73.48 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 345011 SHADE TREE FEES | \$130.00 | \$145.00 | \$75.00 | \$195.00 | \$230.00 | \$230.00 | \$155.00 |
| 345090 OTHER PARKS \& REC | \$24,420.00 | \$0.00 | \$0.00 | \$2,944.00 | \$2,944.00 | \$2,944.00 | \$2,944.00 |
| 345100 Dept of Parks \& Rec | \$44,116.25 | \$10,592.52 | \$13,575.00 | \$11,346.00 | \$11,381.00 | \$13,548.00 | (\$27.00) |
| TOTAL DEPARTMENTAL | \$16,304,213.88 | \$7,041,218.27 | \$8,048,123.70 | \$6,216,141.70 | \$8,056,574.12 | \$5,550,449.73 | (\$2,497,673.97) |
| 346012 DJ-TRAFFIC VIOLATIONS | \$319,607.01 | \$184,066.63 | \$267,600.00 | \$64,019.41 | \$112,638.00 | \$152,000.00 | (\$115,600.00) |
| 346013 DJ -SUMMARY CRIMINAL OFF | \$112,594.40 | \$357,127.19 | \$351,296.00 | \$175,762.11 | \$291,632.40 | \$301,000.00 | (\$50,296.00) |
| 346015 DJ-CODES VIOLATIONS | \$69,184.93 | \$77,139.45 | \$84,249.00 | \$25,047.56 | \$50,000.00 | \$70,000.00 | (\$14,249.00) |
| 346020 PARK TICKETS-VIO FINE | \$1,138,239.00 | \$1,093,142.00 | \$1,058,992.00 | \$679,831.00 | \$854,000.00 | \$1,500,000.00 | \$441,008.00 |
| 346100 Fines \& Forfeits | \$1,639,625.34 | \$1,711,475.27 | \$1,762,137.00 | \$944,660.08 | \$1,308,270.40 | \$2,023,000.00 | \$260,863.00 |
| 347010 ALCOHOLIC BEVERAGE LICENS | \$31,800.00 | \$28,740.00 | \$40,713.00 | \$29,650.00 | \$29,650.00 | \$36,000.00 | (\$4,713.00) |
| 347020 TV FRANCHISE LICENSE | \$538,307.28 | \$544,559.18 | \$537,703.00 | \$408,351.26 | \$539,000.00 | \$534,000.00 | (\$3,703.00) |
| 347100 Licenses \& Permits | \$570,107.28 | \$573,299.18 | \$578,416.00 | \$438,001.26 | \$568,650.00 | \$570,000.00 | (\$8,416.00) |
| 350000 SAVINGS ACCT INTEREST | \$3,016.65 | \$313.24 | \$534.00 | \$16.87 | \$25.00 | \$25.00 | (\$509.00) |
| 350001 TAX APPEAL INT EARNINGS | \$138.35 | \$99.80 | \$72.00 | \$62.75 | \$80.00 | \$80.00 | \$8.00 |
| 350003 INT SAVINGS-COLL SYSTEM | \$6.88 | \$6.38 | \$6.00 | \$1.88 | \$3.00 | \$3.00 | (\$3.00) |
| 350009 INTEREST EARNINGS EDCL | \$775.36 | \$460.00 | \$235.00 | \$426.93 | \$570.00 | \$460.00 | \$225.00 |
| 350024 TRAN INTEREST | \$41.05 | \$13.90 | \$27.00 | \$0.00 | \$0.00 | \$0.00 | (\$27.00) |
| 350070 EMS TAX INTEREST | \$69.82 | \$29.23 | \$10.00 | \$14.37 | \$18.00 | \$18.00 | \$8.00 |
| 351000 INT ON CDS | \$57,760.43 | \$42,812.60 | \$52,410.00 | \$23,246.62 | \$36,000.00 | \$36,000.00 | (\$16,410.00) |
| 351091 PNI LOAN INTEREST | \$12,783.08 | \$16,054.08 | \$11,075.00 | \$7,739.64 | \$11,075.00 | \$7,000.00 | (\$4,075.00) |
| 352000 INT ON INVSTMTS/GRANT | \$156.82 | \$1,164.26 | \$655.00 | \$1,035.24 | \$1,188.53 | \$1,100.00 | \$445.00 |
| 352053 INT INSURANCE | \$617.07 | \$22.35 | \$29.00 | \$0.00 | \$0.00 | \$22.00 | (\$7.00) |
| 352055 LIABILITY INSURANCE CLAIM | \$0.45 | \$0.02 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 350100 Interest Income | \$75,365.96 | \$60,975.86 | \$65,053.00 | \$32,544.30 | \$48,959.53 | \$44,708.00 | (\$20,345.00) |
| 355000 RENTAL INCOME | \$4,257.62 | \$2,777.63 | \$3,280.00 | \$1,962.59 | \$2,616.79 | \$2,616.79 | (\$663.21) |
| 355001 HPA RENTAL INCOME | \$7,417,333.70 | \$24,266.74 | \$20,800.00 | \$0.00 | \$20,800.00 | \$20,800.00 | \$0.00 |
| 356000 EASEMENT FEES | \$34,663.00 | \$34,812.00 | \$38,643.00 | \$30,621.00 | \$38,643.00 | \$38,643.00 | \$0.00 |
| 355100 Rental Revenue | \$7,456,254.32 | \$61,856.37 | \$62,723.00 | \$32,583.59 | \$62,059.79 | \$62,059.79 | (\$663.21) |
| 380001 REIMB FOR THA SHARE SVCS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$205,886.69 | \$1,560,000.00 | \$1,560,000.00 |
| 380002 HEALTH STOP LOSS RECOVERIES | \$216,128.14 | \$175.33 | \$175.00 | \$47,683.46 | \$96,133.00 | \$0.00 | (\$175.00) |
| 380003 WORK COMP-EXCESS RECOVERY | \$0.00 | \$0.00 | \$504,325.00 | \$504,325.22 | \$550,325.00 | \$233,000.00 | (\$271,325.00) |
| 380010 RECEIPT OF PRIOR YEAR REV | \$0.00 | \$47,298.00 | \$0.00 | \$2,084.00 | \$2,084.00 | \$10,000.00 | \$10,000.00 |
| 380033 INSURANCE REIMB FOR LOSS | \$167,053.88 | \$57,362.45 | \$112,780.00 | \$23,257.95 | \$40,000.00 | \$0.00 | (\$112,780.00) |
| 382000 CONTRIBUTIONS AND DONAT | \$100.00 | \$0.00 | \$0.00 | \$3,200.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 |
| 384000 MISCELLANEOUS CONT. | \$572.70 | \$77.50 | \$170.00 | \$0.00 | \$0.00 | \$0.00 | (\$170.00) |
| 384001 P.I.L.O.T.S. | \$420,286.42 | \$370,703.82 | \$425,415.00 | \$371,157.81 | \$371,158.00 | \$371,158.00 | (\$54,257.00) |
| 384007 HBG BROADCASTING NTWK | \$7,925.00 | \$1,350.00 | \$1,376.00 | \$2,200.00 | \$2,200.00 | \$2,200.00 | \$824.00 |
| 385000 REFUNDS OF EXPENDITURES | \$148,238.39 | \$29,224.69 | \$108,967.00 | \$69,279.11 | \$80,000.00 | \$80,000.00 | (\$28,967.00) |
| 385003 EXPRESS SCRIPT REBATE | \$129,866.18 | \$13,542.59 | \$125,000.00 | \$256,059.65 | \$311,059.65 | \$125,800.00 | \$800.00 |
| 385006 MEDICARE PART D PROGRAM | \$64,876.15 | \$81,347.94 | \$85,000.00 | \$87,321.72 | \$105,300.00 | \$90,000.00 | \$5,000.00 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 01000100 General Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget (10/19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 385090 MISCELLANEOUS | \$1,953.51 | \$3,913.76 | \$5,910.00 | \$894.74 | \$1,300.00 | \$1,300.00 | (\$4,610.00) |
| 380100 Miscellaneous | \$1,157,000.37 | \$604,996.08 | \$1,369,118.00 | \$1,367,463.66 | \$1,769,446.34 | \$2,477,458.00 | \$1,108,340.00 |
| 389013 OTHER FIN SOURCE-PENNVEST | \$0.00 | \$0.00 | \$900,000.00 | \$0.00 | \$711,743.00 | \$0.00 | (\$900,000.00) |
| 389000 Other Financing Sources | \$0.00 | \$0.00 | \$900,000.00 | \$0.00 | \$711,743.00 | \$0.00 | (\$900,000.00) |
| 392000 PENSION SYSTEM STATE AID | \$4,530,373.14 | \$2,543,633.51 | \$2,146,827.00 | \$2,609,214.04 | \$2,609,214.04 | \$2,609,214.04 | \$462,387.04 |
| 394000 PUB UTILTY REALTY TAX | \$36,327.73 | \$35,703.98 | \$36,327.00 | \$36,556.88 | \$38,000.00 | \$36,556.88 | \$229.88 |
| 395000 CAPITAL FIRE PROTECTION | \$496,000.00 | \$2,500,000.00 | \$496,000.00 | \$496,000.00 | \$496,000.00 | \$496,000.00 | \$0.00 |
| 396000 GRANT PROCEEDS | \$5,705.04 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 | \$0.00 | \$0.00 |
| 396042 EQUIPMENT GRANT | \$0.00 | \$0.00 | \$100,000.00 | \$0.00 | \$100,000.00 | \$0.00 | (\$100,000.00) |
| 397000 HBG PRK AUTH COORD PKG | \$1,250,000.00 | \$250,000.00 | \$1,400,000.00 | \$0.00 | \$953,557.00 | \$0.00 | (\$1,400,000.00) |
| 397002 PRIORITY PARKING DISTR. | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500,000.00 | \$500,000.00 |
| 390100 I ntergovernmental | \$6,318,405.91 | \$5,329,337.49 | \$4,179,154.00 | \$3,144,770.92 | \$4,199,771.04 | \$3,641,770.92 | (\$537,383.08) |
| 398011 STATE \& FED GRANTS FUND | \$0.00 | \$1,750,000.00 | \$4,504,000.00 | \$4,504,000.00 | \$4,504,000.00 | \$4,504,000.00 | \$0.00 |
| 398027 SANITATION UTILITY FUND | \$1,853,097.98 | \$1,688,938.76 | \$1,700,000.00 | \$710,496.00 | \$1,639,983.00 | \$1,700,000.00 | \$0.00 |
| 398100 Interfund Transfers | \$1,853,097.98 | \$3,438,938.76 | \$6,204,000.00 | \$5,214,496.00 | \$6,143,983.00 | \$6,204,000.00 | \$0.00 |
| TOTAL OTHER REVENUE | \$19,069,857.16 | \$11,780,879.01 | \$15,120,601.00 | \$11,174,519.81 | \$14,812,883.10 | \$15,022,996.71 | (\$97,604.29) |
| TOTAL GENERAL FUND | \$61,472,416.47 | \$47,583,921.60 | \$57,224,588.70 | \$44,262,379.22 | \$55,587,109.69 | \$57,252,932.97 | \$28,344.27 |

# GENERAL FUND APPROPRIATIONS 

GENERAL GOVERNMENT

DEPARTMENT OF ADMINISTRATION

DEPARTMENT OF BUILDING AND HOUSING DEVELOPMENT

DEPARTMENT OF PUBLIC SAFETY

DEPARTMENT OF PUBLIC WORKS

DEPARTMENT OF PARKS, RECREATION \& ENRICHMENT

GENERAL EXPENSES AND TRANSFERS TO OTHER FUNDS

GENERAL FUND
EXPENDITURE ANALYSIS SUMMARY 2014 PROPOSED BUDGET

| Account Name |  |  | 2013 |  |  | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> Actual | 2011 <br> Actual | 2012 <br> Actual | Approved Budget | $2013$ <br> Projected |  |
| General Government | 2,944,144 | 1,933,735 | 1,666,549 | 2,181,579 | 1,856,110 | 1,976,205 |
| Administration | 3,475,124 | 2,118,851 | 2,001,612 | 2,513,063 | 2,373,336 | 2,589,108 |
| Building and Housing Development | 1,027,764 | 835,402 | 702,916 | 863,197 | 734,571 | 891,542 |
| Public Safety | 23,773,028 | 27,067,764 | 24,041,773 | 25,640,031 | 25,267,465 | 24,620,868 |
| Public Works | 3,120,330 | 5,300,611 | 5,227,995 | 6,732,264 | 6,927,413 | 7,816,793 |
| Parks, Recreation \& Enrichment | 1,780,107 | 1,394,740 | 340,204 | 409,776 | 400,528 | 412,274 |
| General Expenses | 11,375,506 | 12,325,618 | 11,648,508 | 7,060,150 | 17,036,336 | 10,114,966 |
| Transfers to Other Funds | 11,275,518 | 11,045,746 | 2,729,168 | 10,810,547 | 20,388 | 8,831,177 |
| TOTAL GENERAL FUND | 58,771,522 | 62,022,469 | 48,358,724 | 56,210,608 | 54,616,147 | 57,252,933 |


|  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| Personnel Services | $39,810,769$ | $43,202,783$ | $39,527,278$ | $41,525,733$ | $41,695,042$ | $37,521,632$ |
| Operating Expenses | $6,476,424$ | $6,043,152$ | $5,31,730$ | $6,598,818$ | $6,873,422$ | $8,087,714$ |
| Capital Outlay | 509,449 | 839,889 | 351,452 | 835,000 | $1,210,943$ | $1,011,600$ |
| Grants | 223,320 | 340,200 | 272,510 | 272,510 | 272,510 | 272,510 |
| Miscellaneous | 476,042 | 550,698 | 155,966 | 168,000 | $4,518,306$ | $1,528,300$ |
| Transfers | $11,275,518$ | $11,045,746$ | $2,729,168$ | $10,810,547$ | 20,388 | $8,831,177$ |
| Non-Expenditure Items | 0 | 0 | 10,620 | $(4,000,000)$ | 25,536 | 0 |
| TOTAL GENERAL FUND |  |  |  |  |  |  |
|  | $58,771,522$ | $62,022,469$ | $48,358,724$ | $56,210,608$ | $54,616,147$ | $57,252,933$ |



|  |  |  | 2013 | 2014 |  | 2013 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | Proposed |  |
| Actual | Actual | Actual | Budget | Projected | Budget |  |

GENERAL GOVERNMENT
0101 OFFICE OF CITY COUNCIL

| Personnel Services | 306,985 | 250,595 | 223,258 | 279,352 | 225,479 | 279,352 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 27,755 | 53,855 | 30,510 | 120,918 | 170,195 | 206,743 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 334,739 | 304,451 | 253,768 | 400,270 | 395,674 | 486,095 |

## 0102 OFFICE OF THE MAYOR

| Personnel Services |
| :--- |
| Operating Expenses |
| Capital Outlay |
| TOTALS |
| 0103 OFFICE OF THE CITY CONTROLLER |


| Personnel Services | 142,295 | 140,794 | 142,079 | 144,375 | 141,332 | 142,988 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 19,047 | 28,125 | 33,451 | 50,795 | 795 | 445 |
| Capital Outlay | 0 |  |  | 0 | 0 | 0 |
| TOTALS | 161,342 | 168,919 | 175,530 | 195,170 | 142,127 | 143,433 |
| 0104 OFFICE OF THE CITY TREASURER |  |  |  |  |  |  |
| Personnel Services | 442,919 | 395,927 | 376,965 | 435,896 | 406,152 | 359,595 |
| Operating Expenses | 76,707 | 101,050 | 92,945 | 147,400 | 153,252 | 131,400 |
| Capital Outlay | 41,018 | 41,018 | 41,018 | 0 | 0 | 0 |
| TOTALS | 560,644 | 537,996 | 510,928 | 583,296 | 559,404 | 490,995 |

## 0105 OFFICE OF THE CITY SOLICITOR

| Personnel Services | 207,512 | 133,854 | 139,800 | 272,754 | 236,841 | 325,275 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 156,006 | 469,503 | 369,739 | 440,450 | 305,450 | 242,268 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 363,518 | 603,357 | 509,539 | 713,204 | 542,291 | 567,543 |
| 0106 HARRISBURG HUMAN |  |  |  |  |  |  |
| RELATIONS COMMISSION |  |  |  |  |  |  |
| Personnel Services | 133,990 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 14,499 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 148,488 | 0 | 0 | 0 | 0 | 0 |


|  |  |  | 2013 | 2014 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 <br> Projected | Proposed <br> Budget |

## 0107 OFFICE OF THE CITY ENGINEER

| Personnel Services | 99,041 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 735,007 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 271,759 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 1,105,807 | 0 | 0 | 0 | 0 | 0 |

0109 MAYOR'S OFFICE FOR
ECONOMIC DEVELOPMENT AND SPECIAL PROJECTS

| Personnel Services | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants/Non-Expenditure Items | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL GOVERNMENT |  |  |  |  |  |  |
| Personnel Services | 1,582,291 | 1,223,531 | 1,086,867 | 1,401,502 | 1,213,398 | 1,376,335 |
| Operating Expenses | 1,044,609 | 664,852 | 533,743 | 775,077 | 637,712 | 594,870 |
| Capital Outlay | 317,244 | 45,351 | 45,939 | 5,000 | 5,000 | 5,000 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 2,944,144 | 1,933,735 | 1,666,549 | 2,181,579 | 1,856,110 | 1,976,205 |


|  | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $2011$ <br> Actual | $\begin{aligned} & 2012 \\ & \text { Actual } \end{aligned}$ | 2013 Approved Budget | 2013 Projected | $\begin{gathered} 2014 \\ \text { Proposed } \\ \text { Budget } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GENERAL GOVERNMENT |  |  |  |  |  |  |
| Office of City Council | 9.00 | 8.00 | 8.00 | 9.00 | 9.00 | 9.00 |
| Office of the Mayor | 4.00 | 3.00 | 3.00 | 4.00 | 4.00 | 4.00 |
| Office of the City Controller | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Office of City Treasurer | 7.00 | 6.00 | 7.00 | 8.40 | 8.40 | 7.40 |
| Office of City Solicitor | 4.00 | 3.00 | 4.00 | 4.00 | 5.00 | 5.00 |
| Human Relations Commission | 3.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Office of City Engineer | 3.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Mayor's Office for Economic Development | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 33.00 | 23.00 | 25.00 | 28.40 | 29.40 | 28.40 |

In the 2010 Budget, the Mayor's Office for Economic Development was moved to the Department of Building and Housing Development and renamed the Office of Economic Development. Also, in Office of City Solicitor, the Deputy City Solicitor was moved from the Water Fund and Sewer Fund, funded half by both, to the Office of City Solicitor which would be funded fully by the Office of the City Solicitor. Also, in the Office of the City Engineer, the GIS Engineer/GIS Manager which was vacant had been eliminated.

In the 2011 Budget, the Human Relations commission was eliminated, which in turn eliminated 3 positions; Executive Director, Human Relations Specialist, and Secretary II. Also, the office of the City Engineer was moved to Public Works. In the Office of City Council the Administrative Assistant was eliminated. In the Office of the Mayor the Senior Assistant to the Mayor was reinstated to the budget. The Office of the City Controller decreased one position with the elimination of the Audit Manager. In the Office of City Treasurer, two positions were eliminated, the Auditor and Administrative Assistant. Also the Office of the City Solicitor, the Deputy City Solicitor and the Legal Assistant were both eliminated.

In the 2012 Budget, the Department of General Government decreased a net of one position. In the Office of the Mayor, there is a decrease of two positions. Both the Ombudsman and the Director of Communications were eliminated from the 2012 Budget. In the Office of the City Solicitor, the position of Deputy City Solicitor was reinstated.

In the 2013 Budget, a Policy/Communications Director position was added to the Office of the Mayor.
In the Office of the City Solicitor, an Assistant City Solicitor position was added in the budget.
In the 2014 Budget, the vacant mainframe Computer Programmer position in the Office of City Treasurer is proposed to be elimated. In the office of City Solicitor, the Paralegal III which was previously funded by the Water Fund, was moved to the Office of City Solicitor effective November 4, 2013 due to transfer of Water Fund operations to THA. This position was added to the Office of the City Solicitor in 2013 via reallocation by City Council.

## OFFICE OF CITY COUNCIL

Harrisburg's City Council is the Legislative Branch of City government. The City Council consists of seven members who are elected at large. The City Council President is elected by the Council members and presides over the Council meetings. In the event of illness or absence, the Vice-President presides over the meetings. City Council considers and evaluates legislative concerns through a study committee structure consisting of committees on Administration, Budget \& Finance, Building \& Housing, Community \& Economic Development, Parks, Recreation \& Enrichment, Public Safety, and Public Works. City Council also confirms all department directors and certain other Mayoral appointees. Council is also required, by the Third Class Optional City Code of Pennsylvania, to pass an annual budget by December 31 of each fiscal year.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund
0101 City Council

| Allocation Plan |
| :--- | 

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01000101 City Council

| Account | 2011 Actual | 2012 Actual | $2013$ <br> Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 <br> Projected Year <br> End Exp | 2014 <br> Proposed <br> Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$232,787.30 | \$207,303.97 | \$214,500.00 | \$169,050.17 | \$209,300.17 | \$259,500.00 | \$45,000.00 |
| 419001 SOCIAL SECURITY | \$17,807.86 | \$15,954.31 | \$19,852.00 | \$13,067.46 | \$16,178.76 | \$19,852.00 | \$0.00 |
| TOTAL PERSONNEL | \$250,595.16 | \$223,258.28 | \$234,352.00 | \$182,117.63 | \$225,478.93 | \$279,352.00 | \$45,000.00 |
| 420010 ADVERTISING | \$4,664.82 | \$3,559.34 | \$8,000.00 | \$5,643.08 | \$8,000.00 | \$7,000.00 | (\$1,000.00) |
| 420020 PRINTING | \$303.00 | \$330.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 420030 PHOTOGRAPHY | \$0.00 | \$150.00 | \$250.00 | \$0.00 | \$250.00 | \$500.00 | \$250.00 |
| 420050 POSTAGE | \$11.31 | \$55.11 | \$100.00 | \$36.17 | \$100.00 | \$100.00 | \$0.00 |
| 420100 Communications | \$4,979.13 | \$4,094.45 | \$8,850.00 | \$5,679.25 | \$8,850.00 | \$8,100.00 | (\$750.00) |
| 421010 LEGAL | \$32,919.20 | \$2,500.00 | \$75,000.00 | \$0.00 | \$75,000.00 | \$150,000.00 | \$75,000.00 |
| 421030 CONSULTING | \$0.00 | \$0.00 | \$46,700.00 | \$46,668.13 | \$46,668.13 | \$0.00 | (\$46,700.00) |
| 421100 Professional Services | \$32,919.20 | \$2,500.00 | \$121,700.00 | \$46,668.13 | \$121,668.13 | \$150,000.00 | \$28,300.00 |
| 425000 OFFICE EQUIPMENT | \$175.00 | \$107.40 | \$200.00 | \$175.50 | \$200.00 | \$200.00 | \$0.00 |
| 425050 COMMUNICATIONS EQUIPMENT | \$0.00 | \$0.00 | \$500.00 | \$324.51 | \$500.00 | \$500.00 | \$0.00 |
| 425090 MAINT SERV CONTRACT | \$4,454.96 | \$4,531.50 | \$4,300.00 | \$3,600.00 | \$5,800.00 | \$4,300.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$4,629.96 | \$4,638.90 | \$5,000.00 | \$4,100.01 | \$6,500.00 | \$5,000.00 | \$0.00 |
| 429001 TUITION/TRAINING | \$0.00 | \$300.00 | \$200.00 | \$0.00 | \$200.00 | \$300.00 | \$100.00 |
| 429009 ADMIN/TRUSTEE FEE | \$76.34 | \$28.70 | \$80.00 | \$10.04 | \$80.00 | \$80.00 | \$0.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$0.00 | \$5,062.50 | \$8,300.00 | \$0.00 | \$10,000.00 | \$10,000.00 | \$1,700.00 |
| 429015 TRAVEL | \$6,282.57 | \$2,266.34 | \$11,173.53 | \$10,873.32 | \$11,173.53 | \$14,000.00 | \$2,826.47 |
| 429016 CONFERENCES | \$879.14 | \$125.00 | \$1,000.00 | \$682.00 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$3,813.00 | \$3,813.00 | \$3,813.00 | \$3,813.00 | \$3,813.00 | \$3,813.00 | \$0.00 |
| 429090 MISC CONTRACTED SRVCS | \$0.00 | \$0.00 | \$225.00 | \$0.00 | \$225.00 | \$0.00 | (\$225.00) |
| 429100 Contracted Services | \$11,051.05 | \$11,595.54 | \$24,791.53 | \$15,378.36 | \$26,491.53 | \$29,193.00 | \$4,401.47 |
| 430009 OFFICE | \$276.02 | \$0.00 | \$250.00 | \$0.00 | \$250.00 | \$250.00 | \$0.00 |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$7,680.84 | \$4,126.47 | \$3,016.83 | \$5,326.00 | \$13,000.00 | \$8,873.53 |
| 430100 Supplies and Expenses | \$276.02 | \$7,680.84 | \$4,376.47 | \$3,016.83 | \$5,576.00 | \$13,250.00 | \$8,873.53 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$1,200.00 | \$1,109.43 | \$1,109.43 | \$1,200.00 | \$0.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$1,200.00 | \$1,109.43 | \$1,109.43 | \$1,200.00 | \$0.00 |
| TOTAL OPERATI NG | \$53,855.36 | \$30,509.73 | \$165,918.00 | \$75,952.01 | \$170,195.09 | \$206,743.00 | \$40,825.00 |
| TOTAL OFFICE OF CITY COUNCIL | \$304,450.52 | \$253,768.01 | \$400,270.00 | \$258,069.64 | \$395,674.02 | \$486,095.00 | \$85,825.00 |

The Mayor is the Chief Executive Officer of Harrisburg's government. The Mayor is an elected official, is full-time, and is the sole appointing authority of all department and office directors and Mayor's Office staff. Department heads must be confirmed by a majority of City Council before appointment is permanent. Senior City government officials, including department and office heads, comprise the Mayor's Cabinet. The Mayor has broad discretionary, executive, and administrative authority under the provisions of the Third Class Optional City Code of Pennsylvania, the City's Charter, and the Codified Ordinances of the City of Harrisburg. The Mayor also heads the Executive/Administrative Branch of City government. The Mayor is automatically a member of several public or quasi-public boards of directors, including the Tri-County Planning Commission and the Harrisburg Area Transportation Study Group (HATS). The Mayor is the sole appointing authority of members of most boards, commissions and task forces, with City Council confirmation required for many of these appointees.

The Mayor has broad policy-making authority, and by Executive Order or other action, can direct the use of municipal resources, including the setting of priorities for the use of resources. The Office can assume an initiative role in matters, projects, and policies of a Citywide or regional nature. In the event of a civil emergency or natural disaster, the Mayor, under State and City laws, has the sole authority to declare a state of emergency and to direct or redirect governmental and other response to such events. Administratively, the Mayor has contracting authority and no valid or binding contract involving the municipal government exists without the Mayor's and City Controller's signatures.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | 2013 BUDGET | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries-Mgmt | 250,000 | 250,000 | Mayor | 1 | 1 | 80,000 | 80,000 |
| Fringe Benefits | 19,125 | 19,125 | Policy/Communications Director | 1 | 1 | 70,000 | 70,000 |
|  |  |  | Senior Assistant to the Mayor | 1 | 1 | 60,000 | 60,000 |
| TOTAL | 269,125 | 269,125 | Assistant to Mayor | 1 | 1 | 40,000 | 40,000 |
| OPERATING EXPENSES |  |  | Total Management | 4 | 4 | 250,000 | 250,000 |
| Communications | 6,300 | 4,800 |  |  |  |  |  |
| Professional Services | 0 | 0 | FICA |  |  | 19,125 | 19,125 |
| Utilities | 0 | 0 |  |  |  |  |  |
| Insurance | 0 | 0 | Total Fringe Benefits |  |  | 19,125 | 19,125 |
| Rentals | 0 | 0 |  |  |  |  |  |
| Maintenance \& Repairs | 500 | 500 |  | 4 | 4 | 269,125 | 269,125 |
| Contracted Services | 7,414 | 7,414 | TOTAL |  |  |  |  |
| Supplies | 1,300 | 1,300 |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 |  |  |  |  |  |
| TOTAL | 15,514 | 14,014 |  |  |  |  |  |
| CAPITAL OUTLAY | 5,000 | 5,000 |  |  |  |  |  |
| TOTAL APPROPRIATION | 289,639 | 288,139 |  |  |  |  |  |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

Page 45

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01000102 Mayor

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | $\qquad$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$267,774.36 | \$190,109.10 | \$250,000.00 | \$153,698.83 | \$188,832.23 | \$250,000.00 | \$0.00 |
| 415000 TEMPORARY | \$13,100.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$21,486.88 | \$14,655.37 | \$19,125.00 | \$12,017.64 | \$14,761.29 | \$19,125.00 | \$0.00 |
| TOTAL PERSONNEL | \$302,361.24 | \$204,764.47 | \$269,125.00 | \$165,716.47 | \$203,593.52 | \$269,125.00 | \$0.00 |
| 420010 ADVERTISING | \$280.00 | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$500.00 | \$0.00 |
| 420020 PRINTING | \$2,296.50 | \$479.84 | \$2,500.00 | \$682.00 | \$1,500.00 | \$2,000.00 | (\$500.00) |
| 420030 PHOTOGRAPHY | \$240.00 | \$0.00 | \$300.00 | \$0.00 | \$0.00 | \$300.00 | \$0.00 |
| 420040 TELEPHONE | \$1,718.28 | \$679.08 | \$1,500.00 | \$658.97 | \$1,500.00 | \$1,000.00 | (\$500.00) |
| 420050 POSTAGE | \$1,117.91 | \$800.60 | \$1,500.00 | \$538.39 | \$1,500.00 | \$1,000.00 | \$500.00) |
| 420100 Communications | \$5,652.69 | \$1,959.52 | \$6,300.00 | \$1,879.36 | \$4,500.00 | \$4,800.00 | (\$1,500.00) |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$0.00 | \$0.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 429009 ADMIN/TRUSTEE FEE | \$76.34 | \$76.90 | \$80.00 | \$0.00 | \$80.00 | \$80.00 | \$0.00 |
| 429015 TRAVEL | \$891.67 | \$834.71 | \$1,500.00 | \$1,291.51 | \$1,500.00 | \$1,500.00 | \$0.00 |
| 429016 CONFERENCES | \$3,302.17 | \$140.37 | \$2,300.00 | \$0.00 | \$140.00 | \$2,300.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$1,568.93 | \$3,489.00 | \$3,534.00 | \$0.00 | \$0.00 | \$3,534.00 | \$0.00 |
| 429100 Contracted Services | \$5,839.11 | \$4,540.98 | \$7,414.00 | \$1,291.51 | \$1,720.00 | \$7,414.00 | \$0.00 |
| 430009 OFFICE | \$826.74 | \$598.84 | \$1,000.00 | \$243.51 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$0.00 | \$300.00 | \$144.99 | \$300.00 | \$300.00 | \$0.00 |
| 430100 Supplies and Expenses | \$826.74 | \$598.84 | \$1,300.00 | \$388.50 | \$1,300.00 | \$1,300.00 | \$0.00 |
| TOTAL OPERATING | \$12,318.54 | \$7,099.34 | \$15,514.00 | \$3,559.37 | \$8,020.00 | \$14,014.00 | (\$1,500.00) |
| 453049 LEASE PURCHASE | \$4,333.01 | \$4,920.28 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$0.00 |
| TOTAL CAPITAL | \$4,333.01 | \$4,920.28 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$0.00 |
| TOTAL OFFI CE OF THE MAYOR | \$319,012.79 | \$216,784.09 | \$289,639.00 | \$174,275.84 | \$216,613.52 | \$288,139.00 | (\$1,500.00) |

## OFFICE OF THE CITY CONTROLLER

The Office of City Controller is an autonomous office of City government headed by the City Controller, an independently elected official. This office is responsible for the review and approval of all expenditures and obligations of the City. Performing the internal audit function requires that all purchase orders, warrants, contracts, and agreements be reviewed for compliance with the Third Class City Code, other State laws, City of Harrisburg administrative policies, and City ordinances. The signature of the City Controller is a legal requirement on all of the aforementioned documents. This office also issues monthly financial reports to the Mayor and City Council, which analyze revenues and expenditures for all budgeted funds.



## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01000103 Controller

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 <br> Proposed <br> Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$130,788.68 | \$131,982.26 | \$134,115.00 | \$106,049.82 | \$131,288.87 | \$132,826.00 | (\$1,289.00) |
| 419001 SOCIAL SECURITY | \$10,005.39 | \$10,096.55 | \$10,260.00 | \$8,112.74 | \$10,043.49 | \$10,162.00 | (\$98.00) |
| TOTAL PERSONNEL | \$140,794.07 | \$142,078.81 | \$144,375.00 | \$114,162.56 | \$141,332.36 | \$142,988.00 | (\$1,387.00) |
| 420050 POSTAGE | \$10.12 | \$0.00 | \$20.00 | \$0.00 | \$20.00 | \$20.00 | \$0.00 |
| 420100 Communications | \$10.12 | \$0.00 | \$20.00 | \$0.00 | \$20.00 | \$20.00 | \$0.00 |
| 421010 LEGAL | \$28,065.12 | \$33,118.83 | \$50,000.00 | \$500.00 | \$0.00 | \$0.00 | (\$50,000.00) |
| 421030 CONSULTING | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421100 Professional Services | \$28,065.12 | \$33,118.83 | \$50,000.00 | \$500.00 | \$0.00 | \$0.00 | (\$50,000.00) |
| 425090 MAINT SERV CONTRACT | \$0.00 | \$39.95 | \$550.00 | \$192.45 | \$550.00 | \$425.00 | (\$125.00) |
| 425100 Maintenance \& Repairs | \$0.00 | \$39.95 | \$550.00 | \$192.45 | \$550.00 | \$425.00 | (\$125.00) |
| 430009 OFFICE | \$49.94 | \$291.96 | \$225.00 | \$9.98 | \$225.00 | \$0.00 | (\$225.00) |
| 430100 Supplies and Expenses | \$49.94 | \$291.96 | \$225.00 | \$9.98 | \$225.00 | \$0.00 | (\$225.00) |
| TOTAL OPERATI NG | \$28,125.18 | \$33,450.74 | \$50,795.00 | \$702.43 | \$795.00 | \$445.00 | (\$50,350.00) |
| TOTAL OFFI CE OF THE CITY CONTRC | \$168,919.25 | \$175,529.55 | \$195,170.00 | \$114,864.99 | \$142,127.36 | \$143,433.00 | (\$51,737.00) |

## OFFICE OF THE CITY TREASURER

The Office of City Treasurer is headed by the City Treasurer, an independently elected official. The City Treasurer is responsible for the collection, safekeeping, and investment of City revenues; including all fees, fines, and taxes. The City Treasurer also serves as collector for Harrisburg School District taxes. Computer technology advancements have improved the collection of payments and the reporting of such receipts. Examples include: direct debit; processing scannable tax, utility bills and parking tickets; various banking software; acceptance of credit and debit cards for all payments; automatic payment plan options; electronic funds transfer acceptance; computerized processing of multiple payments; computerized returned check procedures; and the use of computer generated lists to process payments. Additional improvements still in the testing phase include: internet payments, on-line bill payment, on-line electronic check acceptance.

All monies collected are invested utilizing several money management techniques to optimize interest earnings while ensuring the safety of funds. Economic trends and monitoring of the financial markets allow for maximized yield investment strategies.

The City Treasurer must sign all checks disbursed for payroll and the receipt of goods or services, in addition to coordinating all electronic fund transfers and receipts. This office is responsible for obtaining all information necessary for issuing Municipal Fire Certificates in accordance with the City and State fire insurance escrow laws. Treasury prepares and distributes to departments monthly reports for City investments, paid invoices, credit card activity, and the cumulative history of insufficient funds checks. On a daily basis, Treasury monitors the City's bank accounts electronically. The Treasurer also executes funding transfers for debt service payments on all outstanding City bond and note issues. This office has the authority to manage all bank accounts of the City, including the transfer of funds between different bank accounts and the reconciliation to the City's general ledger.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries-Mgmt | 237,197 | 171,203 | City Treasurer | 1 | 1 | 20,000 | 20,000 |
| Salaries-BU | 167,722 | 162,837 | Deputy Treasurer <br> Assistant Deputy Treasurer | 1 | 1 | 68,000 | 68,000 |
| Overtime | 0 | 0 |  | 1 | 1 | 56,000 | 56,000 |
| Fringe Benefits | 30,977 | 25,555 | Computer Programmer System Programmer | 1 | 0 | 65,994 | 0 |
|  |  |  |  | 0.40 | 0.40 | 27,203 | 27,203 |
| TOTAL | 435,896 | 359,595 | Total Management |  |  |  |  |
|  | 11,600 | 11,600 |  | 4.40 | 3.40 | 237,197 | 171,203 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |
| Communications |  |  | Cashier III <br> Accounting Clerk IV <br> Imaging Specialist | 2 | 2 | 82,660 | 80,253 |
| Professional Services | 30,000 | 27,000 |  |  | 1 | 42,426 | 41,190 |
| Utilities | 0 | 0 |  | 1 | 1 | 42,636 | 41,394 |
| Insurance | 1,800 | 1,800 | Imaging Specialist |  |  |  |  |
| Rentals | 0 | 0 | Total Bargaining Unit | 4 | 4 | 167,722 | 162,837 |
| Maintenance \& Repairs | 67,000 | 69,000 |  |   <br> 0 0 |  |  |  |
| Contracted Services | 500 | 500 | Overtime |  |  |  |  |  |  |  |
| Supplies | $\begin{array}{r} 36,500 \\ 0 \end{array}$ | $\begin{array}{r} 21,500 \\ 0 \end{array}$ |  |  |  |  |  |
| Minor Capital Equipment |  |  | FICA |  |  | 30,977 | 25,555 |
| TOTAL | 147,400 | 131,400 | Total Fringe Benefits |  |  | 30,977 | 25,555 |
| CAPITAL OUTLAY | 0 | 0 | TOTAL | 8.40 | 7.40 | 435,896 | 359,595 |
| TOTAL APPROPRIATION | 583,296 | 490,995 |  |  |  |  |  |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

Page 51

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01000104 Treasurer

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 <br> Adjusted to <br> 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$365,241.10 | \$350,160.85 | \$404,919.00 | \$316,079.36 | \$377,143.02 | \$334,040.00 | (\$70,879.00) |
| 415000 TEMPORARY | \$2,550.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$28,136.09 | \$26,804.53 | \$30,977.00 | \$24,306.98 | \$29,009.41 | \$25,555.00 | (\$5,422.00) |
| TOTAL PERSONNEL | \$395,927.19 | \$376,965.38 | \$435,896.00 | \$340,386.34 | \$406,152.43 | \$359,595.00 | (\$76,301.00) |
| 420010 ADVERTISING | \$0.00 | \$150.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 420020 PRINTING | \$2,291.89 | \$950.15 | \$3,000.00 | \$1,283.64 | \$3,000.00 | \$3,000.00 | \$0.00 |
| 420040 TELEPHONE | \$585.13 | \$495.11 | \$600.00 | \$323.28 | \$600.00 | \$600.00 | \$0.00 |
| 420050 POSTAGE | \$2,295.41 | \$4,462.44 | \$7,500.00 | \$5,422.32 | \$7,500.00 | \$7,500.00 | \$0.00 |
| 420100 Communications | \$5,172.43 | \$6,057.70 | \$11,600.00 | \$7,029.24 | \$11,600.00 | \$11,600.00 | \$0.00 |
| 421010 LEGAL | \$24,389.75 | \$13,578.54 | \$27,420.00 | \$0.00 | \$27,420.00 | \$27,000.00 | (\$420.00) |
| 421100 Professional Services | \$24,389.75 | \$13,578.54 | \$27,420.00 | \$0.00 | \$27,420.00 | \$27,000.00 | (\$420.00) |
| 423090 PUBLIC OFF PREM | \$1,210.00 | \$1,440.00 | \$1,800.00 | \$1,440.00 | \$1,800.00 | \$1,800.00 | \$0.00 |
| 423100 I nsurance | \$1,210.00 | \$1,440.00 | \$1,800.00 | \$1,440.00 | \$1,800.00 | \$1,800.00 | \$0.00 |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$1,220.31 | \$2,000.00 | \$462.50 | \$2,000.00 | \$4,000.00 | \$2,000.00 |
| 425030 BUILDING MAINT | \$0.00 | \$0.00 | \$5,000.00 | \$397.65 | \$5,000.00 | \$5,000.00 | \$0.00 |
| 425090 MAINT SERV CONTRACT | \$43,999.88 | \$49,347.00 | \$60,000.00 | \$57,105.19 | \$60,000.00 | \$60,000.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$43,999.88 | \$50,567.31 | \$67,000.00 | \$57,965.34 | \$67,000.00 | \$69,000.00 | \$2,000.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$0.00 | \$505.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$292.00 | \$145.25 | \$500.00 | \$55.00 | \$500.00 | \$500.00 | \$0.00 |
| 429025 DISASTER RECOVERY SYSTEM | \$9,583.56 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429100 Contracted Services | \$9,875.56 | \$650.25 | \$500.00 | \$55.00 | \$500.00 | \$500.00 | \$0.00 |
| 430002 SOFTWARE | \$15,795.60 | \$15,795.60 | \$16,072.80 | \$16,072.80 | \$16,072.80 | \$17,000.00 | \$927.20 |
| 430008 DATA PROCESSING | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$2,000.00 | \$2,000.00 | \$0.00 |
| 430009 OFFICE | \$606.77 | \$371.91 | \$2,000.00 | \$1,236.36 | \$2,000.00 | \$2,000.00 | \$0.00 |
| 430042 TOOLS \& HARDWARE | \$0.00 | \$6.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$0.00 | \$9,148.25 | \$335.00 | \$15,000.00 | \$0.00 | (\$9,148.25) |
| 430100 Supplies and Expenses | \$16,402.37 | \$16,173.51 | \$29,721.05 | \$17,644.16 | \$35,572.80 | \$21,500.00 | (\$8,221.05) |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$4,477.60 | \$9,358.95 | \$9,358.95 | \$9,358.95 | \$0.00 | (\$9,358.95) |
| 439100 Minor Capital | \$0.00 | \$4,477.60 | \$9,358.95 | \$9,358.95 | \$9,358.95 | \$0.00 | (\$9,358.95) |
| TOTAL OPERATING | \$101,049.99 | \$92,944.91 | \$147,400.00 | \$93,492.69 | \$153,251.75 | \$131,400.00 | (\$16,000.00) |
| 453049 LEASE PURCHASE | \$41,018.39 | \$41,018.39 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$41,018.39 | \$41,018.39 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OFFI CE OF THE CITY TREASURE | \$537,995.57 | \$510,928.68 | \$583,296.00 | \$433,879.03 | \$559,404.18 | \$490,995.00 | (\$92,301.00) |

The City Solicitor's Office is responsible for handling all legal matters affecting the City. This entails providing legal counsel to the Mayor, the City Controller, the City Treasurer, and City Council.

This office manages all legal action taken by the City and defends or supervises the defense of actions filed against the City, including all labor law matters. It reviews and provides administrative legal support for all bond issuances, prepares and files all proofs of claim on behalf of the City in bankruptcy proceedings and represents the City in all such proceedings. It also plays a significant role in major projects undertaken by the City and handles real estate transfers and loan closings for the Department of Building and Housing Development.

Law Bureau staff prosecute codes violations, violations of City ordinances, bad check cases, and other criminal offenses in the name of the Commonwealth, and participate in all tax assessment appeals filed by property owners. The Office drafts or reviews, for form and legality, all legislation considered by Council and all City contracts. The City Solicitor provides legal opinions to department directors, bureau chiefs, and their staff to assure legal compliance in matters affecting their departments and assists the Department of Administration's efforts to recover delinquent taxes and utilities. The City Solicitor's opinion on legal matters is final within City government.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | $2013$ <br> BUDGET | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| Salaries-Mgmt | 253,370 | 253,370 | City Solicitor | 1 | 1 | 85,000 | 85,000 |
| Salaries-BU | 0 | 48,789 | Deputy City Solicitor | 1 | 1 | 69,000 | 69,000 |
| Overtime | 0 | 0 | Assistant City Solicitor | 1 | 1 | 55,000 | 55,000 |
| Fringe Benefits | 19,384 | 23,116 | Confidential Legal Secretary II | 1 | 1 | 44,370 | 44,370 |
| TOTAL | 272,754 | 325,275 | Total Management | 4 | 4 | 253,370 | 253,370 |
|  |  |  | Paralegal III | 0 | 1 | 0 | 48,789 |
|  |  |  | Total Bargaining Unit | 0 | 1 | 0 | 48,789 |
| OPERATING EXPENSES |  |  | Overtime |  |  | 0 | 0 |
| Communications | 1,675 | 2,000 | FICA |  |  | 19,384 | 23,116 |
| Professional Services | 400,600 | 200,600 | Healthcare Benefits - Active |  |  | 0 | 0 |
| Utilities | 0 | 0 | Healthcare Benefits - Retirees |  |  | 0 | 0 |
| Insurance | 0 | 0 |  |  |  |  |  |
| Rentals | 0 | 0 | Total Fringe Benefits |  |  | 19,384 | 23,116 |
| Maintenance \& Repairs | 0 | 0 |  |  |  |  |  |
| Contracted Services | 2,675 | 3,600 | TOTAL | 4 | 5 | 272,754 | 325,275 |
| Supplies | 35,500 | 36,068 |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 |  |  |  |  |  |
| TOTAL | 440,450 | 242,268 |  |  |  |  |  |
| CAPITAL OUTLAY | 0 | 0 |  |  |  |  |  |
| TOTAL APPROPRIATION | 713,204 | 567,543 |  |  |  |  |  |


|  |  |  |  |  |  | GENERAL GOVERNMENT |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CITY SOLICITOR - 0105 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | 2013 | 2014 | 2014 |  |  |  | FICA |  | TOTAL |
|  |  |  | ANNIV./D.O.H. |  |  | END OF YR SALARY |  | GRADE/STEP INCREASE | ANNUAL INCREASE | $\begin{array}{r} 2014 \\ \text { LONG. } \end{array}$ | $\begin{gathered} 2014 \\ \text { SALARY } \end{gathered}$ | 2014 <br> LUMP SUM |  | FRINGE BENEFITS |  |
| EMPLOYEE |  | POSITION |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | CITY SOLICITOR | 7 | 18 | 2005 |  | 85,000.00 | 0.00 | 0.00 | 0.00 | 85,000.00 | 0.00 | 6,503.00 |  | 91,503.00 |
|  |  | DEPUTY CITY SOLICITOR | 9 | 10 | 2012 | \$ | 69,000.00 | 0.00 | 0.00 | 0.00 | 69,000.00 | 0.00 | 5,279.00 |  | 74,279.00 |
|  |  | ASSISTANT CITY SOLICITOR | 7 | 15 | 2013 | \$ | 55,000.00 | 0.00 | 0.00 | 0.00 | 55,000.00 | 0.00 | 4,208.00 |  | 59,208.00 |
| VACANT | POSITION | CONFIDENTIAL LEGAL SECRETARY II | 4 | 5 | 1982 | \$ | 44,370.00 | 0.00 | 0.00 | 0.00 | 44,370.00 | 0.00 | 3,394.00 |  | 47,764.00 |
| 4.00 |  | MANAGEMENT TOTALS |  |  |  |  | 253,370.00 | 0.00 | 0.00 | 0.00 | 253,370.00 | 0.00 | 19,384.00 | 0.00 | 272,754.00 |
|  |  | PARALEGAL III | 6 | 11 | 1990 |  | 47,832.51 | 0.00 | 0.00 | 956.65 | 48,789.00 | 0.00 | 3,732.00 |  | 52,521.00 |
| 1.00 |  | TRANSFERRED POSITION-BARGAINING UNIT |  |  |  |  | 47,832.51 | 0.00 | 0.00 | 956.65 | 48,789.00 | 0.00 | 3,732.00 | 0.00 | 52,521.00 |
| 5.00 |  | TOTAL |  |  |  | 301,202.51 |  | 0.00 | 0.00 | 956.65 | 302,159.00 | 0.00 | 23,116.00 | 0.00 | 325,275.00 |
| OVERTIME |  |  |  |  |  |  |  |  |  |  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL SALARIES, LUMP SUM, OVERTIME, FICA AND FRINGE BENEFITS |  |  |  |  |  |  |  |  |  |  | 302,159.00 | 0.00 | 23,116.00 | 0.00 | 325,275.00 |

NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01000105 City Solicitor

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected <br> Year End Exp | 2014 <br> Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$124,341.14 | \$129,865.13 | \$253,370.00 | \$172,660.50 | \$219,977.34 | \$302,159.00 | \$48,789.00 |
| 419001 SOCIAL SECURITY | \$9,512.44 | \$9,934.83 | \$19,384.00 | \$13,227.78 | \$16,863.64 | \$23,116.00 | \$3,732.00 |
| TOTAL PERSONNEL | \$133,853.58 | \$139,799.96 | \$272,754.00 | \$185,888.28 | \$236,840.98 | \$325,275.00 | \$52,521.00 |
| 420010 ADVERTISING | \$2,303.71 | \$504.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 420040 TELEPHONE | \$574.52 | \$635.07 | \$700.00 | \$531.29 | \$700.00 | \$900.00 | \$200.00 |
| 420050 POSTAGE | \$280.41 | \$428.63 | \$475.00 | \$426.60 | \$475.00 | \$600.00 | \$125.00 |
| 420100 Communications | \$3,158.64 | \$1,567.70 | \$1,675.00 | \$957.89 | \$1,675.00 | \$2,000.00 | \$325.00 |
| 421010 LEGAL | \$444,118.82 | \$349,424.40 | \$385,000.00 | \$168,297.24 | \$250,000.00 | \$200,000.00 | (\$185,000.00) |
| 421030 CONSULTING | \$1,723.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421060 STENOGRAPHER | \$0.00 | \$0.00 | \$350.00 | \$0.00 | \$350.00 | \$350.00 | \$0.00 |
| 421080 FILING FEES | \$0.00 | (\$26.00) | \$250.00 | \$39.00 | \$250.00 | \$250.00 | \$0.00 |
| 421100 Professional Services | \$445,841.82 | \$349,398.40 | \$385,600.00 | \$168,336.24 | \$250,600.00 | \$200,600.00 | (\$185,000.00) |
| 429001 TUITION/TRAINING | \$0.00 | \$375.00 | \$1,500.00 | \$799.00 | \$1,500.00 | \$2,000.00 | \$500.00 |
| 429009 ADMIN/TRUSTEE FEE | \$38.17 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$0.00 | \$0.00 | \$15,000.00 | \$0.00 | \$15,000.00 | \$0.00 | (\$15,000.00) |
| 429016 CONFERENCES | \$239.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$690.00 | \$660.00 | \$1,175.00 | \$538.00 | \$1,175.00 | \$1,600.00 | \$425.00 |
| 429100 Contracted Services | \$967.17 | \$1,035.00 | \$17,675.00 | \$1,337.00 | \$17,675.00 | \$3,600.00 | (\$14,075.00) |
| 430002 SOFTWARE | \$0.00 | \$0.00 | \$350.00 | \$225.18 | \$350.00 | \$350.00 | \$0.00 |
| 430003 SUBSCRIPTIONS | \$19,535.67 | \$17,737.72 | \$35,000.00 | \$21,078.00 | \$35,000.00 | \$35,568.00 | \$568.00 |
| 430009 OFFICE | \$0.00 | \$0.00 | \$150.00 | \$17.57 | \$150.00 | \$150.00 | \$0.00 |
| 430100 Supplies and Expenses | \$19,535.67 | \$17,737.72 | \$35,500.00 | \$21,320.75 | \$35,500.00 | \$36,068.00 | \$568.00 |
| TOTAL OPERATI NG | \$469,503.30 | \$369,738.82 | \$440,450.00 | \$191,951.88 | \$305,450.00 | \$242,268.00 | (\$198,182.00) |
| TOTAL OFFICE OF THE CITY SOLICITO | \$603,356.88 | \$509,538.78 | \$713,204.00 | \$377,840.16 | \$542,290.98 | \$567,543.00 | (\$145,661.00) |

## DEPARTMENT OF ADMINISTRATION



|  |  |  | 2013 | 2014 |  | 2 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 | Proposed |
| Actual | Actual | Actual | Budget | Projected |  |  |
|  |  |  |  |  |  |  |

## DEPARTMENT OF ADMINISTRATION

0110 OFFICE OF THE BUSINESS ADMINISTRATOR

| Personnel Services | 152,283 | 47,573 | 129,469 | 162,552 | 152,524 | 162,552 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 18,785 | 11,228 | 7,607 | 17,100 | 15,975 | 18,150 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 171,068 | 58,801 | 137,076 | 179,652 | 168,499 | 180,702 |
| 0112 BUREAU OF FINANCIAL MANAGEMENT |  |  |  |  |  |  |
| Personnel Services | 307,592 | 304,886 | 291,495 | 397,041 | 339,262 | 397,720 |
| Operating Expenses | 87,956 | 55,551 | 91,037 | 200,252 | 213,843 | 199,524 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 395,549 | 360,437 | 382,532 | 597,293 | 553,105 | 597,244 |

## 0116 BUREAU OF INFORMATION TECHNOLOGY

| Personnel Services | 563,016 | 435,401 | 378,868 | 445,430 | 417,442 | 499,472 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 149,835 | 148,199 | 128,971 | 159,173 | 159,048 | 313,446 |
| Capital Outlay | 61,878 | 36,299 | 1,641 | 70,000 | 70,000 | 99,700 |
| TOTALS | 774,729 | 619,899 | 509,480 | 674,603 | 646,490 | 912,618 |
| 0117 BUREAU OF HUMAN RESOURCES |  |  |  |  |  |  |
| Personnel Services | 272,500 | 279,339 | 321,946 | 324,694 | 318,582 | 324,694 |
| Operating Expenses | 36,983 | 46,608 | 40,469 | 47,968 | 45,074 | 46,499 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 309,483 | 325,947 | 362,415 | 372,662 | 363,657 | 371,193 |


|  |  |  |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Actual | Actual | 2012 <br> Actual | Approved <br> Budget | 2014 <br> Projected | Proposed <br> Budget |

0124-0128 BUREAU OF OPERATIONS AND REVENUE

| Personnel Services | 763,146 | 478,630 | 391,985 | 429,465 | 375,192 | 186,579 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 851,964 | 227,564 | 218,100 | 259,388 | 266,393 | 340,772 |
| Capital Outlay | 56,902 | 0 | 24 | 0 | 0 | 0 |
| Miscellaneous | 4,110 | 2,912 | 0 | 0 | 0 | 0 |
| TOTALS | 1,676,122 | 709,106 | 610,109 | 688,853 | 641,585 | 527,351 |


| Personnel Services | 2,058,537 | 1,545,829 | 1,513,763 | 1,759,182 | 1,603,003 | 1,571,017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 1,279,022 | 525,495 | 486,183 | 683,881 | 700,333 | 918,391 |
| Capital Outlay | 137,565 | 47,527 | 1,665 | 70,000 | 70,000 | 99,700 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 3,475,124 | 2,118,851 | 2,001,612 | 2,513,063 | 2,373,336 | 2,589,108 |



| ADMINISTRATION |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office of the Business Administrator | 2.00 | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Financial Management | 5.00 | 6.00 | 7.00 | 7.00 | 7.00 | 7.00 |
| Information Technology | 8.60 | 8.00 | 6.60 | 6.60 | 7.60 | 7.60 |
| Human Resources | 5.00 | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Operations \& Revenue | 17.00 | 9.00 | 8.00 | 9.00 | 4.00 | 4.00 |
| TOTAL POSITIONS | 37.60 | 30.00 | 29.60 | 30.60 | 26.60 | 26.60 |

In 2010, the Bureau of Operations and Revenue merged the three offices that made up Operations and Revenue in previous years. Also, the Bureau of Building Maintenance, previously in Department of Public Works has been merged into Operations and Revenue. The Office of the Business Administrator eliminated the two vacant positions of Deputy Business Administrator and Confidential Secretary to the B.A. In the Bureau of Financial Management, the Accounting Manager which was a vacant position was eliminated.

In the 2011 Budget, the Bureau of Financial Management was decreased by a net one position with the elimination of vacant Budget/Management Analyst Finance and Auditor II positions and the addition of an Accounting Manager. In the Bureau of Informational Technology, both the Computer Programmer II and Assistant Network Administrator positions both were eliminated. In Human Resources, the Payroll Tech was deleted and the Affirmative action Officer was added. The Bureau of Operations and Revenue had a reduction in eight labor, they were moved to the Office of the Director of Public Works.

In the 2012 Budget, the Department of Administration had a net decrease of two positions. In the Bureau of Financial Management, there was a Senior Accountant added to the budget. In the Bureau of Operations and Revenue, there was a decrease of three positions. The vacant Administrative/Communications Assistant, Customer Service Representative/Account Specialist, and the Reproductive Technician II positions were all eliminated from the 2012 Budget.

In the 2013 Budget, there was no increase in positions in the Bureau of Financial Management, however, as part of a bureau reorganization approved by the Receiver, the Senior Accountant was reclassified as the Accounting Manager, and the Accounting Manager was reclassified as the Staff Accountant/Financial Analyst. This reclassification eliminated the Senior Accountant position and added the Staff Accountant/Financial Analyst. In Human Resources, the Affirmative Action Officer was renamed to Diversity and Inclusion Officer.

In the 2014 Budget, there is a decrease of four positions proposed. The Programmer III, which was previously funded 50/50 by Water and Sewer Funds, was moved into the Bureau of Information Technology effective November 4, 2013 due to the transfer of Water and Sewer Funds operations to THA. This position was transferred to the General Fund in 2013 via reallocation by City Council. In the Bureau of Operations \& Revenue, the Director, Paralegal, Posting Specialist and two Customer Services Representative/Accounts Specialist positions which were previously fully funded in the General Fund, were transferred to THA effective November 4, 2013 due to the transfer of Water and Sewer Funds operations to THA. These five employees are proposed to be eliminated from the City's 2014 Budget.

## OFFICE OF THE BUSINESS ADMINISTRATOR

The Department of Administration is headed by the Chief of Staff/Business Administrator who is appointed by the Mayor and confirmed by City Council. The Department of Administration performs the fiscal, technological, personnel, and central administrative functions of the City. The Chief of Staff/Business Administrator has the authority to oversee the direct management of all City departments which are under the administrative jurisdiction of the Mayor, as well as inter-action with agencies which are outside of the Executive Branch and directly manages four bureaus. Financial Management, Information Technology, Human Resources and Operations and Revenue. The Chief of Staff/Business Administrator serves as the Mayor's designee on various Boards and Commissions.

The Chief of Staff/Business Administrator conducts scheduled labor management meetings with each of the union groups throughout the year and resolves issues which could result in grievances whenever possible, acts as the Third-Step Hearing Officer for Union grievances in the Mayor's stead. Also, the Chief of Staff/Business Administrator has the responsibility for contract negotiations with all three union groups.

## EXPENDITURE ANALYSIS DETAIL



NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01010110 Business Administrator

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$44,192.18 | \$113,176.82 | \$151,000.00 | \$111,807.66 | \$139,999.96 | \$151,000.00 | \$0.00 |
| 415000 TEMPORARY | \$0.00 | \$7,018.95 | \$1,384.56 | \$1,384.56 | \$1,384.56 | \$0.00 | (\$1,384.56) |
| 419001 SOCIAL SECURITY | \$3,380.89 | \$9,272.91 | \$11,552.00 | \$8,918.36 | \$11,139.86 | \$11,552.00 | \$0.00 |
| TOTAL PERSONNEL | \$47,573.07 | \$129,468.68 | \$163,936.56 | \$122,110.58 | \$152,524.38 | \$162,552.00 | (\$1,384.56) |
| 420010 ADVERTISING | \$3,292.74 | \$700.00 | \$0.00 | \$0.00 | \$0.00 | \$700.00 | \$700.00 |
| 420020 PRINTING | \$0.00 | \$251.00 | \$350.00 | \$275.00 | \$350.00 | \$350.00 | \$0.00 |
| 420040 TELEPHONE | \$917.86 | \$651.47 | \$750.00 | \$621.18 | \$750.00 | \$510.00 | (\$240.00) |
| 420050 POSTAGE | \$450.06 | \$206.54 | \$300.00 | \$23.94 | \$300.00 | \$150.00 | (\$150.00) |
| 420100 Communications | \$4,660.66 | \$1,809.01 | \$1,400.00 | \$920.12 | \$1,400.00 | \$1,710.00 | \$310.00 |
| 421010 LEGAL | \$0.00 | \$0.00 | \$161.00 | \$161.00 | \$161.00 | \$0.00 | (\$161.00) |
| 421070 ARBITRATION | \$3,959.50 | \$1,964.50 | \$3,839.00 | \$3,282.70 | \$3,839.00 | \$5,000.00 | \$1,161.00 |
| 421100 Professional Services | \$3,959.50 | \$1,964.50 | \$4,000.00 | \$3,443.70 | \$4,000.00 | \$5,000.00 | \$1,000.00 |
| 425090 MAINT SERV CONTRACT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$510.00 | \$2,040.00 | \$2,040.00 |
| 425100 Maintenance \& Repairs | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$510.00 | \$2,040.00 | \$2,040.00 |
| 429001 TUITION/TRAINING | \$895.00 | \$1,942.08 | \$3,300.00 | \$1,379.00 | \$3,300.00 | \$8,000.00 | \$4,700.00 |
| 429015 TRAVEL | \$0.00 | \$0.00 | \$500.00 | \$0.00 | \$500.00 | \$0.00 | (\$500.00) |
| 429016 CONFERENCES | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$0.00 | (\$1,000.00) |
| 429017 MEMBERSHIPS | \$0.00 | \$980.00 | \$1,800.00 | \$0.00 | \$1,800.00 | \$0.00 | (\$1,800.00) |
| 429100 Contracted Services | \$895.00 | \$2,922.08 | \$6,600.00 | \$1,379.00 | \$6,600.00 | \$8,000.00 | \$1,400.00 |
| 430002 SOFTWARE | \$0.00 | \$0.00 | \$550.00 | \$0.00 | \$300.00 | \$900.00 | \$350.00 |
| 430003 SUBSCRIPTIONS | \$0.00 | \$0.00 | \$550.00 | \$0.00 | \$550.00 | \$0.00 | (\$550.00) |
| 430009 OFFICE | \$1,712.73 | \$911.36 | \$415.44 | \$0.00 | \$415.00 | \$500.00 | \$84.56 |
| 430100 Supplies and Expenses | \$1,712.73 | \$911.36 | \$1,515.44 | \$0.00 | \$1,265.00 | \$1,400.00 | (\$115.44) |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$2,200.00 | \$0.00 | \$2,200.00 | \$0.00 | (\$2,200.00) |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$2,200.00 | \$0.00 | \$2,200.00 | \$0.00 | (\$2,200.00) |
| TOTAL OPERATING | \$11,227.89 | \$7,606.95 | \$15,715.44 | \$5,742.82 | \$15,975.00 | \$18,150.00 | \$2,434.56 |
| TOTAL OFFI CE OF THE COO/ BA | \$58,800.96 | \$137,075.63 | \$179,652.00 | \$127,853.40 | \$168,499.38 | \$180,702.00 | \$1,050.00 |

## BUREAU OF FINANCIAL MANAGEMENT

The Bureau of Financial Management is responsible for the overall fiscal management of the City. This includes the management of all funds, accounting for all assets and financial activity, the production of all financial documents, and the administration of Debt Service, General Expenses, and Transfers to Other Funds. This bureau also aids in the administration of the City's three pension plans. For the Bureau to complete these tasks, it is organized into four offices. They are Accounting, Budget and Analysis, Purchasing, and Grants Management.

The Accounting Office manages the cash flow and accounts payable functions for the City. This office also oversees the City's computerized accounting and financial reporting systems, and is responsible for preparation of the annual audit and development of the Comprehensive Annual Financial Report.

The Office of Budget and Analysis is responsible for the preparation, development, distribution, and monitoring of the City's annual budget which is submitted to Council at the last Legislative Session in November. This office also prepares the Mid-Year Fiscal Report, which highlights the financial status of all budgeted funds as of June 30th of the current year compared to June 30th of the previous year. The Mid-Year report also projects the financial performance for the current year-end. Beginning in 2012, similar reports were prepared on a quarterly basis.

The Purchasing Office is responsible for overseeing the procurement of most City materials, supplies, and services. All procurement documentation is compiled and stored within the Purchasing Office. Furthermore, this office must assure fair and equitable distribution of City contracts and agreements for capital and non-capital products and services, including the preparation and advertising of public bids and the awarding of those contracts. This office also administers insurance claims and collection activities.

The Grants Management Office assists with grants administration on a City-wide basis, including grants writing and periodic reporting.
The Bureau is also responsible for the management of risk, evaluation of risk transfer alternatives, and the acquisition of insurance coverage for City government. With the assistance of the Human Resource Generalist, this Bureau also manages the worker's compensation self-insured program, and in conjunction with the City Solicitor's Office, manages all related litigation cases.

EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01010112 Financial Management

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 <br> Adjusted to <br> 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$283,665.12 | \$270,620.24 | \$368,824.00 | \$265,212.31 | \$314,669.98 | \$369,455.00 | \$631.00 |
| 419001 SOCIAL SECURITY | \$21,221.36 | \$20,874.98 | \$28,217.00 | \$20,721.83 | \$24,591.59 | \$28,265.00 | \$48.00 |
| TOTAL PERSONNEL | \$304,886.48 | \$291,495.22 | \$397,041.00 | \$285,934.14 | \$339,261.57 | \$397,720.00 | \$679.00 |
| 420010 ADVERTISING | \$951.43 | \$1,680.15 | \$1,200.00 | \$598.93 | \$1,000.00 | \$1,200.00 | \$0.00 |
| 420020 PRINTING | \$947.55 | \$686.79 | \$1,000.00 | \$127.52 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 420040 TELEPHONE | \$0.00 | \$365.08 | \$636.00 | \$390.85 | \$679.00 | \$679.00 | \$43.00 |
| 420050 POSTAGE | \$2,407.87 | \$2,038.34 | \$2,000.00 | \$1,395.36 | \$1,500.00 | \$2,000.00 | \$0.00 |
| 420100 Communications | \$4,306.85 | \$4,770.36 | \$4,836.00 | \$2,512.66 | \$4,179.00 | \$4,879.00 | \$43.00 |
| 421020 AUDIT | \$1,850.00 | \$560.00 | \$89,266.00 | \$79,575.00 | \$89,266.00 | \$90,000.00 | \$734.00 |
| 421030 CONSULTING | \$27,450.00 | \$44,145.98 | \$70,000.00 | \$27,248.25 | \$77,248.00 | \$69,000.00 | (\$1,000.00) |
| 421050 OTHER PROFESSI ONAL FEES | \$0.00 | \$0.00 | \$1,555.00 | \$1,055.00 | \$1,555.00 | \$2,405.00 | \$850.00 |
| 421100 Professional Services | \$29,300.00 | \$44,705.98 | \$160,821.00 | \$107,878.25 | \$168,069.00 | \$161,405.00 | \$584.00 |
| 425090 MAINT SERV CONTRACT | \$20,180.74 | \$20,757.35 | \$27,000.00 | \$20,893.17 | \$27,510.00 | \$29,040.00 | \$2,040.00 |
| 425100 Maintenance \& Repairs | \$20,180.74 | \$20,757.35 | \$27,000.00 | \$20,893.17 | \$27,510.00 | \$29,040.00 | \$2,040.00 |
| 429001 TUITION/TRAINING | \$260.00 | \$130.00 | \$1,500.00 | \$0.00 | \$1,000.00 | \$1,000.00 | (\$500.00) |
| 429009 ADMIN/TRUSTEE FEE | \$76.34 | \$38.45 | \$50.00 | \$28.70 | \$28.70 | \$100.00 | \$50.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 |
| 429015 TRAVEL | \$0.00 | \$0.00 | \$20.00 | \$11.30 | \$11.30 | \$0.00 | (\$20.00) |
| 429017 MEMBERSHIPS | \$0.00 | \$0.00 | \$745.00 | \$305.00 | \$745.00 | \$800.00 | \$55.00 |
| 429100 Contracted Services | \$336.34 | \$168.45 | \$2,315.00 | \$345.00 | \$11,785.00 | \$1,900.00 | (\$415.00) |
| 430002 SOFTWARE | \$0.00 | \$574.20 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430003 SUBSCRIPTIONS | \$246.95 | \$590.95 | \$300.00 | \$170.00 | \$300.00 | \$300.00 | \$0.00 |
| 430009 OFFICE | \$1,179.98 | \$2,726.59 | \$1,980.00 | \$0.00 | \$2,000.00 | \$2,000.00 | \$20.00 |
| 430100 Supplies and Expenses | \$1,426.93 | \$3,891.74 | \$2,280.00 | \$170.00 | \$2,300.00 | \$2,300.00 | \$20.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$1,100.00 | \$3,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$3,000.00) |
| 439100 Minor Capital | \$0.00 | \$1,100.00 | \$3,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$3,000.00) |
| TOTAL OPERATING | \$55,550.86 | \$75,393.88 | \$200,252.00 | \$131,799.08 | \$213,843.00 | \$199,524.00 | (\$728.00) |
| 453015 OFFICE EQUIPMENT | \$0.00 | \$15,642.70 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$0.00 | \$15,642.70 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL BUREAU OF THE FINANCI AL M | \$360,437.34 | \$382,531.80 | \$597,293.00 | \$417,733.22 | \$553,104.57 | \$597,244.00 | (\$49.00) |

The Bureau of Information Technology is responsible for the administration of the City's blend of mainframe and network computer systems.

The bureau programs, controls, troubleshoots, and monitors a wide array of mainframe-based systems used throughout the City's operations. Examples of these systems include the computerized billing system for property real estate taxes, mercantile taxes and licenses; billings for water, sewer, disposal and refuse charges; human resource management; Treasury accounts receivable system, insurance claims management; field reports for all service calls for police; and Codes licenses, permits, inspections and complaints.

This bureau provides and maintains the METRO police information system, established and owned by the City, which allows numerous suburban, municipal and county agencies to tie into a common police database.

This bureau also provides technical support and maintenance for the City's network of personal computers and laptops; and is responsible for the installation, maintenance, and troubleshooting of servers, routers, switches, and firewalls for the City's Local Area Network (LAN) and Wide Area Network (WAN). Responsibilities extend to troubleshooting of computer software, hardware, peripherals, and related equipment.

Daily responsibilities include: monitoring, configuring, and troubleshooting server backups and restoring systems; monitoring virus activity through a central management console; implementing LAN and local printer services; moving, adding, deleting and upgrading software.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | 2013 BUDGET | 2014 BUDGET | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \\ \hline \end{gathered}$ | 2014 BUDGET | 2013 BUDGET | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| Salaries-Mgmt | 366,805 | 416,889 | Director/System Prog. | 1 | 1 | 77,653 | 77,653 |
| Salaries-BU | 46,970 | 47,088 | Network Administrator | 1 | 1 | 65,000 | 65,000 |
| Fringe Benefits | 31,655 | 35,495 | IBM/Mainframe Data Administrator | 1 | 1 | 67,475 | 67,475 |
|  |  |  | Lead Programmer | 1 | 1 | 71,068 | 71,068 |
| TOTAL | 445,430 | 499,472 | System Programmer | 0.60 | 0.60 | 40,804 | 40,804 |
|  |  |  | Help Desk/PC Specialist | 1 | 1 | 44,805 | 44,805 |
|  |  |  | Programmer III | 0 | 1 | 0 | 50,084 |
| OPERATING EXPENSES |  |  |  |  |  |  |  |
|  | $6,950$ |  | Total Management | 5.60 | 6.60 | 366,805 | 416,889 |
| Communications |  |  |  |  | 1 | 46,970 | 47,088 |
| Professional Services | 26,000 | $27,000$ | Computer Operator III | 1 |  |  |  |
| Utilities | 0 | 0 |  |  |  |  |  |
| Insurance | 0 | 0 | Total Bargaining Unit | 1 | 1 | 46,970 | 47,088 |
| Rentals | 0 | 0 |  |  |  | 31,655 | 35,495 |
| Maintenance \& Repairs | $87,333$ | $190,905$ |  |  |  |  |  |
| Contracted Services | 4,000 | 7,000 | FICA |  |  |  |  |
| Supplies | 34,890 | $80,066$ |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 | Total Fringe Benefits |  |  | 31,655 | 35,495 |
| TOTAL | 159,173 | 313,446 | TOTAL | 6.60 | 7.60 | 445,430 | 499,472 |
| CAPITAL OUTLAY | 70,000 | 99,700 |  |  |  |  |  |
| TOTAL APPROPRIATION | 674,603 | 912,618 |  |  |  |  |  |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).
Page 67

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01010116 Information Technology

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 <br> Adjusted to <br> 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$404,459.53 | \$351,913.08 | \$413,775.00 | \$323,847.38 | \$387,643.59 | \$463,977.00 | \$50,202.00 |
| 419001 SOCIAL SECURITY | \$30,941.05 | \$26,955.13 | \$31,655.00 | \$24,899.27 | \$29,798.76 | \$35,495.00 | \$3,840.00 |
| TOTAL PERSONNEL | \$435,400.58 | \$378,868.21 | \$445,430.00 | \$348,746.65 | \$417,442.35 | \$499,472.00 | \$54,042.00 |
| 420010 ADVERTISING | \$0.00 | \$692.00 | \$0.00 | \$0.00 | \$0.00 | \$1,500.00 | \$1,500.00 |
| 420040 TELEPHONE | \$731.56 | \$833.08 | \$1,000.00 | \$572.70 | \$950.00 | \$1,000.00 | \$0.00 |
| 420041 E-MAILIINTERNET | \$4,275.00 | \$6,364.95 | \$5,900.00 | \$3,325.00 | \$5,900.00 | \$5,900.00 | \$0.00 |
| 420050 POSTAGE | \$38.90 | \$6.88 | \$50.00 | \$30.80 | \$40.00 | \$75.00 | \$25.00 |
| 420100 Communications | \$5,045.46 | \$7,896.91 | \$6,950.00 | \$3,928.50 | \$6,890.00 | \$8,475.00 | \$1,525.00 |
| 421030 CONSULTING | \$17,551.25 | \$13,490.00 | \$26,110.00 | \$26,110.00 | \$26,110.00 | \$27,000.00 | \$890.00 |
| 421100 Professional Services | \$17,551.25 | \$13,490.00 | \$26,110.00 | \$26,110.00 | \$26,110.00 | \$27,000.00 | \$890.00 |
| 425030 BUILDING MAINTENANCE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 425080 SERVICE CONTRACTS | \$3,450.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 425090 MAINT SERV CONTR | \$67,378.11 | \$67,637.46 | \$87,333.00 | \$61,105.25 | \$87,333.00 | \$189,904.91 | \$102,571.91 |
| 425099 OTHER CONT MAINT | \$3,538.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$74,366.11 | \$67,637.46 | \$87,333.00 | \$61,105.25 | \$87,333.00 | \$190,904.91 | \$103,571.91 |
| 429001 TUITION/TRAINING | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$2,000.00 |
| 429015 TRAVEL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 429070 STORAGE | \$0.00 | \$3,538.00 | \$4,000.00 | \$0.00 | \$4,000.00 | \$4,000.00 | \$0.00 |
| 429100 Contracted Services | \$0.00 | \$3,538.00 | \$4,000.00 | \$0.00 | \$4,000.00 | \$7,000.00 | \$3,000.00 |
| 430002 SOFTWARE | \$39,677.36 | \$15,077.36 | \$19,740.00 | \$16,072.80 | \$19,700.00 | \$61,372.24 | \$41,632.24 |
| 430008 DATA PROCESSING | \$11,468.49 | \$9,925.30 | \$14,890.00 | \$1,463.12 | \$14,890.00 | \$17,808.00 | \$2,918.00 |
| 430009 OFFICE | \$90.37 | \$0.00 | \$150.00 | \$124.15 | \$125.00 | \$886.00 | \$736.00 |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430100 Supplies and Expenses | \$51,236.22 | \$25,002.66 | \$34,780.00 | \$17,660.07 | \$34,715.00 | \$80,066.24 | \$45,286.24 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$11,405.54 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 439100 Minor Capital | \$0.00 | \$11,405.54 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OPERATI NG | \$148,199.04 | \$128,970.57 | \$159,173.00 | \$108,803.82 | \$159,048.00 | \$313,446.15 | \$154,273.15 |
| 453049 LEASE PURCHASE | \$36,299.44 | \$1,641.33 | \$0.00 | \$0.00 | \$0.00 | \$35,000.00 | \$35,000.00 |
| 453051 EQUIP-DATA PROCESSING | \$0.00 | \$0.00 | \$70,000.00 | \$0.00 | \$70,000.00 | \$64,700.00 | (\$5,300.00) |
| TOTAL CAPITAL | \$36,299.44 | \$1,641.33 | \$70,000.00 | \$0.00 | \$70,000.00 | \$99,700.00 | \$29,700.00 |
| TOTAL BUREAU OF I NFORMATI ON | \$619,899.06 | \$509,480.11 | \$674,603.00 | \$457,550.47 | \$646,490.35 | \$912,618.15 | \$238,015.15 |

## BUREAU OF HUMAN RESOURCES

The Bureau of Human Resources is comprised of three primary functions: Human Resources Administration, Payroll, and Diversity and Inclusion. Human Resources oversees and administers a wide range of centralized personnel services for City Government including, but not limited to: recruitment for management positions; testing, screening, hiring and processing individuals to fill vacant bargaining-unit positions; enforces civil service rules and regulations and administers the promotional processes, where applicable, for the Harrisburg Police, Fire and Non-Uniform Civil Service Commission; unemployment compensation matters; conducts new hire orientation sessions and exit interviews; labor relations matters; benefits administration, including management of health care for active employees and retirees, pension plans, and leave benefits; worker's compensation program; and drug and alcohol testing. The Bureau assists the Chief of Staff/Business Administrator and the department directors in developing job descriptions for management and bargaining-unit positions.

Payroll is responsible for processing the City's biweekly payroll, maintaining payroll records and managing federal, state and local tax deductions as well as other mandatory payroll deductions and voluntary contributions. Staff is also responsible for ensuring all withholding reporting requirements are met. Staff works closely with all timekeepers to ensure smooth and accurate payroll processing. Staff also effectuates scheduled salary increases for bargaining-unit employees and merit pay increases based on performance evaluations for management personnel.

The Diversity and Inclusion Officer is charged with the monitoring of City Government services and business practices to ensure that the City of Harrisburg is in compliance with federal and state anti-discrimination laws and regulations relating to equal opportunity and affirmative action programs. This office executes and assesses the City of Harrisburg's affirmative action/equal opportunity program to increase the participation of minorities, women, people with disabilities and other protected classes; monitors recruitment and employment practices; investigates and resolves complaints of workplace violence, discrimination and/or harassment and recommends corrective actions; develops, organizes and administers a plan to recruit public safety personnel to more effectively reflect the demographics of the City of Harrisburg; and provides administrative leadership for programs which advance the understanding of how workforce diversity ensures excellence.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

Allocation Plan Position Control

PERSONNEL SERVICES
Salaries-Mgmt
Fringe Benefits

TOTAL
OPERATING EXPENSES
Communications
Professional Services
Utilities
Insurance
Rentals
Maintenance \& Repairs
Contracted Services
Supplies
Minor Capital Equipment

TOTAL
CAPITAL OUTLAY
TOTAL APPROPRIATION

| $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ |
| :---: | :---: | :---: |
| 301,620 | 301,620 | Director |
| 23,074 | 23,074 | Personnel Officer II |
|  |  | Affirmative Action Officer |
|  |  | Diversity and Inclusion Officer |
| 324,694 | 324,694 | Benefit Coordinator |
|  |  | Human Resources Generalist Confidential Secretary |
| 1,900 | 2,550 |  |
| 6,701 | 4,969 | Total Management |
| 0 | 0 |  |
| 0 | 0 |  |
| 0 | 0 | FICA |
| 0 | 0 |  |
| 38,615 | 37,575 | Total Fringe Benefits |
| 752 | 1,405 |  |
| 0 | 0 | TOTAL |
| 47,968 | 46,499 |  |
| 0 | 0 |  |
| 372,662 | 371,193 |  |


| $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| 1 | 1 | 65,383 | 65,383 |
| 1 | 1 | 54,842 | 54,842 |
| 0 | 0 | 0 | 0 |
| 1 | 1 | 50,000 | 50,000 |
| 1 | 1 | 49,500 | 49,500 |
| 1 | 1 | 47,895 | 47,895 |
| 1 | 1 | 34,000 | 34,000 |
| 6 | 6 | 301,620 | 301,620 |
|  |  | 23,074 | 23,074 |
|  |  | 23,074 | 23,074 |
| 6 | 6 | 324,694 | 324,694 |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01010117 Human Resources

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { Projected } \\ \text { Year End Exp } \end{gathered}$ | 2014 <br> Proposed Budget | Change from 2013 <br> Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$259,487.92 | \$298,916.72 | \$301,620.00 | \$238,609.23 | \$295,549.73 | \$301,620.00 | \$0.00 |
| 416000 OVERTIME | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$19,850.89 | \$23,029.57 | \$23,074.00 | \$18,595.09 | \$23,032.34 | \$23,074.00 | \$0.00 |
| TOTAL PERSONNEL | \$279,338.81 | \$321,946.29 | \$324,694.00 | \$257,204.32 | \$318,582.07 | \$324,694.00 | \$0.00 |
| 420010 ADVERTISING | \$0.00 | \$0.00 | \$100.00 | \$0.00 | \$0.00 | \$350.00 | \$250.00 |
| 420020 PRINTING | \$0.00 | \$0.00 | \$115.39 | \$115.39 | \$115.39 | \$400.00 | \$284.61 |
| 420050 POSTAGE | \$1,855.31 | \$1,374.58 | \$1,800.00 | \$1,437.96 | \$1,500.00 | \$1,800.00 | \$0.00 |
| 420100 Communications | \$1,855.31 | \$1,374.58 | \$2,015.39 | \$1,553.35 | \$1,615.39 | \$2,550.00 | \$534.61 |
| 421050 OTHER PROFESSIONAL FEES | \$0.00 | \$0.00 | \$930.00 | \$0.00 | \$0.00 | \$500.00 | (\$430.00) |
| 421051 NON-CDL DRUG/ALC/MED TEST | \$1,349.94 | \$970.00 | \$1,180.00 | \$1,000.00 | \$1,180.00 | \$1,632.00 | \$452.00 |
| 421052 CDL DRUG/ALC/MED TESTING | \$2,344.56 | \$2,328.00 | \$3,091.00 | \$2,000.00 | \$3,091.00 | \$1,836.50 | (\$1,254.50) |
| 421053 CREDIT REPORTS | \$430.32 | \$561.77 | \$1,500.00 | \$440.00 | \$770.00 | \$1,000.00 | (\$500.00) |
| 421054 CRIMINAL HIST RPTS | \$40.00 | \$102.90 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421100 Professional Services | \$4,164.82 | \$3,962.67 | \$6,701.00 | \$3,440.00 | \$5,041.00 | \$4,968.50 | (\$1,732.50) |
| 429001 TUITION/TRAINING | \$0.00 | \$0.00 | \$1,084.61 | \$403.08 | \$403.08 | \$0.00 | (\$1,084.61) |
| 429009 ADMIN/TRUSTEE FEE | \$38.17 | \$38.17 | \$39.00 | \$0.00 | \$39.00 | \$39.00 | \$0.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$39,907.10 | \$34,038.58 | \$37,176.00 | \$37,176.00 | \$37,176.00 | \$37,176.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$400.00 | \$380.00 | \$200.00 | \$180.00 | \$200.00 | \$360.00 | \$160.00 |
| 429100 Contracted Services | \$40,345.27 | \$34,456.75 | \$38,499.61 | \$37,759.08 | \$37,818.08 | \$37,575.00 | (\$924.61) |
| 430001 EDUCATIONAL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | \$300.00 |
| 430002 SOFTWARE | \$54.95 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430003 SUBSCRIPTIONS | \$18.73 | \$151.85 | \$152.00 | \$0.00 | \$0.00 | \$305.00 | \$153.00 |
| 430006 PHOTOGRAPHY | \$0.00 | \$0.00 | \$300.00 | \$217.40 | \$300.00 | \$400.00 | \$100.00 |
| 430009 OFFICE | \$168.97 | \$523.28 | \$300.00 | \$154.90 | \$300.00 | \$400.00 | \$100.00 |
| 430100 Supplies and Expenses | \$242.65 | \$675.13 | \$752.00 | \$372.30 | \$600.00 | \$1,405.00 | \$653.00 |
| TOTAL OPERATI NG | \$46,608.05 | \$40,469.13 | \$47,968.00 | \$43,124.73 | \$45,074.47 | \$46,498.50 | (\$1,469.50) |
| TOTAL BUREAU OF HUMAN RESOURCE | \$325,946.86 | \$362,415.42 | \$372,662.00 | \$300,329.05 | \$363,656.54 | \$371,192.50 | (\$1,469.50) |

## bureau of operations and revenue

The Bureau of Operations and Revenue provides billing and collection services for water, sewer, sewer maintenance, refuse and disposal services on behalf of the City and The Harrisburg Authority. Within the Bureau, the Billing and Collection unit is responsible for collection activity of all delinquent utility accounts up to, and including, water termination. Should those actions fail, this unit also initiates legal action

Also within this bureau, the Tax and Enforcement unit bills and collects mercantile, business privilege, parking, and amusement taxes as well as various license fees for the City and the Harrisburg School District. This unit also administers the dog licensing program and manages all activities associated with the City's burglar and fire alarm program. A civil collection program is in place to collect all delinquent taxes.

The Bureau also includes the Duplication Center which is responsible for the daily handling of incoming and outgoing mail, processing printing jobs for all City departments and the distribution of office supplies.

In addition, the Bureau of Operations and Revenue was also responsible for administering the City's telephone system, which was subsequently transferred to the Bureau of Information Technology in mid-2011.

The Bureau's Billing and Collection Unit was transfered as full time employees of The Harrisburg Authority effective November 4, 2013.

## EXPENDITURE ANALYSIS DETAIL <br> 2014 PROPOSED BUDGET

General Fund
0124 Operations and Revenue


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

Page 73

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01010124 Operation and Revenues

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 Projected Year End Exp | 2014 <br> Proposed <br> Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$444,392.08 | \$364,114.42 | \$398,945.00 | \$300,007.71 | \$348,281.38 | \$171,820.00 | (\$227,125.00) |
| 416000 OVERTIME | \$224.81 | \$14.67 | \$248.57 | \$248.57 | \$248.57 | \$1,500.00 | \$1,251.43 |
| 419001 SOCIAL SECURITY | \$34,013.25 | \$27,855.58 | \$30,520.00 | \$22,969.33 | \$26,662.18 | \$13,259.00 | (\$17,261.00) |
| TOTAL PERSONNEL | \$478,630.14 | \$391,984.67 | \$429,713.57 | \$323,225.61 | \$375,192.13 | \$186,579.00 | (\$243,134.57) |
| 420010 ADVERTISING | \$0.00 | \$686.08 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 420020 PRINTING | \$2,355.68 | \$3,537.00 | \$4,331.00 | \$4,330.20 | \$4,331.00 | \$4,000.00 | (\$331.00) |
| 420040 TELEPHONE | \$1,239.96 | \$493.02 | \$700.00 | \$462.82 | \$664.00 | \$700.00 | \$0.00 |
| 420050 POSTAGE | \$119,965.18 | \$117,759.45 | \$126,869.00 | \$100,311.95 | \$126,000.00 | \$130,000.00 | \$3,131.00 |
| 420100 Communications | \$123,560.82 | \$122,475.55 | \$131,900.00 | \$105,104.97 | \$130,995.00 | \$134,700.00 | \$2,800.00 |
| 421040 COLLECTION(OPT \& LIENS) | \$3,400.17 | \$4,489.00 | \$5,000.00 | \$2,938.00 | \$4,500.00 | \$4,500.00 | (\$500.00) |
| 421080 FILING FEES | \$683.00 | \$443.50 | \$1,400.00 | \$871.00 | \$1,400.00 | \$1,200.00 | (\$200.00) |
| 421100 Professional Services | \$4,083.17 | \$4,932.50 | \$6,400.00 | \$3,809.00 | \$5,900.00 | \$5,700.00 | (\$700.00) |
| 422080 SEWER MAINT CHARGE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$9,374.31 | \$81,244.00 | \$81,244.00 |
| 422100 Utilities \& Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$9,374.31 | \$81,244.00 | \$81,244.00 |
| 425090 MAINT SERV CONTRACT | \$72,504.09 | \$63,851.48 | \$87,906.67 | \$52,133.83 | \$88,100.00 | \$86,138.00 | (\$1,768.67) |
| 425100 Maintenance \& Repairs | \$72,504.09 | \$63,851.48 | \$87,906.67 | \$52,133.83 | \$88,100.00 | \$86,138.00 | (\$1,768.67) |
| 429009 ADMIN/TRUSTEE FEE | \$69.64 | \$38.45 | \$38.45 | \$0.00 | \$0.00 | \$40.00 | \$1.55 |
| 429016 CONFERENCES | \$0.00 | \$0.00 | \$700.00 | \$150.00 | \$700.00 | \$700.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$50.00 | \$50.00 | \$50.00 | \$50.00 | \$50.00 | \$50.00 | \$0.00 |
| 429018 PERMITS | \$0.00 | \$380.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429090 MISC CONTRACTED SRVCS | \$4,343.91 | \$3,304.41 | \$3,871.51 | \$943.27 | \$3,000.00 | \$4,000.00 | \$128.49 |
| 429100 Contracted Services | \$4,463.55 | \$3,772.86 | \$4,659.96 | \$1,143.27 | \$3,750.00 | \$4,790.00 | \$130.04 |
| 430005 DUPLICATING | \$19,552.36 | \$17,038.34 | \$23,000.00 | \$23,000.00 | \$23,000.00 | \$23,000.00 | \$0.00 |
| 430009 OFFICE | \$3,399.84 | \$6,029.23 | \$5,073.25 | \$5,073.25 | \$5,073.25 | \$5,000.00 | (\$73.25) |
| 430014 WEARING APPAREL | \$0.00 | \$0.00 | \$200.00 | \$0.00 | \$200.00 | \$200.00 | \$0.00 |
| 430100 Supplies and Expenses | \$22,952.20 | \$23,067.57 | \$28,273.25 | \$28,073.25 | \$28,273.25 | \$28,200.00 | (\$73.25) |
| TOTAL OPERATING | \$227,563.83 | \$218,099.96 | \$259,139.88 | \$190,264.32 | \$266,392.56 | \$340,772.00 | \$81,632.12 |
| 453000 OPERATIONS EQUIPMENT | \$0.00 | \$23.93 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$0.00 | \$23.93 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 486000 PYMT OF PRIOR YR EXPEND. | \$2,912.24 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL MISCELLANEOUS | \$2,912.24 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL BUREAU OF OPERATI ONS A | \$709,106.21 | \$610,108.56 | \$688,853.45 | \$513,489.93 | \$641,584.69 | \$527,351.00 | (\$161,502.45) |

## DEPARTMENT OF BUILDING AND HOUSING DEVELOPMENT



|  |  |  | 2013 | 2014 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 | Proposed |
| Actual | Actual | Actual | Budget | Projected | Budget |  |

DEPARTMENT OF BUILDING \& HOUSING DEVELOPMENT

## 0134 OFFICE OF THE DIRECTOR

| Personnel Services | 81,561 | 83,967 | 83,367 | 83,967 | 82,407 | 83,967 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Expenses | 605 | 10 | 1 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 |  |

TOTALS


83,977

$$
83,368
$$

| 83,967 |
| :---: |
| 82,407 |
| 83,967 |

0135 BUREAU OF PLANNING
Personnel Services
Operating Expenses
Capital Outlay
Grants
$\quad$ TOTALS
0137 BUREAU OF CODES
Personnel Services
Operating Expenses
Capital Outlay
Non-Expenditure Items
$\quad$ TOTALS
0139 BUREAU OF
ECONOMIC DEVELOPMENT

| Personnel Services | 204,505 | 132,978 | 20,290 | 43,060 | 41,337 | 43,060 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 15,940 | 2,200 | 11,364 | 12,358 | 12,570 | 13,439 |
| Capital Outlay | 594 | 594 | 445 | 0 | 0 | 0 |
| Grants/Non-Expenditure Items | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 221,039 | 135,772 | 32,100 | 55,418 | 53,907 | 56,499 |

## TOTAL DEPARTMENT OF BUILDING \& HOUSING DEVELOPMENT

| Personnel Services | 961,455 | 776,584 | 642,109 | 783,420 | 651,206 | 806,908 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Expenses | 65,715 | 58,224 | 60,361 | 79,777 | 83,365 | 84,634 |
| Capital Outlay | 594 | 594 | 445 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Non-Expenditure Items | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES |  | $1,027,764$ | 835,402 | 702,916 | 863,197 | 734,571 |
|  |  |  |  |  | 891,542 |  |


|  | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | 2011 <br> Actual | $2012$ <br> Actual | 2013 <br> Approved <br> Budget | 2013 <br> Projected | 2014 Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BUILDING AND HOUSING DEVELOPMENT |  |  |  |  |  |  |
| Office of the Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Planning | 2.34 | 1.00 | 1.00 | 0.34 | 1.00 | 1.00 |
| Codes | 12.00 | 11.00 | 12.00 | 13.00 | 13.00 | 13.00 |
| Bureau for Economic Development | 4.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| TOTAL POSITIONS | 19.34 | 14.00 | 15.00 | 15.34 | 16.00 | 16.00 |

In 2010, the Bureau of Economic Development was moved from General Government to the Department of Building and Housing Development. Also, in the Bureau of Codes Enforcement, two vacant Code Enforcement Officers were eliminated.

In 2011, a total of five vacant positions were eliminated from Department of Building and Housing Development. In the Planning Bureau, an Urban Planner and the Deputy of Planning were eliminated. A Secretary II was deleted from the budget in Bureau of Codes. In the Office of Economic Development, the Director and Special Assistant to the Director were eliminated.

The 2012 Budget included a decrease of three vacant positions, all of which were in the Bureau of Economic Development and included, Deputy Director /Compliance Officer, Executive Director - HBN, and MBE/WBE Development Specialist II.

In 2013, there previously was a net increase of one position. In the Bureau of Planning, the vacant Urban Planner II was eliminated, and in the Bureau of Codes there were two Code Enforcement Officers added.

In 2014, in the Bureau of Planning, the Current Planner/Zoning Officer position which was previously funded 34/33/33 between Genera/Water/Sewer Funds, was moved into the Bureau of Planning effective November 4, 2013 due to the Water and Sewer Funds operations transfer to THA, and will be fully funded in the General Fund. This was approved via a 2013 Budget reallocation by City Council.

## OFFICE OF THE DIRECTOR

The Department of Building and Housing Development works to improve neighborhoods, promote business and residential development, maintain and upgrade the physical environment through code enforcement, and expand resources available for local projects.

The Director oversees the Bureaus of Planning, Codes, Housing (Grant Funded) and Economic Development. The Director supervises the activities of the Bureaus to facilitate timely approval and implementation of all new construction and major renovation projects. This supervision ensures that the projects are designed according to the City's long-term development goals and that they incorporate elements of historic preservation, floodplain management, handicap accessibility, energy efficiency, safety and architectural integrity.

The Office of the Director represents the City on numerous boards for planning, transportation, housing, health, and employment. The Office conducts feasibility studies; develops specifications; conducts public bids or requests for proposals; and provides management oversight on such projects as the Market Place Townhomes, Broad Street Market and Maclay Street Apartments.

This Office also coordinates the implementation of the City's Enterprise Community Strategic Plan, which involves the efforts of the Mayor's Office for Economic Development and Special Projects; the Bureau of Police; and dozens of community agencies, including the Harrisburg Housing Authority, the Community Action Commission, the Harrisburg School District, and many more participants.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund
0134 Director

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $2013$ <br> BUDGET | $\begin{gathered} 2014 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| Salaries-Mgmt Overtime | $\begin{array}{r} 78,000 \\ 0 \end{array}$ | $\begin{array}{r} 78,000 \\ 0 \end{array}$ | Director | 1 | 1 | 78,000 | 78,000 |
| Fringe Benefits | 5,967 | 5,967 | Total Management | 1 | 1 | 78,000 | 78,000 |
| TOTAL | 83,967 | 83,967 | Overtime |  |  | 0 | 0 |
| OPERATING EXPENSES |  |  | FICA <br> Healthcare Benefits - Active |  |  | 5,967 0 0 | 5,967 0 0 |
| Communications | 0 | 0 | Healthcare Benefits - Retirees |  |  | 0 | 0 |
| Professional Services | 0 | 0 |  |  |  |  |  |
| Utilities | 0 | 0 | Total Fringe Benefits |  |  | 5,967 | 5,967 |
| Insurance | 0 | 0 |  |  |  |  |  |
| Rentals | 0 | 0 | TOTAL | 1 | 1 | 83,967 | 83,967 |
| Maintenance \& Repairs | 0 | 0 |  |  |  |  |  |
| Contracted Services | 0 | 0 |  |  |  |  |  |
| Supplies | 0 | 0 |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 |  |  |  |  |  |
| TOTAL | 0 | 0 |  |  |  |  |  |
| CAPITAL OUTLAY | 0 | 0 |  |  |  |  |  |
| TOTAL APPROPRIATION | 83,967 | 83,967 |  |  |  |  |  |


| BUILDING \& HOUSING DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DIRECTOR - 0134 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | ANNIV. / D.O.H. |  |  | END OF YR SALARY |  |  |  | $\begin{array}{r} 2014 \\ \text { LONG. } \end{array}$ | $\begin{gathered} 2014 \\ \text { SALARY } \\ \hline \end{gathered}$ | $2014$ <br> LUMP SUM | FICA | FRINGE BENEFITS | TOTAL |
| EMPLOYEE | POSITION |  |  |  |  |  |  |  |  |  |  |  |
|  | DIRECTOR (D.C.E.D.) | 4 | 26 | 2010 |  |  |  | 78,000.00 | 0.00 | 0.00 | 0.00 | 78,000.00 | 0.00 | 5,967.00 | 0.00 | 83,967.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1.00 | MANAGEMENT TOTALS |  |  |  |  | 78,000.00 | 0.00 | 0.00 | 0.00 | 78,000.00 | 0.00 | 5,967.00 | 0.00 | 83,967.00 |
| 1.00 | TOTAL |  |  |  |  | 78,000.00 | 0.00 | 0.00 | 0.00 | 78,000.00 | 0.00 | 5,967.00 | 0.00 | 83,967.00 |
| TOTAL SALARIES, LUMP SUM, OVERTIME, FICA AND FRINGE BENEFITS |  |  |  |  |  |  |  |  |  | 78,000.00 | 0.00 | 5,967.00 | 0.00 | 83,967.00 |

NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

Page 79

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01030134 DBHD Director

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp <br> Year End Exp | 2014 Proposed Budget | $\begin{gathered} \hline \text { Change from } \\ 2013 \text { Adjusted } \\ \text { to } 2014 \\ \text { Request } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$78,000.00 | \$77,400.00 | \$78,000.00 | \$61,740.00 | \$76,440.00 | \$78,000.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$5,967.07 | \$5,967.00 | \$5,967.00 | \$4,819.50 | \$5,967.00 | \$5,967.00 | \$0.00 |
| TOTAL PERSONNEL | \$83,967.07 | \$83,367.00 | \$83,967.00 | \$66,559.50 | \$82,407.00 | \$83,967.00 | \$0.00 |
| 420050 POSTAGE | \$9.90 | \$1.35 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 420100 Communications | \$9.90 | \$1.35 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OPERATI NG | \$9.90 | \$1.35 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OFFI CE OF THE DBHD DI | \$83,976.97 | \$83,368.35 | \$83,967.00 | \$66,559.50 | \$82,407.00 | \$83,967.00 | \$0.00 |

## BUREAU OF PLANNING

The Bureau of Planning promotes development and reinvestment in the City of Harrisburg in order to preserve neighborhoods while fostering economic development. The Planning Bureau reviews development proposals to insure that new development is consistent with the City's Comprehensive Plan as well as the Zoning Code and the Subdivision and Land Development Code. The Planning Bureau provides staff support to three citizen land use boards: the Harrisburg Planning Commission, the Zoning Hearing Board, and the Harrisburg Architectural Review Board (HARB).

In addition to its core responsibilities of current and long-range planning, the Bureau is also the primary contact for Census preparation efforts as well as land development review, architectural compliance, and assistance in the preparation of maps to support planning efforts.

The Planning Bureau's most significant project is the completion of the new Zoning Code for the City of Harrisburg and completion of the Historic District Design and Preservation Guide. The Bureau is also asisting with the completion of a revised City Comprehensive Plan.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $2014$ <br> BUDGET | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{array}{\|c\|} \hline 2013 \\ \text { BUDGET } \\ \hline \end{array}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \\ \hline \end{gathered}$ |
| Salaries-Mgmt Overtime | $\begin{array}{r} 15,300 \\ 0 \end{array}$ | $\begin{array}{r} 45,000 \\ 0 \end{array}$ | Zoning Officer | 0.34 | 1.00 | 15,300 | 45,000 |
| Fringe Benefits | 1,170 | 3,442 | Total Management | 0.34 | 1.00 | 15,300 | 45,000 |
| TOTAL | 16,470 | 48,442 |  |  |  |  |  |
|  |  |  | Overtime |  |  | 0 | 0 |
|  |  |  | FICA |  |  | 1,170 | 3,442 |
| Communications | 14,600 | 17,000 | Healthcare Benefits - Active |  |  | 0 | 0 |
| Professional Services | 26,850 | 26,350 | Healthcare Benefits - Retirees |  |  | 0 | 0 |
| Utilities | 0 | 0 |  |  |  |  |  |
| Insurance | 0 | 0 | Total Fringe Benefits |  |  | 1,170 | 3,442 |
| Rentals | 0 | 0 |  |  |  |  |  |
| Maintenance \& Repairs | 0 | 0 | TOTAL | 0.34 | 1.00 | 16,470 | 48,442 |
| Contracted Services | 0 | 195 |  |  |  |  |  |
| Supplies | 2,439 | 2,300 |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 |  |  |  |  |  |
| TOTAL | 43,889 | 45,845 |  |  |  |  |  |
| CAPITAL OUTLAY | 0 | 0 |  |  |  |  |  |
| TOTAL APPROPRIATION | 60,359 | 94,287 |  |  |  |  |  |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01030135 DBHD Bureau of Planning

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | $2013$ <br> Projected Year End Exp | 2014 <br> Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$60,267.97 | \$9,158.83 | \$15,300.00 | \$12,110.28 | \$18,524.45 | \$45,000.00 | \$29,700.00 |
| 419001 SOCIAL SECURITY | \$4,610.57 | \$700.80 | \$1,170.00 | \$945.53 | \$1,440.78 | \$3,442.00 | \$2,272.00 |
| TOTAL PERSONNEL | \$64,878.54 | \$9,859.63 | \$16,470.00 | \$13,055.81 | \$19,965.23 | \$48,442.00 | \$31,972.00 |
| 420010 ADVERTISING | \$5,929.41 | \$10,048.22 | \$14,000.00 | \$6,653.06 | \$14,000.00 | \$14,000.00 | \$0.00 |
| 420020 PRINTING | \$89.68 | \$0.00 | \$100.00 | \$0.00 | \$100.00 | \$2,500.00 | \$2,400.00 |
| 420050 POSTAGE | \$208.12 | \$52.12 | \$500.00 | \$93.51 | \$500.00 | \$500.00 | \$0.00 |
| 420100 Communications | \$6,227.21 | \$10,100.34 | \$14,600.00 | \$6,746.57 | \$14,600.00 | \$17,000.00 | \$2,400.00 |
| 421010 LEGAL | \$0.00 | \$3,939.05 | \$24,000.00 | \$15,450.97 | \$24,000.00 | \$24,000.00 | \$0.00 |
| 421050 OTHER PROFESSI ONAL FEES | \$0.00 | \$19,671.97 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421060 STENOGRAPHER | \$962.50 | \$1,615.00 | \$2,850.00 | \$705.00 | \$2,850.00 | \$2,350.00 | (\$500.00) |
| 421100 Professional Services | \$962.50 | \$25,226.02 | \$26,850.00 | \$16,155.97 | \$26,850.00 | \$26,350.00 | (\$500.00) |
| 429009 ADMIN/TRUSTEE FEE | \$18.94 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$110.00 | \$195.00 | \$195.00 |
| 429100 Contracted Services | \$18.94 | \$0.00 | \$0.00 | \$0.00 | \$110.00 | \$195.00 | \$195.00 |
| 430001 EDUCATIONAL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$450.00 | \$0.00 | \$0.00 |
| 430003 SUBSCRIPTIONS | \$0.00 | \$0.00 | \$75.00 | \$0.00 | \$75.00 | \$0.00 | (\$75.00) |
| 430006 PHOTOGRAPHY | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$42.00 | \$0.00 | \$0.00 |
| 430009 OFFICE | \$196.90 | \$0.00 | \$2,364.00 | \$134.49 | \$2,364.00 | \$2,300.00 | (\$64.00) |
| 430100 Supplies and Expenses | \$196.90 | \$0.00 | \$2,439.00 | \$134.49 | \$2,931.00 | \$2,300.00 | (\$139.00) |
| TOTAL OPERATING | \$7,405.55 | \$35,326.36 | \$43,889.00 | \$23,037.03 | \$44,491.00 | \$45,845.00 | \$1,956.00 |
| TOTAL BUREAU OF PLANNI NG | \$72,284.09 | \$45,185.99 | \$60,359.00 | \$36,092.84 | \$64,456.23 | \$94,287.00 | \$33,928.00 |

## BUREAU OF CODES

The Bureau of Codes is responsible for the enforcement of building construction, electrical standards, plumbing, health and sanitation, and property maintenance codes for residential and commercial structures.

The Bureau processes all permits relating to building construction, electrical and plumbing work, as well as assisting with zoning compliance. The Bureau also issues licenses for electricians, plumbers, and rooming houses. The building, electrical and plumbing inspectors perform progressive inspections on new construction, rehabilitation, and alteration projects.

The Building Inspector, through the Deputy Director for Codes, enforces the building codes on all construction activity for new construction and rehabilitation work on all commercial and residential structures. The Codes Enforcement Officers inspect for code violations in existing structures and vacant lots, including but not limited to, high grass and weeds, sanitation, plumbing, heating, electrical, vector problems and structural violations.

The Bureau inspects properties for sale and for rent to make owners aware of any deficiencies, and inspects rental properties to enforce the quality of life standards for City residents who rent. The Bureau enforces all state and local health code provisions relating to food establishments and also lead-based paint hazards in residential structures. Health licenses are issued for all food establishments.

The Bureau ensures compliance with federal guidelines by regulation development in floodplains. Promotion of safe flood measures and preventative actions to decrease damage are sent to property owners, lenders and insurance agents. Through the Community Rating System these steps have rewarded property owners in the Special Flood Hazard Areas a $20 \%$ savings on flood insurance premiums annually.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund
0137 Codes

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| Salaries-Mgmt | 160,412 | 162,412 | Deputy Director for Codes | 1 | 1 | 65,357 | 65,357 |
| Salaries-BU | 434,037 | 424,153 | Asst. Codes Administrator | 1 | 1 | 55,055 | 55,055 |
| Overtime | 0 | 0 | Health Officer | 1 | 1 | 40,000 | 42,000 |
| Fringe Benefits | 45,474 | 44,874 |  |  |  |  |  |
|  |  |  | Total Management | 3 | 3 | 160,412 | 162,412 |
| TOTAL | 639,923 | 631,439 |  |  |  |  |  |
| OPERATING EXPENSES |  |  | Codes Enforcement Off. IV Codes Enforcement Off. III | 3 1 | 3 | 141,344 45,268 | $\begin{array}{r} 137,227 \\ 87,681 \end{array}$ |
| Communications | 8,850 | 11,200 | Plumbing Inspector I | 1 | 1 | 43,806 | 43,876 |
| Professional Services | 6,700 | 5,000 | Codes Enforcement Off. II | 1 | 0 | 43,589 | 0 |
| Utilities | 0 | 0 | Administrative Assistant II | 1 | 1 | 41,534 | 40,324 |
| Insurance | 0 | 0 | Secretary I | 1 | 1 | 37,182 | 36,099 |
| Rentals | 0 | 0 | Codes Enforcement Off. I | 2 | 2 | 81,314 | 78,946 |
| Maintenance \& Repairs | 0 | 0 |  |  |  |  |  |
| Contracted Services | 7,670 | 7,750 | Total Bargaining Unit | 10 | 10 | 434,037 | 424,153 |
| Supplies | 310 | 1,400 |  |  |  |  |  |
| Minor Capital Equipment | 0 | 0 | Overtime |  |  | 0 | 0 |
| TOTAL | 23,530 | 25,350 | FICA |  |  | 45,474 | 44,874 |
| CAPITAL OUTLAY | 0 | 0 | Healthcare Benefits - Retirees |  |  |  |  |
| TOTAL APPROPRIATION | 663,453 | 656,789 | Total Fringe Benefits |  |  | 45,474 | 44,874 |
|  |  |  | TOTAL | 13 | 13 | 639,923 | 631,439 |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

Page 85

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01030137 DBHD Bureau of Codes

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 <br> Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$457,466.72 | \$490,948.29 | \$593,238.51 | \$382,266.52 | \$470,870.42 | \$586,565.00 | (\$6,673.51) |
| 416000 OVERTIME | \$2,134.33 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$35,159.34 | \$37,644.03 | \$45,474.00 | \$29,802.86 | \$36,626.56 | \$44,874.00 | (\$600.00) |
| TOTAL PERSONNEL | \$494,760.39 | \$528,592.32 | \$638,712.51 | \$412,069.38 | \$507,496.98 | \$631,439.00 | (\$7,273.51) |
| 420010 ADVERTISING | \$0.00 | \$407.02 | \$4,391.49 | \$1,078.60 | \$1,961.00 | \$0.00 | (\$4,391.49) |
| 420020 PRINTING | \$0.00 | \$431.77 | \$899.00 | \$438.00 | \$438.00 | \$900.00 | \$1.00 |
| 420040 TELEPHONE | \$510.34 | \$0.00 | \$600.00 | \$95.70 | \$600.00 | \$300.00 | (\$300.00) |
| 420050 POSTAGE | \$8,344.00 | \$11,658.41 | \$8,500.00 | \$7,200.29 | \$8,000.00 | \$10,000.00 | \$1,500.00 |
| 420100 Communications | \$8,854.34 | \$12,497.20 | \$14,390.49 | \$8,812.59 | \$10,999.00 | \$11,200.00 | (\$3,190.49) |
| 421010 LEGAL | \$37,276.97 | (\$4,708.96) | \$3,400.00 | \$337.09 | \$4,900.00 | \$4,500.00 | \$1,100.00 |
| 421015 MEDICAL LAB SERV | \$0.00 | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$500.00 | \$0.00 |
| 421016 MEDICAL/PSYCHOLOGICAL EXA | \$0.00 | \$0.00 | \$1,300.00 | \$0.00 | \$1,300.00 | \$0.00 | (\$1,300.00) |
| 421100 Professional Services | \$37,276.97 | (\$4,708.96) | \$5,200.00 | \$337.09 | \$6,200.00 | \$5,000.00 | (\$200.00) |
| 429001 TUITION/TRAINING | \$2,140.00 | \$875.00 | \$2,500.00 | \$2,435.00 | \$3,500.00 | \$2,500.00 | \$0.00 |
| 429009 ADMIN/TRUSTEE FEE | \$47.92 | \$48.20 | \$50.00 | \$0.00 | \$0.00 | \$50.00 | \$0.00 |
| 429017 MEMBERSHIPS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$110.00 | \$0.00 | \$0.00 |
| 429018 PERMITS | \$0.00 | \$4,620.00 | \$2,290.00 | \$0.00 | \$5,120.00 | \$5,200.00 | \$2,910.00 |
| 429100 Contracted Services | \$2,187.92 | \$5,543.20 | \$4,840.00 | \$2,435.00 | \$8,730.00 | \$7,750.00 | \$2,910.00 |
| 430001 EDUCATIONAL | \$0.00 | \$292.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430003 SUBSCRIPTIONS | \$57.47 | \$0.00 | \$60.00 | \$0.00 | \$125.00 | \$100.00 | \$40.00 |
| 430009 OFFICE | \$19.47 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | \$300.00 |
| 430042 TOOLS \& HARDWARE | \$213.04 | \$45.90 | \$250.00 | \$0.00 | \$250.00 | \$1,000.00 | \$750.00 |
| 430100 Supplies and Expenses | \$289.98 | \$337.90 | \$310.00 | \$0.00 | \$375.00 | \$1,400.00 | \$1,090.00 |
| TOTAL OPERATI NG | \$48,609.21 | \$13,669.34 | \$24,740.49 | \$11,584.68 | \$26,304.00 | \$25,350.00 | \$609.51 |
| TOTAL BUREAU OF CODES | \$543,369.60 | \$542,261.66 | \$663,453.00 | \$423,654.06 | \$533,800.98 | \$656,789.00 | (\$6,664.00) |

## BUREAU OF ECONOMIC DEVELOPMENT

Bureau of Economic Development functions are largely focused on the production and transmission of video communications through the City's Government Access Television Station, WHBG-TV 20. The Bureau provides video coverage of City Government events such as City Council Legislative Sessions, Mayoral press conferences, Municipal Financial Recovery meetings, Mayoral ribbon cuttings, and other events. Video coverage involves video recording, editing, and uploading the events into station programming for air.

The Bureau also works with other departments to provide communication of important programs and information relevant to their respective departments. These communications are in the form of video public service announcements, promotional videos, television bulletins, and video interviews in the studio and on-location.

In addition to video programs, WHBG-TV 20 operations include the management of its station bulletin board, which is seen by viewers between those video programs. Bulletins are regularily created and updated to include timely information about City public meetings and events, as well as community-submitted events. Bulletins also include traffic information, road closures, City employment opportunities, and current and forecasted weather.

WHBG-TV 20 is $24 / 7$ programming on Comcast Channel 20 to homes within Dauphin, Cumberland, and Perry Counties. A public program schedule is on its website (whbg.tv). The Bureau also manages WHBG-TV 20's other online presence, which is YouTube, Twitter, and Facebook.

EXPENDITURE ANALYSIS DETAIL
2014 PROPOSED BUDGET

General Fund
0139 B.E.D.

| Allocation Plan |
| :--- |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01030139 DBHD Economic Development

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 Projected Year End Exp | 2014 <br> Proposed <br> Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$123,528.10 | \$18,830.86 | \$40,000.00 | \$30,969.39 | \$38,277.14 | \$40,000.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$9,449.96 | \$1,459.47 | \$3,060.00 | \$2,471.70 | \$3,060.00 | \$3,060.00 | \$0.00 |
| TOTAL PERSONNEL | \$132,978.06 | \$20,290.33 | \$43,060.00 | \$33,441.09 | \$41,337.14 | \$43,060.00 | \$0.00 |
| 420010 ADVERTISING | \$1,663.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 420020 PRINTING | \$58.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 420040 TELEPHONE | \$204.41 | \$94.24 | \$639.00 | \$531.61 | \$639.00 | \$639.00 | \$0.00 |
| 420050 POSTAGE | \$22.64 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| 420100 Communications | \$1,948.05 | \$94.24 | \$639.00 | \$531.61 | \$639.00 | \$1,239.00 | \$600.00 |
| 421010 LEGAL | \$0.00 | \$0.00 | \$100.00 | \$0.00 | \$0.00 | \$0.00 | (\$100.00) |
| 421080 FILING FEES | \$0.00 | \$0.00 | \$325.00 | \$156.00 | \$312.00 | \$0.00 | (\$325.00) |
| 421100 Professional Services | \$0.00 | \$0.00 | \$425.00 | \$156.00 | \$312.00 | \$0.00 | (\$425.00) |
| 424050 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| 424100 Rentals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| 429009 ADMIN/TRUSTEE FEE | \$76.34 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429014 CONTR PERSONNEL SVS. | \$0.00 | \$11,270.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429090 MISC CONTRACTED SRVCS | \$0.00 | \$0.00 | \$3,000.00 | \$0.00 | \$3,000.00 | \$2,000.00 | (\$1,000.00) |
| 429092 MISC CONTR SRVCS M-M | \$0.00 | \$0.00 | \$2,000.00 | \$106.00 | \$2,000.00 | \$0.00 | (\$2,000.00) |
| 429100 Contracted Services | \$76.34 | \$11,270.00 | \$5,000.00 | \$106.00 | \$5,000.00 | \$2,000.00 | (\$3,000.00) |
| 430002 SOFTWARE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 430004 AUDIO-VISUAL | \$0.00 | \$0.00 | \$300.00 | \$89.00 | \$300.00 | \$0.00 | (\$300.00) |
| 430009 OFFICE | \$175.41 | \$0.00 | \$958.00 | \$127.24 | \$958.00 | \$3,500.00 | \$2,542.00 |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$0.00 | \$5,036.00 | \$539.00 | \$5,361.00 | \$6,000.00 | \$964.00 |
| 430100 Supplies and Expenses | \$175.41 | \$0.00 | \$6,294.00 | \$755.24 | \$6,619.00 | \$10,000.00 | \$3,706.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$100.00 | \$100.00 |
| TOTAL OPERATI NG | \$2,199.80 | \$11,364.24 | \$12,358.00 | \$1,548.85 | \$12,570.00 | \$13,439.00 | \$1,081.00 |
| 453049 LEASE PURCHASE | \$593.84 | \$445.38 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$593.84 | \$445.38 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL BUREAU OF ECONOMI C DE | \$135,771.70 | \$32,099.95 | \$55,418.00 | \$34,989.94 | \$53,907.14 | \$56,499.00 | \$1,081.00 |

## DEPARTMENT OF PUBLIC SAFETY



EXPENDITURE ANALYSIS SUMMARY
2014 PROPOSED BUDGET

|  |  |  | 2013 |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 <br> Projected | Proposed <br> Budget |

PUBLIC SAFETY

0141-0146 BUREAU OF POLICE

| Personnel Services | 14,867,030 | 18,242,167 | 15,431,382 | 16,531,372 | 16,353,004 | 15,619,980 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 664,384 | 633,215 | 529,471 | 556,786 | 659,396 | 859,367 |
| Capital Outlay | 67 | 0 | 0 | 0 | 100,000 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 15,300 | 0 | 15,000 | 15,000 |
| TOTALS | 15,531,481 | 18,875,382 | 15,976,154 | 17,088,158 | 17,127,401 | 16,494,347 |

## 0151 BUREAU OF FIRE

| Personnel Services | 7,923,979 | 7,977,113 | 7,834,416 | 8,398,123 | 7,929,131 | 7,803,970 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 285,832 | 197,133 | 231,203 | 153,750 | 210,933 | 322,550 |
| Capital Outlay | 31,737 | 18,137 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 8,241,547 | 8,192,382 | 8,065,619 | 8,551,873 | 8,140,065 | 8,126,520 |
| TOTAL PUBLIC SAFETY |  |  |  |  |  |  |
| Personnel Services | 22,791,008 | 26,219,280 | 23,265,799 | 24,929,495 | 24,282,136 | 23,423,951 |
| Operating Expenses | 950,216 | 830,348 | 760,675 | 710,536 | 870,330 | 1,181,917 |
| Capital Outlay | 31,804 | 18,137 | 0 | 0 | 100,000 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 15,300 | 0 | 15,000 | 15,000 |
| TOTAL EXPENDITURES | 23,773,028 | 27,067,764 | 24,041,773 | 25,640,031 | 25,267,465 | 24,620,868 |


|  | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | $2012$ <br> Actual | 2013 <br> Approved Budget | 2013 <br> Projected | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PUBLIC SAFETY |  |  |  |  |  |  |
| Parking Enforcement | 12.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Office of Police Chief | 5.00 | 3.00 | 163.00 | 186.00 | 186.00 | 164.00 |
| Uniformed Patrol | 123.00 | 121.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Technical Services | 30.00 | 21.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Criminal Investigations | 35.00 | 31.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire | 84.00 | 71.00 | 71.00 | 85.00 | 85.00 | 81.00 |
| TOTAL POSITIONS | 289.00 | 247.00 | 234.00 | 271.00 | 271.00 | 245.00 |

In 2010, there was an elimination of a vacant Police Officer position due to a retirement in the Office of the Police Chief. Also, the Uniformed Patrol Division added eight additional Police Officers. In Technical Services Division, the following vacant positions were eliminated: Full-time Communications Supervisor, two Police Officers, one Record Center Operator and a Telecommunicator I. In the Bureau of Fire, one Firefighter was added to the budget.

In the 2011 Budget, Parking Enforcement was moved to Technical Services, and the Office of Police Chief decreased by one net position. Both the Community Policing Coordinator and Confidential Assistant to the Chief were deleted from the budget and the Dog Law Enforcement Officer was transferred into Office of the Police Chief from Uniformed Patrol. Three Sergeants were eliminated and a Corporal was moved from Uniformed Patrol to Technical Services. Seven Police Officers were eliminated from the budget. A Secretary moved from Criminal Investigation to Technical Services. There was elimination of two Detective/Investigations. Five Telecommunications were eliminated from the budget. Also a vacant Communications Supervisor and the vacant Technical Services Administrator positions were eliminated. In the Fire Bureau, there was a reduction in personnel by nine positions, one of which was the Senior Deputy Chief. The other eight were firefighter positions: six driver operators and two Firefighter I.

In the 2012 Budget, the Police Bureau was consolidated into the Office of the Police Chief. Also, there was a reduction of 24 positions. This is mostly attributed to the transfer of the Communications Center to Dauphin County in May 2011, along with a reduction of two vacant Detective positions, a vacant Forensic Investigator position, and a vacant Police Corporal position.

In 2013, a Community Policing Coordinator was added to the Office of the Police Chief's budget.
In the 2014 Budget, there is a decrease of 26 vacant positions proposed. In the Bureau of Police, one Clerk Typist/Data Entry Operator, one Records Center Operator I, five Parking Enforcement Officers and 15 Police Officers are proposed to be eliminated. In the Bureau of Fire, four vacant Firefighter positions are proposed to be eliminated.

## BUREAU OF POLICE

## Office of the Police Chief

The Commanding Officer of the Bureau is the Chief of Police. This office is responsible for the management of available resources to ensure that the Bureau's goals and objectives are achieved. The Chief's Office is responsible for the direct supervision of one Administrative Support staff, Internal Affairs Unit, Street Crimes Unit, FBI Task Force, Community Policing, and Animal Control.

The Harrisburg Bureau of Police is a PLEAC accredited agency. The Bureau attained this prestigious status in 2003 from the PA Chiefs of Police Association Accreditation Committee, and was last reaccredited in 2011.

## Uniformed Patrol Division

The largest Division of the Bureau is the Uniformed Patrol Division, which is commanded by the Bureau's Uniformed Patrol Commander. The Division consists of three Platoons. Also under the Division are the specialty units which include the K-9 Unit, and Housing Police Unit. These Uniformed Officers respond directed to the public's calls for service and are on the "Front Line" of Law Enforcement every day.

## Technical Services Division

The Technical Services Division is comprised of Units which support the Patrol and Criminal Investigative Divisions and service the community in a variety of functions. The Bureau's Training Unit, Property Management Unit, Court Liaison/Special Events Officer, Abandoned Vehicle Officer, Accreditation Officer, Police Data Technicians and Records Center Staff are assigned to the Technical Services Division.

The Parking Enforcement Unit is also part of the Technical Services Division. Parking Enforcement personnel are responsible for enforcing the parking ordinances of the City of Harrisburg and the parking statutes of the Commonwealth of Pennsylvania. The Unit consists of six Parking Enforcement Officers and one support staff.

## Criminal Investigation Division

The Criminal Investigation Division investigates adult and juvenile crimes referred by the Uniformed Patrol Division, and law enforcement community. The Division is broken down into the Adult Offender, Juvenile Offender, Organized Crime and Vice Control, Special Operations, Forensic, Arson Unit, one Administrative Support staff and The Dauphin County Victim/Witness Assistance Program. The primary goal of this Division is to resolve crime through investigation.

PUBLIC SAFETY
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| PUBLIC SAFETY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| POLICE BUREAU - 0142 |  |  |  |  |  |  |  |  |  |  |  |  |  | 0.00\% |  |
|  |  |  |  |  |  |  |  |  |  | $\begin{array}{r} 2014 \\ \text { LONG. } \\ \hline \end{array}$ | $\begin{gathered} 2014 \\ \text { SALARY } \\ \hline \end{gathered}$ | $\begin{gathered} 2014 \\ \text { LUMP SUM } \\ \hline \end{gathered}$ | Manage |  |  |
|  |  |  |  |  |  | $\begin{gathered} 2013 \\ \text { END OF YR } \\ \text { SALARY } \end{gathered}$ |  | 2014 GRADE/STEP INCREASE | 2014ANNUAL INCREASE |  |  |  | FICA |  | TOTAL |
| EMPLOYEE |  |  | ANNIV. 1 |  |  |  |  | FRINGE BENEFITS |  |  |  |  |  |  |
|  |  | POSITION |  | O.H. |  |  |  |  |  |  |  |  |  |  |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | $(46,043.68)$ | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | $(46,043.68)$ | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | $(46,043.68)$ | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | $(46,043.68)$ | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | - | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | $(46,043.68)$ | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | POLICE OFFICER | 1 | 21 | 2014 | \$ | (46,043.68) | 0.00 | 0.00 | 0.00 | $(46,044.00)$ | 0.00 | (668.00) | 0.00 | (46,712.00) |
| VACANT | POSITION | RECORD CENTER OPERATORI | 1 | 1 | 2014 | \$ | $(38,297.49)$ | 0.00 | 0.00 | 0.00 | $(38,297.00)$ | 0.00 | (2,930.00) | 0.00 | $(41,227.00)$ |
| -22.00 MAYOR CUT POSITIONS |  |  |  |  |  |  | $(951,244.59)$ | 0.00 | 0.00 | 0.00 | (951,247.00) | 0.00 | (29,955.00) | 0.00 | (981,202.00) |
| 164.00 TOTAL |  |  |  |  |  |  | 9,647,206.15 | 52,335.01 | 0.00 | 747,993.45 | 10,447,513.00 | 0.00 | 212,417.00 | 0.00 | 10,659,930.00 |
| Police Extra Duty |  |  |  |  |  |  |  | 0.00 | 0.00 | 0.00 | 500,000.00 | 0.00 | 7,250.00 | 0.00 | 507,250.00 |
| OVERTIME |  |  |  |  |  |  |  |  |  |  | 550,000.00 | 0.00 | 7,975.00 | 0.00 | 557,975.00 |
| SICK LEAVE BUY-BACK |  |  |  |  |  |  |  |  |  |  | 119,110.25 | 0.00 | 1,727.00 | 0.00 | 120,837.25 |
| SUBTOTAL-SALARIES/WAGES |  |  |  |  |  |  |  |  |  |  | 11,616,623.25 | 0.00 | 229,369.00 | 0.00 | 11,845,992.25 |
| SEVERANCEPAY |  |  |  |  |  |  |  |  |  |  | 360,994.00 | 0.00 | 27,616.00 | 0.00 | 388,610.00 |
| MEDICARE-PART B |  |  |  |  |  |  |  |  |  |  | 2,000.00 | 0.00 | 0.00 | 0.00 | 2,000.00 |
| LOSS TIME \& MED |  |  |  |  |  |  |  |  |  |  | 1,134,000.00 | 0.00 | 0.00 | 0.00 | 1,134,000.00 |
| POLICE PENSION PLAN |  |  |  |  |  |  |  |  |  |  | 2,034,070.00 | 0.00 | 0.00 | 0.00 | 2,034,070.00 |
| CLOTHING ALLOWANCE |  |  |  |  |  |  |  |  |  |  | 206,508.00 | 0.00 | 0.00 | 0.00 | 206,508.00 |
| COLLEGE CREDITS |  |  |  |  |  |  |  |  |  |  | $8,800.00$ | 0.00 | 0.00 | 0.00 | 8,800.00 |
| TOTAL SALARIES, LUMP SUM, OVERTIME, FICA AND FRINGE BENEFITS |  |  |  |  |  |  |  |  |  |  | 15,362,995.25 | 0.00 | 256,985.00 | 0.00 | 15,619,980.25 |

NOTES: POLICE OFFICERS WERE BUDGETED AT $\$ 46,018$ (FIELD TRAINING) FOR 3 MONTHS, $\$ 49,086$ (PROBATION PERIOD) FOR 6 MONTHS, AND $\$ 52,154$ (OFFICER I RATE) FOR REMAINDER OF THE YEAR. MEDICAL COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01040142 Bureau of Police

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | 2013 YTD Actual $(10 / 17)$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$11,532,306.07 | \$11,073,729.79 | \$11,854,660.00 | \$8,198,138.98 | \$9,995,895.13 | \$10,447,513.00 | (\$1,407,147.00) |
| 414900 SALARIES/WAGES-EXTRA DUTY | \$431,257.83 | \$483,620.01 | \$450,000.00 | \$345,129.21 | \$437,984.21 | \$500,000.00 | \$50,000.00 |
| 416000 OVERTIME | \$590,646.87 | \$376,875.06 | \$525,000.00 | \$378,549.67 | \$524,999.72 | \$550,000.00 | \$25,000.00 |
| 417000 SICK LEAVE BUY-BACK | \$2,744.63 | \$0.00 | \$13,208.09 | \$13,208.09 | \$13,208.09 | \$119,110.25 | \$105,902.16 |
| 414100 Salaries/ Wages | \$12,556,955.40 | \$11,934,224.86 | \$12,842,868.09 | \$8,935,025.95 | \$10,972,087.15 | \$11,616,623.25 | (\$1,226,244.84) |
| 419001 SOCIAL SECURITY | \$253,358.70 | \$216,978.34 | \$319,837.00 | \$164,623.52 | \$202,890.75 | \$256,985.00 | (\$62,852.00) |
| 419005 SEVERANCE PAY | \$354,217.08 | \$38,910.07 | \$502,623.00 | \$451,809.97 | \$503,164.45 | \$360,994.00 | (\$141,629.00) |
| 419007 MEDICARE - PART B | \$1,158.00 | \$1,938.00 | \$2,000.00 | \$1,198.80 | \$1,999.80 | \$2,000.00 | \$0.00 |
| 419012 LOSS TIME \& MED | \$436,000.00 | \$626,473.89 | \$1,405,418.00 | \$1,367,568.54 | \$1,825,418.00 | \$1,134,000.00 | (\$271,418.00) |
| 419020 POLICE PENSION PLAN A | \$4,510,723.14 | \$2,524,733.51 | \$2,146,827.00 | \$18,796.87 | \$2,619,144.87 | \$2,034,070.00 | (\$112,757.00) |
| 419028 CLOTHING ALLOWANCE | \$68,433.99 | \$31,548.80 | \$97,500.00 | \$135,874.35 | \$165,874.35 | \$206,508.00 | \$109,008.00 |
| 419029 CLOTHING MAINT ALLOWANCE | \$52,320.57 | \$47,775.00 | \$53,625.00 | \$42,900.00 | \$53,625.00 | \$0.00 | (\$53,625.00) |
| 419049 COLLEGE CREDITS | \$9,000.00 | \$8,800.00 | \$8,800.00 | \$0.00 | \$8,800.00 | \$8,800.00 | \$0.00 |
| 419100 Fringe Benefits | \$5,685,211.48 | \$3,497,157.61 | \$4,536,630.00 | \$2,182,772.05 | \$5,380,917.22 | \$4,003,357.00 | (\$533,273.00) |
| TOTAL PERSONNEL | \$18,242,166.88 | \$15,431,382.47 | \$17,379,498.09 | \$11,117,798.00 | \$16,353,004.37 | \$15,619,980.25 | (\$1,759,517.84) |
| 420010 ADVERTISING | \$339.04 | \$362.13 | \$540.00 | \$449.64 | \$500.00 | \$500.00 | (\$40.00) |
| 420020 PRINTING | \$8,248.22 | \$10,002.67 | \$8,700.00 | \$8,594.94 | \$8,700.00 | \$8,000.00 | (\$700.00) |
| 420030 PHOTOGRAPHY | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 |
| 420040 TELEPHONE | \$69,476.74 | \$47,980.87 | \$40,560.00 | \$32,642.58 | \$44,900.00 | \$48,000.00 | \$7,440.00 |
| 420050 POSTAGE | \$10,612.98 | \$11,782.72 | \$11,100.00 | \$11,061.61 | \$13,000.00 | \$10,000.00 | (\$1,100.00) |
| 420100 Communications | \$88,676.98 | \$70,128.39 | \$60,900.00 | \$52,748.77 | \$67,100.00 | \$72,500.00 | \$11,600.00 |
| 421016 MEDICAL/PSYCHOLOGI CAL EXA | \$0.00 | \$0.00 | \$12,135.00 | \$10,245.00 | \$19,635.00 | \$10,000.00 | (\$2,135.00) |
| 421030 CONSULTING | \$724.95 | \$780.20 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421040 COLLECTION(OPT \& LIENS) | (\$193.66) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421050 OTHER PROFESSIONAL FEES | \$14,487.33 | \$2,800.98 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421060 STENOGRAPHER | \$50.60 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421070 ARBITRATION | \$11,632.50 | \$0.00 | \$2,700.00 | \$2,334.70 | \$4,000.00 | \$3,000.00 | \$300.00 |
| 421100 Professional Services | \$26,701.72 | \$3,581.18 | \$14,835.00 | \$12,579.70 | \$23,635.00 | \$13,000.00 | (\$1,835.00) |
| 422020 ELECTRICITY | \$11,716.87 | \$12,468.20 | \$10,000.00 | \$8,199.52 | \$12,000.00 | \$12,000.00 | \$2,000.00 |
| 422100 Utilities \& Services | \$11,716.87 | \$12,468.20 | \$10,000.00 | \$8,199.52 | \$12,000.00 | \$12,000.00 | \$2,000.00 |
| 423011 AUTO DEDUCT | \$6,697.37 | \$6,784.17 | \$57,700.00 | \$27,470.06 | \$57,700.00 | \$57,700.00 | \$0.00 |
| 423080 POLCE PROF PREM | \$272,750.52 | \$211,314.65 | \$230,091.91 | \$157,411.06 | \$227,034.59 | \$278,495.00 | \$48,403.09 |
| 423081 POLICE PROF DEDUCT | \$83,288.23 | \$49,885.82 | \$72,600.00 | \$53,797.34 | \$72,600.00 | \$72,600.00 | \$0.00 |
| 423100 Insurance | \$362,736.12 | \$267,984.64 | \$360,391.91 | \$238,678.46 | \$357,334.59 | \$408,795.00 | \$48,403.09 |
| 424060 OTHER RENTALS | \$187.90 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$96,806.18 |
| 424100 Rentals | \$187.90 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$145,209.27 |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,500.00 | \$1,500.00 |
| 425010 VEHICULAR EQUIPMENT | \$939.75 | \$4,081.66 | \$2,360.00 | \$133.64 | \$5,000.00 | \$5,000.00 | \$2,640.00 |
| 425090 MAINT SERV CONTRACT | \$24,484.36 | \$26,571.27 | \$22,100.00 | \$22,088.00 | \$23,000.00 | \$20,000.00 | (\$2,100.00) |
| 425099 OTHER CONT MAINT | \$4,484.64 | \$523.62 | \$1,540.00 | \$1,308.67 | \$5,000.00 | \$1,000.00 | (\$540.00) |
| 425100 Maintenance \& Repairs | \$29,908.75 | \$31,176.55 | \$26,000.00 | \$23,530.31 | \$33,000.00 | \$27,500.00 | \$1,500.00 |
| 429001 TUITION/TRAINING | \$12,801.50 | \$13,236.50 | \$41,466.00 | \$32,319.71 | \$43,000.00 | \$88,452.00 | \$46,986.00 |
| 429005 NUISANCE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$600.00 | \$600.00 |
| 429008 POLICE \& FIRE MEAL ALLOW. | \$0.00 | \$0.00 | \$100.00 | \$0.00 | \$0.00 | \$0.00 | (\$100.00) |
| 429009 ADMIN/TRUSTEE FEE | \$615.04 | \$539.74 | \$500.00 | \$474.92 | \$500.00 | \$500.00 | \$0.00 |
| 429010 PRISONER CARE | \$0.00 | \$0.00 | \$120.00 | \$0.00 | \$50.00 | \$120.00 | \$0.00 |
| 429016 CONFERENCES | \$0.00 | \$312.83 | \$400.00 | \$325.00 | \$1,200.00 | \$1,200.00 | \$800.00 |
| 429017 MEMBERSHIPS | \$0.00 | \$0.00 | \$800.00 | \$525.00 | \$525.00 | \$1,600.00 | \$800.00 |
| 429060 TOWING | \$0.00 | \$2,775.00 | \$4,000.00 | \$3,160.00 | \$4,500.00 | \$4,000.00 | \$0.00 |
| 429090 MISC CONTRACTED SRVCS | \$65,282.40 | \$84,518.75 | \$64,565.00 | \$61,711.53 | \$70,000.00 | \$175,000.00 | \$110,435.00 |
| 429100 Contracted Services | \$78,698.94 | \$101,382.82 | \$111,951.00 | \$98,516.16 | \$119,775.00 | \$271,472.00 | \$159,521.00 |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01040142 Bureau of Police

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | 2013 YTD Actual $(10 / 17)$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 430001 EDUCATIONAL | \$368.40 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430002 SOFTWARE | \$1,670.00 | \$196.99 | \$1,000.00 | \$41.29 | \$41.29 | \$1,000.00 | \$0.00 |
| 430003 SUBSCRI PTIONS | (\$102.85) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430006 PHOTOGRAPHY | \$0.00 | \$0.00 | \$300.00 | \$0.00 | \$450.00 | \$0.00 | (\$300.00) |
| 430009 OFFICE | \$907.16 | \$1,007.08 | \$2,500.00 | \$2,223.52 | \$2,500.00 | \$4,000.00 | \$1,500.00 |
| 430012 PERSONAL SAFETY | \$25,379.59 | \$37,017.95 | \$31,100.00 | \$28,475.24 | \$40,000.00 | \$42,000.00 | \$10,900.00 |
| 430014 WEARING APPAREL | \$1,514.08 | \$1,295.35 | \$1,600.00 | \$1,196.45 | \$1,500.00 | \$1,600.00 | \$0.00 |
| 430016 MEDICAL/LAB | \$2,107.36 | \$1,950.57 | \$3,500.00 | \$2,060.49 | \$2,060.49 | \$5,000.00 | \$1,500.00 |
| 430036 BLDG CONSTRUCTION | \$92.19 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430037 CHEMICALS | \$407.90 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430052 VEHICLE PARTS \& SUPPLIES | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 430099 MISC SUPPLIES AND EXP | \$2,244.02 | \$1,281.50 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430100 Supplies and Expenses | \$34,587.85 | \$42,749.44 | \$40,000.00 | \$33,996.99 | \$46,551.78 | \$54,100.00 | \$14,100.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OPERATING | \$633,215.13 | \$529,471.22 | \$624,077.91 | \$468,249.91 | \$659,396.37 | \$859,367.00 | \$235,289.09 |
| 453004 EQUIPMENT-VEHICLE | \$0.00 | \$0.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$0.00 | (\$100,000.00) |
| 453049 LEASE PURCHASE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$0.00 | \$0.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$0.00 | $(\$ 100,000.00)$ |
| 481055 LIABILITY INSURANCE CLAIM | \$0.00 | \$5,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 485000 REFUND PRIOR YEAR REVENUE | \$0.00 | \$300.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 485002 FINES AND SETTLEMENTS | \$0.00 | \$10,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$0.00 |
| TOTAL MI SCELLANEOUS | \$0.00 | \$15,300.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$0.00 |
| TOTAL OFFICE OF POLICE CHIEF | \$18,875,382.01 | \$15,976,153.69 | \$18,118,576.00 | \$11,701,047.91 | \$17,127,400.74 | \$16,494,347.25 | (\$1,624,228.75) |

The primary responsibility of the Fire Bureau is the protection of life and property from fire, man made and natural disasters. The suppression of fire involves arriving at the scene as quickly as possible so as to attack the fire at the point of origin and prevent its spread. Fire apparatus responds from four fire stations.

The Fire Inspection Unit, created in 1989, acts to reduce fire loss through inspections and code enforcement, using a city fire code that is considered a national model in fire reviews, approves and verifies the following for private and public structures: building plans, fire alarm plans, smoke detector plans, standpipe system plans, fire pump system plans and sprinkler system plans. New construction sites are also reviewed to assure that life safety components are installed properly. This unit performs all fire code inspections of properties including, but not limited to, electrical, structural, smoke detectors, and general housekeeping to determine housing code violations. In commercial units, inspections are performed to verify the safety of fire extinguishers, sprinkler systems and smoke detectors.

Re-inspections are performed to assure that fire safety regulations are being upheld once a violation of the Fire Prevention Code is reported or to follow up after an actual fire incident. This unit also participates in numerous seminars and demonstrations related to fire safety techniques such as the installation of sprinkler systems and smoke detectors. Fire safety education is another responsibility of the Fire Bureau. Through well-planned, year round fire programs, the Fire Bureau educates the public about fire and burn hazards, how to prevent fire and burn injuries due to individual carelessness, how to survive a fire once it starts, and how to treat a burn injury properly. The fire prevention program covers the homes, the schools, the workplace and the community.

By Mayoral designation, the Fire Bureau also operates as the Emergency Management Agency for the City of Harrisburg, and the Fire Chief has been designated by the Mayor as the Emergency Management Coordinator. This agency maintains the Emergency Operations Plan (EOP), which sets forth a procedure to alert the public and provide information and appropriate protective action instructions, as needed. The Pennsylvania Emergency Management Agency has cited the Harrisburg plan as a model for municipalities in the State.

This Plan also provides for the coordination and use of available municipal resources during a natural or humancaused emergency or disaster. It defines the roles and responsibilities of municipal officials and the Emergency Management Coordinator. The Plan also assures coordination and cooperation with County efforts in accordance with the Dauphin County EOP. Bi-annually, representatives from the Federal and Pennsylvania Emergency Management Agencies evaluate a drill of the City's EOP.

The Fire Bureau has a comprehensive training apprenticeship program designed to incrementally certify firefighters through certification so they may advance to the next rank. This program includes practical hands-on training and classroom instruction leading to appropriate testing for certification. Harrisburg is the first municipality in Pennsylvania to establish such a comprehensive program.

The RESCUE 1 program, begun in 1992, increases the Fire Bureau's ability to respond to incidents requiring heavy, special, or technical rescue such as structural collapse, trench rescue, confined space rescue, high/low angle rescue, or heavy vehicle extrication. This is accomplished by intensive training of personnel and the purchase of specialized equipment.

The Rescue One Unit is the product of a series of major innovations and advances, making the Harrisburg Fire Bureau one of the premier firefighting and rescue operations in the Commonwealth and Nation. The Rescue One Unit is a part of Pennsylvania Task Force One, a designated Urban Search and Rescue Team of the Federal Emergency Management Agency. Only 28 such teams exist nationwide and each is available for mobilization in response to any national emergency. The 30 plus member unit has received more than 1000 hours of advanced technical training which is supplemented $b$ the unit's continuing education program and periodic drills.


|  |  | ACTING BATTALION CHIEF | 3 | 2 | 2001 | \$ | 63,451.78 | 0.00 | 0.00 | 6,345.18 | 69,797.00 | 0.00 | 1,012.00 | 0.00 | 70,809.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VACANT | POSITION | ACTING BATTALION CHIEF | 3 | 9 | 2000 | \$ | 63,451.78 | 0.00 | 0.00 | 6,979.70 | 70,431.00 | 0.00 | 1,021.00 | 0.00 | 71,452.00 |
|  |  | ACTING FIRE CHIEF(BATTALION CHIEI | 3 | 9 | 2000 | \$ | 63,451.78 | 0.00 | 0.00 | 6,979.70 | 70,431.00 | 0.00 | 1,021.00 | 0.00 | 71,452.00 |
|  |  | ACTING BATTALION CHIEF | 3 | 17 | 1997 | \$ | 63,451.78 | 0.00 | 0.00 | 8,248.73 | 71,701.00 | 0.00 | 1,040.00 | 0.00 | 72,741.00 |
| VACANT | POSITION | FIRE CAPTAIN | 3 | 2 | 1997 | \$ | 61,158.84 | 0.00 | 0.00 | 7,950.65 | 69,109.00 | 0.00 | 1,002.00 | 0.00 | 70,111.00 |
| VACANT | POSITION | FIRE CAPTAIN | 3 | 9 | 1997 | \$ | 61,158.84 | 0.00 | 0.00 | 7,950.65 | 69,109.00 | 0.00 | 1,002.00 | 0.00 | 70,111.00 |
| VACANT | POSITION | FIRE CAPTAIN | 3 | 9 | 1997 | \$ | 61,158.84 | 0.00 | 0.00 | 7,950.65 | 69,109.00 | 0.00 | 1,002.00 | 0.00 | 70,111.00 |
| VACANT | POSITION | FIRE CAPTAIN | 3 | 17 | 1997 | \$ | 61,158.84 | 0.00 | 0.00 | 7,950.65 | 69,109.00 | 0.00 | 1,002.00 | 0.00 | 70,111.00 |
|  |  | FIRE LIEUTENANT | 3 | 11 | 1996 | \$ | 59,395.03 | 0.00 | 0.00 | 7,721.35 | 67,116.00 | 0.00 | 973.00 | 0.00 | 68,089.00 |
|  |  | FIRE LIEUTENANT | 3 | 11 | 1996 | \$ | 59,395.03 | 0.00 | 0.00 | 7,721.35 | 67,116.00 | 0.00 | 973.00 | 0.00 | 68,089.00 |
|  |  | FIRE LIEUTENANT | 3 | 3 | 2003 | \$ | 59,395.03 | 0.00 | 0.00 | 4,751.60 | 64,147.00 | 0.00 | 930.00 | 0.00 | 65,077.00 |
|  |  | FIRE LIEUTENANT | 3 | 3 | 2003 | \$ | 59,395.03 | 0.00 | 0.00 | 4,751.60 | 64,147.00 | 0.00 | 930.00 | 0.00 | 65,077.00 |
|  |  | FIRE LIEUTENANT | 3 | 3 | 2003 | \$ | 59,395.03 | 0.00 | 0.00 | 4,751.60 | 64,147.00 | 0.00 | 930.00 | 0.00 | 65,077.00 |
|  |  | FIRE LIEUTENANT | 3 | 17 | 1997 | \$ | 59,395.03 | 0.00 | 0.00 | 7,721.35 | 67,116.00 | 0.00 | 973.00 | 0.00 | 68,089.00 |
|  |  | FIRE LIEUTENANT | 3 | 7 | 2005 | \$ | 59,395.03 | 0.00 | 0.00 | 3,563.70 | 62,959.00 | 0.00 | 913.00 | 0.00 | 63,872.00 |
|  |  | FIRE LIEUTENANT | 3 | 7 | 2005 | \$ | 59,395.03 | 0.00 | 0.00 | 3,563.70 | 62,959.00 | 0.00 | 913.00 | 0.00 | 63,872.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR |  | 22 | 1985 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 0.00 | 0.00 | 62,134.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 12 | 1 | 1986 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 7 | 1989 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 7 | 1989 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 27 | 1990 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER/INSPECTOR | 8 | 29 | 1994 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 13 | 1995 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 13 | 1995 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 13 | 1995 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 13 | 1995 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 17 | 1997 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 17 | 1997 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 9 | 8 | 1998 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 16 | 1998 | \$ | 54,985.52 | 0.00 | 0.00 | 7,148.12 | 62,134.00 | 0.00 | 901.00 | 0.00 | 63,035.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 8 | 1999 | \$ | 54,985.52 | 0.00 | 0.00 | 6,598.26 | 61,584.00 | 0.00 | 893.00 | 0.00 | 62,477.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 8 | 1999 | \$ | 54,985.52 | 0.00 | 0.00 | 6,598.26 | 61,584.00 | 0.00 | 893.00 | 0.00 | 62,477.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 9 | 2000 | \$ | 54,985.52 | 0.00 | 0.00 | 6,048.41 | 61,034.00 | 0.00 | 885.00 | 0.00 | 61,919.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 9 | 2000 | \$ | 54,985.52 | 0.00 | 0.00 | 6,048.41 | 61,034.00 | 0.00 | 885.00 | 0.00 | 61,919.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 9 | 2000 | \$ | 54,985.52 | 0.00 | 0.00 | 6,048.41 | 61,034.00 | 0.00 | 885.00 | 0.00 | 61,919.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 2 | 2001 | \$ | 54,985.52 | 0.00 | 0.00 | 5,498.55 | 60,484.00 | 0.00 | 877.00 | 0.00 | 61,361.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 29 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 4,398.84 | 59,384.00 | 0.00 | 861.00 | 0.00 | 60,245.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 8 | 29 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 4,398.84 | 59,384.00 | 0.00 | 861.00 | 0.00 | 60,245.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 3 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 4,398.84 | 59,384.00 | 0.00 | 861.00 | 0.00 | 60,245.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 3 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 0.00 | 54,986.00 | 0.00 | 797.00 | 0.00 | 55,783.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 3 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 4,398.84 | 59,384.00 | 0.00 | 861.00 | 0.00 | 60,245.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 3 | 2003 | \$ | 54,985.52 | 0.00 | 0.00 | 4,398.84 | 59,384.00 | 0.00 | 861.00 | 0.00 | 60,245.00 |
|  |  | FIREFIGHTER DRIVER/OPERATOR | 3 | 7 | 2005 | \$ | 54,985.52 | 0.00 | 0.00 | 3,299.13 | 58,285.00 | 0.00 | 845.00 | 0.00 | 59,130.00 |


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[^1]4,720,287.00
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125,658.35



## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01040151 Bureau of Fire

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 <br> Projected Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$4,504,379.91 | \$4,242,454.51 | \$4,442,264.00 | \$3,350,343.38 | \$4,099,176.93 | \$4,653,716.00 | \$211,452.00 |
| 416000 OVERTIME | \$2,288,900.98 | \$2,719,248.69 | \$2,800,000.00 | \$2,194,971.13 | \$2,799,999.13 | \$2,000,000.00 | (\$800,000.00) |
| 417000 SICK LEAVE BUY-BACK | \$121,280.34 | \$114,936.84 | \$111,598.40 | \$89,432.55 | \$89,432.55 | \$123,862.35 | \$12,263.95 |
| 414100 Salaries/ Wages | \$6,914,561.23 | \$7,076,640.04 | \$7,353,862.40 | \$5,634,747.06 | \$6,988,608.61 | \$6,777,578.35 | (\$576,284.05) |
| 419001 SOCIAL SECURITY | \$91,746.19 | \$92,799.68 | \$108,669.00 | \$77,085.34 | \$96,855.06 | \$103,892.00 | (\$4,777.00) |
| 419003 GROUP LIFE | (\$1,011.36) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419005 SEVERANCE PAY | \$603,217.14 | \$315,308.41 | \$450,000.00 | \$320,955.93 | \$395,955.93 | \$450,000.00 | \$0.00 |
| 419007 MEDICARE - PART B | \$43,295.70 | \$51,393.70 | \$53,489.00 | \$53,488.40 | \$53,489.00 | \$60,000.00 | \$6,511.00 |
| 419012 LOSS TIME \& MED | \$267,101.47 | \$252,538.37 | \$325,000.00 | \$204,970.77 | \$328,025.77 | \$325,000.00 | \$0.00 |
| 419027 HEARING AID -FIRE | \$0.00 | \$263.00 | \$500.00 | \$0.00 | \$275.00 | \$500.00 | \$0.00 |
| 419028 CLOTHING ALLOWANCE | \$45,074.01 | \$38,981.95 | \$55,000.00 | \$55,000.00 | \$55,000.00 | \$78,500.00 | \$23,500.00 |
| 419029 CLOTHING MAINT ALLOWANCE | \$5,945.00 | \$1,499.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$0.00 |
| 419049 COLLEGE CREDITS | \$7,184.00 | \$4,992.00 | \$5,000.00 | \$0.00 | \$4,922.00 | \$2,500.00 | (\$2,500.00) |
| 419100 Fringe Benefits | \$1,062,552.15 | \$757,776.11 | \$1,003,658.00 | \$717,500.44 | \$940,522.76 | \$1,026,392.00 | \$22,734.00 |
| TOTAL PERSONNEL | \$7,977,113.38 | \$7,834,416.15 | \$8,357,520.40 | \$6,352,247.50 | \$7,929,131.37 | \$7,803,970.35 | (\$553,550.05) |
| 420010 ADVERTISING | \$103.47 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$2,000.00 |
| 420040 TELEPHONE | \$5,784.65 | \$7,671.98 | \$7,000.00 | \$6,849.82 | \$7,000.00 | \$7,500.00 | \$500.00 |
| 420041 E-MAILIINTERNET | \$5,139.09 | \$6,023.63 | \$6,000.00 | \$5,624.91 | \$6,200.00 | \$6,000.00 | \$0.00 |
| 420050 POSTAGE | \$844.13 | \$621.58 | \$1,150.00 | \$1,107.22 | \$1,200.00 | \$1,300.00 | \$150.00 |
| 420100 Communications | \$11,871.34 | \$14,317.19 | \$14,150.00 | \$13,581.95 | \$14,400.00 | \$16,800.00 | \$2,650.00 |
| 421016 MEDICAL/PSYCHOLOGICAL EXA | \$0.00 | \$8,680.00 | \$1,500.00 | \$1,122.41 | \$4,000.00 | \$30,600.00 | \$29,100.00 |
| 421050 OTHER PROFESSI ONAL FEES | \$236.35 | \$1,497.81 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421070 ARBITRATION | \$2,475.00 | \$13,726.75 | \$34,726.45 | \$26,742.45 | \$30,000.00 | \$35,000.00 | \$273.55 |
| 421100 Professional Services | \$2,711.35 | \$23,904.56 | \$36,226.45 | \$27,864.86 | \$34,000.00 | \$65,600.00 | \$29,373.55 |
| 422000 SEWERAGE | \$1,343.69 | \$1,157.95 | \$600.00 | \$0.00 | \$600.00 | \$1,900.00 | \$1,300.00 |
| 422010 WATER | \$4,969.44 | \$4,407.84 | \$111.00 | \$0.00 | \$2,800.00 | \$4,800.00 | \$4,689.00 |
| 422020 ELECTRICITY | \$33,347.76 | \$46,361.25 | \$30,000.00 | \$26,971.53 | \$30,000.00 | \$33,000.00 | \$3,000.00 |
| 422030 HEAT | \$26,323.11 | \$9,167.05 | \$22,850.00 | \$9,820.95 | \$26,000.00 | \$28,000.00 | \$5,150.00 |
| 422080 SEWERAGE MAINT CHARGES | \$196.34 | \$173.68 | \$0.00 | \$0.00 | \$0.00 | \$900.00 | \$900.00 |
| 422100 Utilities \& Services | \$66,180.34 | \$61,267.77 | \$53,561.00 | \$36,792.48 | \$59,400.00 | \$68,600.00 | \$15,039.00 |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$300.00 | \$300.00 |
| 425010 VEHICULAR EQUIPMENT | \$2,139.17 | \$130.43 | \$242.34 | \$217.01 | \$242.00 | \$750.00 | \$507.66 |
| 425030 BUILDING MAINT | \$8,148.85 | \$6,483.24 | \$8,694.05 | \$8,196.63 | \$12,000.00 | \$20,000.00 | \$11,305.95 |
| 425050 COMMUNICATIONS EQUIPMENT | \$812.00 | \$281.96 | \$150.00 | \$85.00 | \$1,000.00 | \$1,500.00 | \$1,350.00 |
| 425060 OPERATIONS EQUIPMENT | \$11,430.70 | \$0.00 | \$3,000.00 | \$2,180.11 | \$5,000.00 | \$3,000.00 | \$0.00 |
| 425090 MAINT SERV CONTRACT | \$4,515.38 | \$3,646.61 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,500.00 | \$500.00 |
| 425100 Maintenance \& Repairs | \$27,046.10 | \$10,542.24 | \$16,086.39 | \$14,678.75 | \$22,242.00 | \$30,050.00 | \$13,963.61 |
| 429001 TUITION/TRAINING | \$7,565.00 | \$43,630.54 | \$14,400.00 | \$12,317.61 | \$16,000.00 | \$67,150.00 | \$52,750.00 |
| 429004 OFFICER I CERT. (FIRE) | \$3,780.27 | \$440.10 | \$7,100.00 | \$2,000.00 | \$5,500.00 | \$3,500.00 | $(\$ 3,600.00)$ |
| 429009 ADMIN/TRUSTEE FEE | \$191.13 | \$154.38 | \$200.00 | \$193.70 | \$200.00 | \$300.00 | \$100.00 |
| 429017 MEMBERSHIPS | \$0.00 | \$0.00 | \$200.00 | \$20.00 | \$200.00 | \$200.00 | \$0.00 |
| 429029 ACCREDITATION | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 429090 MISC CONTRACTED SRVCS | \$715.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429100 Contracted Services | \$12,251.40 | \$44,225.02 | \$21,900.00 | \$14,531.31 | \$21,900.00 | \$72,150.00 | \$50,250.00 |
| 430001 EDUCATIONAL | \$374.38 | \$365.95 | \$500.00 | \$200.00 | \$500.00 | \$500.00 | \$0.00 |
| 430002 SOFTWARE | \$2,190.00 | \$0.00 | \$4,380.00 | \$4,380.00 | \$8,500.00 | \$2,400.00 | (\$1,980.00) |
| 430003 SUBSCRIPTIONS | \$130.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430008 DATA PROCESSING | \$100.39 | \$0.00 | \$100.00 | \$0.00 | \$100.00 | \$500.00 | \$400.00 |
| 430011 CUSTODIAL | \$7,164.57 | \$6,427.08 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,400.00 | \$400.00 |
| 430012 PERSONAL SAFETY | \$1,381.51 | \$0.00 | \$1,000.00 | \$197.51 | \$2,500.00 | \$2,300.00 | \$1,300.00 |
| 430013 FIREFIGHTING | \$6,171.84 | \$3,290.16 | \$5,310.00 | \$5,290.63 | \$5,310.00 | \$6,000.00 | \$690.00 |
| 430014 WEARING APPAREL | \$53,903.00 | \$63,542.00 | \$28,000.00 | \$28,000.00 | \$28,000.00 | \$44,000.00 | \$16,000.00 |
| 430016 MEDICAL/LAB | \$1,627.19 | \$69.96 | \$250.00 | \$168.91 | \$250.00 | \$250.00 | \$0.00 |
| 430020 FIRE HEALTH AND SAFETY | \$0.00 | \$0.00 | \$4,000.00 | \$706.52 | \$4,000.00 | \$4,000.00 | \$0.00 |
| 430042 TOOLS \& HARDWARE | \$1,514.02 | \$1,137.18 | \$1,331.21 | \$1,331.21 | \$1,331.21 | \$1,500.00 | \$168.79 |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01040151 Bureau of Fire

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 <br> Projected Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 430052 VEHICLE PARTS \& SUPPLIES | \$2,181.61 | \$1,745.66 | \$557.55 | \$542.65 | \$1,500.00 | \$500.00 | (\$57.55) |
| 430099 MISC SUPPLIES AND EXP | \$333.55 | \$368.52 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430100 Supplies and Expenses | \$77,072.06 | \$76,946.51 | \$52,428.76 | \$47,817.43 | \$58,991.21 | \$69,350.00 | \$16,921.24 |
| TOTAL OPERATI NG | \$197,132.59 | \$231,203.29 | \$194,352.60 | \$155,266.78 | \$210,933.21 | \$322,550.00 | \$128,197.40 |
| 453000 OPERATIONS EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 453049 LEASE PURCHASE | \$18,136.52 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL CAPITAL | \$18,136.52 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL BUREAU OF FI RE | \$8,192,382.49 | \$8,065,619.44 | \$8,551,873.00 | \$6,507,514.28 | \$8,140,064.58 | \$8,126,520.35 | (\$425,352.65) |

## DEPARTMENT OF PUBLIC WORKS



|  |  |  | 2013 | 2014 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 | Proposed |
| Actual | Actual | Actual | Budget | Projected | Budget |  |

## DEPARTMENT OF PUBLIC WORKS

0160 OFFICE OF THE DIRECTOR

| Personnel Services | 0 | 462,995 | 433,873 | 524,592 | 425,436 | 557,263 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Operating Expenses | 0 | 803,906 | 480,760 | 716,058 | 706,525 | 862,050 |
| Capital Outlay | 0 | 705,395 | 285,112 | 485,000 | 807,743 | 363,000 |
| Non-Expenditure Items | 0 | 0 | 10,620 | 0 | 25,536 | 0 |
| TOTALS |  |  |  |  |  |  |
|  | $1,972,297$ | $1,210,366$ | $1,725,650$ | $1,965,240$ | $1,782,313$ |  |

0162 NEIGHBORHOOD SERVICES - CITY SERVICES


## 0175 BUILDING MAINTENANCE

| Personnel Services | 0 | 0 | 0 | 0 | 0 | 0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Non-Expenditure Items | 0 | 0 | 0 | 0 | 0 | 0 |
|  |  | 0 | 0 | 0 | 0 | 0 |

TOTAL DEPARTMENT OF PUBLIC WORKS

| Personnel Services | 1,648,515 | 2,028,283 | 2,487,403 | 2,740,661 | 2,378,032 | 2,832,951 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 1,449,830 | 2,544,305 | 2,426,569 | 3,231,603 | 3,487,901 | 4,076,942 |
| Capital Outlay | 21,985 | 728,023 | 303,403 | 760,000 | 1,035,943 | 906,900 |
| Non-Expenditure Items | 0 | 0 | 10,620 | 0 | 25,536 | 0 |
| TOTAL EXPENDITURES | 3,120,330 | 5,300,611 | 5,227,995 | 6,732,264 | 6,927,413 | 7,816,793 |


|  |  |  | 2013 | 2014 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Actual | Actual | Approved | Budget | 2013 | | Proposed |
| :---: |
| Projected |$\quad$ Budget


| PUBLIC WORKS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Office of the Director | 0.00 | 10.00 | 8.00 | 10.00 | 11.00 | 11.00 |
| Neighborhood Services -City Svc | 23.00 | 22.00 | 31.00 | 33.50 | 33.50 | 33.50 |
| Vehicle Management | 11.00 | 10.00 | 10.00 | 9.00 | 10.00 | 10.00 |
| Building Maintenance | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 34.00 | 42.00 | 49.00 | 52.50 | 54.50 | 54.50 |

In the 2010, Budget Building Maintenance was moved to the Department of Administration and merged with Operations and Revenue. Also, the Office of the Director merged into the Neighborhood Services- City Services with the Director and the Secretary being paid $50 \%$ out of the remaining bureaus. Also in Neighborhood Services - City Services, the Deputy Director of Neighborhood Services, Electrician III, and a Heavy Equipment Operator which were all vacant were eliminated.

The Office of the Director was reinstated in the 2011 Budget. Public Works was also restructured to include Building Maintenance and City Engineering, which are both included in the Office of Director. Also the Director and Secretary I went from being split 50/50 between City Services and Vehicle Maintenance Center to fully funded out of Office of the Director. There was an elimination of a vacant Heavy Equipment Operator in City Services, also with an addition of a Maintenance worker. Also there was a decrease in the Motor Equipment Operators. In the Vehicle Maintenance Center, the vacant Director position was eliminated from the budget.

In the 2012 Budget, a Laborer III was eliminated from the budget and a Street Light Foreman was added. In City Services, there was a transfer of ten positions from Parks and Recreation. These ten positions accounted for the Parks Maintenance staff that effective January 1, 2012, had been moved to Public Works. Also in this bureau there was a reduction of a vacant Demolition Specialist and Motor Equipment Operator. At the Vehicle Maintenance Centere there was a reduction of one vacant Automotive Body Mechanic IV.

In the 2013 Budget, there was an net increase of three positions. One Laborer II was added to the Office of Director, and one Demolition Specialist I and one Motor Equipment Operator were added to the City Services budget.

In the 2014 Budget, there is an increase of two positions. A Secretary II position which was previously fully funded fully in the Water Fund, was transferred to the Office of Director effective November 4, 2013 due to the Water Fund operations being transferred to THA. This position was added to the General Fund via reallocation as approved by City Council in 2013. In the Office of City Services, there is no increase in positions, however, one vacant Motor Equipment Opertor position and one vacant Maintenance Worker IV position are proposed to be eliminated, and one Laborer I position and one Traffic Technician I position are proposed to be added. In addition, a Demolition Specialist II position is to be reclassified as the Laborer III. This proposal will eliminate one Demolition Specialist III position and add one Laborer III position. In Vehicle Management Center, there is a net increase of one position proposed. one Automotive Mechanic I position is proposed to be eliminated. The Fleet Manager position was added in 2013 via reallocation but is being proposed to be filled in 2014. The Administrative Assistant II position which was fully funded in the Sewer Fund, was moved to Vehicle Management Center effective November 4, 2013 due to the transfer of Sewer Fund operations. This position was added to the General Fund via reallocation by City Council in 2013.

## OFFICE OF THE DIRECTOR

The Department of Public Works is administered through the Office of the Director, which is responsible for the overall management of the department's resources. The department consists of six bureaus which provide major public works services: Neighborhood Services - City Services and Sanitation, Vehicle Management, Building Maintenance, Water, and Sewer. With nearly 150 employees and a combined annual budget of approximately $\$ 44.7$ million, the Department of Public Works performs a vast array of functions. Effective November 4, 2013, the Water and Sewer operations were transferred to THA.

Immediately following are the General Fund Public Works bureaus. The Public Works related Special Revenue Fund (State Liquid Fuels Tax Fund) and Utility Funds activities are addressed in the respective Funds' section of this document.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund
0160 Office of the Director


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01060160 PW Director

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$427,685.09 | \$380,536.34 | \$458,776.73 | \$306,749.58 | \$394,646.59 | \$514,659.00 | \$55,882.27 |
| 416000 OVERTIME | \$2,406.94 | \$573.41 | \$3,000.00 | \$99.02 | \$199.02 | \$3,000.00 | \$0.00 |
| 419001 SOCIAL SECURITY | \$32,903.08 | \$29,286.51 | \$37,279.00 | \$23,800.53 | \$30,590.43 | \$39,604.00 | \$2,325.00 |
| TOTAL PERSONNEL | \$462,995.11 | \$410,396.26 | \$499,055.73 | \$330,649.13 | \$425,436.04 | \$557,263.00 | \$58,207.27 |
| 420010 ADVERTISING | \$2,423.54 | \$1,127.50 | \$1,500.00 | \$703.52 | \$1,200.00 | \$4,000.00 | \$2,500.00 |
| 420040 TELEPHONE | \$1,948.94 | \$2,563.19 | \$3,600.00 | \$2,745.95 | \$3,800.00 | \$3,500.00 | (\$100.00) |
| 420050 POSTAGE | \$112.63 | \$160.64 | \$130.00 | \$120.02 | \$150.00 | \$250.00 | \$120.00 |
| 420100 Communications | \$4,485.11 | \$3,851.33 | \$5,230.00 | \$3,569.49 | \$5,150.00 | \$7,750.00 | \$2,520.00 |
| 421030 CONSULTING | \$0.00 | \$0.00 | \$48,000.00 | \$10,286.00 | \$48,000.00 | \$38,000.00 | (\$10,000.00) |
| 421080 FILING FEES | \$2,009.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 421100 Professional Services | \$2,009.00 | \$0.00 | \$48,000.00 | \$10,286.00 | \$48,000.00 | \$38,000.00 | (\$10,000.00) |
| 422000 SEWERAGE | \$4,758.56 | \$3,990.30 | \$4,500.00 | \$4,065.85 | \$4,500.00 | \$4,500.00 | \$0.00 |
| 422010 WATER | \$17,925.63 | \$14,828.61 | \$17,000.00 | \$15,024.36 | \$17,000.00 | \$15,000.00 | (\$2,000.00) |
| 422020 ELECTRICITY | \$251,113.40 | \$296,932.59 | \$250,000.00 | \$127,970.68 | \$275,000.00 | \$250,000.00 | \$0.00 |
| 422030 HEAT | \$167,462.66 | \$111,087.98 | \$167,600.00 | \$70,998.43 | \$125,000.00 | \$169,800.00 | \$2,200.00 |
| 422080 SEWERAGE MAINT CHARGES | \$713.79 | \$586.62 | \$800.00 | \$609.86 | \$900.00 | \$600.00 | (\$200.00) |
| 422090 REFUSE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$11,000.00 | \$11,000.00 |
| 422100 Utilities \& Services | \$441,974.04 | \$427,426.10 | \$439,900.00 | \$218,669.18 | \$422,400.00 | \$450,900.00 | \$11,000.00 |
| 424100 RENTALS | \$43,736.73 | \$20,752.93 | \$0.00 | \$0.00 | \$0.00 | \$40,000.00 | \$40,000.00 |
| 424100 Rentals | \$43,736.73 | \$20,752.93 | \$0.00 | \$0.00 | \$0.00 | \$40,000.00 | \$40,000.00 |
| 425021 STREET LIGHTS | \$139,734.27 | (\$5,840.35) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 425030 BUILDING MAINT | \$1,955.03 | \$16,131.01 | \$89,800.00 | \$22,400.51 | \$90,000.00 | \$50,000.00 | (\$39,800.00) |
| 425090 MAINT SERV CONTRACT | \$160,255.03 | \$17,804.33 | \$81,088.00 | \$37,734.39 | \$90,000.00 | \$177,000.00 | \$95,912.00 |
| 425099 OTHER CONT MAINT | \$0.00 | \$635.00 | \$700.00 | \$0.00 | \$0.00 | \$700.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$301,944.33 | \$28,729.99 | \$171,588.00 | \$60,134.90 | \$180,000.00 | \$227,700.00 | \$56,112.00 |
| 429000 SEWER LINE VIDEO/TV SVCS | \$0.00 | \$1,425.00 | \$16,000.00 | \$16,000.00 | \$16,000.00 | \$2,000.00 | (\$14,000.00) |
| 429001 TUITION/TRAINING | \$150.00 | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$2,500.00 | \$2,000.00 |
| 429005 NUISANCE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$3,000.00 | \$3,000.00 |
| 429016 CONFERENCES | \$0.00 | \$0.00 | \$792.00 | \$175.00 | \$175.00 | \$0.00 | (\$792.00) |
| 429017 MEMBERSHIPS | \$50.00 | \$0.00 | \$600.00 | \$0.00 | \$0.00 | \$500.00 | (\$100.00) |
| 429018 PERMITS | \$0.00 | \$528.00 | \$528.00 | \$122.00 | \$300.00 | \$600.00 | \$72.00 |
| 429100 Contracted Services | \$200.00 | \$1,953.00 | \$18,420.00 | \$16,297.00 | \$16,475.00 | \$8,600.00 | (\$9,820.00) |
| 430002 SOFTWARE | \$54.99 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$4,000.00 | \$4,000.00 |
| 430009 OFFICE | \$2,432.71 | \$220.69 | \$2,020.00 | \$2,019.12 | \$2,500.00 | \$2,100.00 | \$80.00 |
| 430011 CUSTODIAL | \$6,914.58 | \$21,288.36 | \$30,800.00 | \$26,870.11 | \$32,000.00 | \$36,500.00 | \$5,700.00 |
| 430013 FIREFIGHTING | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$2,000.00 |
| 430014 WEARING APPAREL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,400.00 | \$2,400.00 |
| 430030 SNOW CONTROL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,500.00 | \$1,500.00 |
| 430036 BLDG CONSTRUCTION | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$37,000.00 | \$37,000.00 |
| 430042 TOOLS \& HARDWARE | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,500.00 | \$1,500.00 |
| 430055 MECH EQUIP PARTS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 430090 KEEP HBG CLEAN | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 430099 MISC SUPPLIES AND EXP | \$154.60 | \$15.00 | \$100.00 | \$0.00 | \$0.00 | \$100.00 | \$0.00 |
| 430100 Supplies and Expenses | \$9,556.88 | \$21,524.05 | \$32,920.00 | \$28,889.23 | \$34,500.00 | \$89,100.00 | \$56,180.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OPERATING | \$803,906.09 | \$504,237.40 | \$716,058.00 | \$337,845.80 | \$706,525.00 | \$862,050.00 | \$145,992.00 |
| 453000 OPERATIONS EQUIPMENT | \$0.00 | \$48,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 453049 LEASE PURCHASE | \$166,197.46 | \$1,553.13 | \$55,000.00 | \$0.00 | \$16,000.00 | \$3,000.00 | (\$52,000.00) |
| 453090 OTHER CAPITAL EQUIPMENT | \$0.00 | \$0.00 | \$80,000.00 | \$0.00 | \$80,000.00 | \$10,000.00 | (\$70,000.00) |
| 456000 MAINS AND ACCESSORIES | \$539,197.97 | \$235,558.98 | \$559,436.00 | \$443,828.93 | \$443,828.93 | \$50,000.00 | (\$509,436.00) |
| 458060 STREETS AND ROADS | \$0.00 | \$0.00 | \$340,564.00 | \$151,847.27 | \$267,914.47 | \$300,000.00 | (\$40,564.00) |
| TOTAL CAPITAL | \$705,395.43 | \$285,112.11 | \$1,035,000.00 | \$595,676.20 | \$807,743.40 | \$363,000.00 | (\$672,000.00) |
| 485000 REFUND PRIOR YEAR REV | \$0.00 | \$10,620.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 486001 PYT OF PRIOR YR EXP-ELECT | \$0.00 | \$0.00 | \$25,536.27 | \$0.00 | \$25,536.00 | \$0.00 | (\$25,536.27) |
| TOTAL MI SCELLANEOUS | \$0.00 | \$10,620.00 | \$25,536.27 | \$0.00 | \$25,536.00 | \$0.00 | (\$25,536.27) |
| TOTAL OFFI CE OF PUBLIC WORKS D | \$1,972,296.63 | \$1,210,365.77 | \$2,275,650.00 | \$1,264,171.13 | \$1,965,240.44 | \$1,782,313.00 | (\$493,337.00) |

## BUREAU OF NEIGHBORHOOD SERVICES - CITY SERVICES

The Bureau of Neighborhood Services was created in January 2003, through the consolidation of the previous Bureaus of City Services and Sanitation. The Bureau of Neighborhood Services - City Services provides a variety of services to the residents and businesses of the City, contingent upon weather conditions. These services include general repairs to the roadway, resurfacing of worn and deteriorating roadways and alleys, and preparing and maintaining safe roadway conditions in time of snow and ice. This bureau also repairs and maintains all City sewer and storm inlets. Additional responsibilities include leaf collection in the fall and Christmas tree pick-up after Christmas, street cleaning year-round by crews that operate motorized street sweepers and flusher trucks that keep down the dust, and demolition of blighted and deteriorating properties.
In 2004, by way of Mayoral Directive, the Bureau of Traffic Engineering was consolidated into the Bureau of Neighborhood Services - City Services. Because of this consolidation, the Bureau of Neighborhood Services - City Services acquired additional responsibilities such as the operation and maintenance of ninety-one signalized intersections; eight flashing/warning signal locations; the burglar and fire alarm systems and the Public Works Radio system, as well as the fabrication, installation, and maintenance of all traffic control signage; street name signs; and the pavement marking for vehicular and pedestrian control. In addition, the Bureau maintains the electrical and sound systems in the City Park complexes and the special events hosted by the Department of Parks, Recreation and Enrichment, as well as all outline lighting on City Island, uplighting in Riverfront Park, and the Walnut Street Bridge; Christmas decorations and all decorative banners in the City.
In 2006, all personnel related costs were transferred from the State Liquid Fuels Tax Fund to the General Fund. A corresponding amount of utility costs were transferred to the State Liquid Fuels Fund from the General Fund. These transfers were performed to ease compliance and reporting regarding the use of State Liquid Fuels Tax monies. This bureau received the former State Liquid Fuels Tax Fund positions.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

General Fund

PUBLIC WORKS


|  |  |  |  |  |  |  | PUBLIC W | RKS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NEIGHBORHOOD SERVICES - CITY SERVICES - 0162 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| EMPLOYEE |  | POSITION |  | $\begin{aligned} & \text { ANNI } \\ & \text { D.O.H } \end{aligned}$ |  |  | $\begin{gathered} 2013 \\ \text { END OF YR } \end{gathered}$ SALARY | 2014 GRADE/STEP INCREASE | 2014 <br> ANNUAL INCREASE | $\begin{gathered} 2014 \\ \text { LONG. } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { SALARY } \\ \hline \end{gathered}$ | 2014 LUMP SUM | FICA | FRINGE BENEFITS | TOTAL |
| REQUESTED | POSITION | LABORERI | 1 | 1 | 2014 | \$ | 25,000.00 | 0.00 | 0.00 | 0.00 | 25,000.00 | 0.00 | 1,913.00 | 0.00 | 26,913.00 |
| REQUESTED | POSITION | LABORERI | 1 | 1 | 2014 | \$ | 25,000.00 | 0.00 | 0.00 | 0.00 | 25,000.00 | 0.00 | 1,913.00 | 0.00 | 26,913.00 |
| REQUESTED | POSITION | LABORERI | 1 | 1 | 2014 |  | 25,000.00 | 0.00 | 0.00 | 0.00 | 25,000.00 | 0.00 | 1,913.00 | 0.00 | 26,913.00 |
| REQUESTED | POSITION | TRAFFIC TECHNICIAN I | 1 | 1 | 2014 |  | 38,000.00 | 0.00 | 0.00 | 0.00 | 38,000.00 | 0.00 | 2,907.00 | 0.00 | 40,907.00 |
| MAYOR | CUT | LABORERI | 1 | 1 | 2014 | \$ | (25,000.00) | 0.00 | 0.00 | 0.00 | (25,000.00) | 0.00 | (1,913.00) | 0.00 | (26,913.00) |
| MAYOR | CUT | LABORERI | 1 | 1 | 2014 | \$ | (25,000.00) | 0.00 | 0.00 | 0.00 | (25,000.00) | 0.00 | (1,913.00) | 0.00 | (26,913.00) |
| MAYOR | CUT | MAINTENANCE WORKER IV - AWTF | 1 | 1 | 2014 |  | (47,622.00) | 0.00 | 0.00 | 0.00 | $(47,622.00)$ | 0.00 | (3,643.00) | 0.00 | (51,265.00) |
| MAYOR | CUT | MOTOR EQUIPMENT OPERATOR | 1 | 1 | 2014 |  | $(38,313.65)$ | 0.00 | 0.00 | 0.00 | (38,314.00) | 0.00 | (2,931.00) | 0.00 | (41,245.00) |
| 0.00 |  | REQUESTED POSITIONS-BARGAINING UNIT |  | (22,935.65) |  |  |  | 0.00 | 0.00 | 0.00 | $(22,936.00)$ | 0.00 | $(1,754.00)$ | 0.00 | (24,690.00) |
| 33.50 |  | total |  |  |  |  | ,454,236.82 | 4,037.92 | 0.00 | 19,525.47 | 1,477,799.00 | 0.00 | 113,050.00 | 0.00 | 1,590,849.00 |
| TEMPORARY |  |  |  |  |  |  |  |  |  |  | 62,000.00 | 0.00 | 4,743.00 | 0.00 | 66,743.00 |
| OVERTIME |  |  |  |  |  |  |  |  |  |  | 85,000.00 | 0.00 | 6,503.00 | 0.00 | 91,503.00 |
| TOTAL SALARIES, LUMP SUM, OVERTIME, FICA AND FRINGE BENEFITS |  |  |  |  |  |  |  |  |  |  | 1,624,799.00 | 0.00 | 124,296.00 | 0.00 | 1,749,095.00 |

NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01060162 PW City Services

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{array}$ | 2013 <br> Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$902,037.40 | \$1,400,802.98 | \$1,531,024.00 | \$1,090,404.37 | \$1,351,871.42 | \$1,477,799.00 | (\$53,225.00) |
| 415000 TEMPORARY | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$62,000.00 | \$62,000.00 |
| 416000 OVERTIME | \$82,131.54 | \$79,696.74 | \$80,500.00 | \$79,821.83 | \$96,198.28 | \$85,000.00 | \$4,500.00 |
| 419001 SOCIAL SECURITY | \$75,310.33 | \$113,396.96 | \$122,860.00 | \$89,813.28 | \$111,137.98 | \$124,296.00 | \$1,436.00 |
| TOTAL PERSONNEL | \$1,059,479.27 | \$1,593,896.68 | \$1,734,384.00 | \$1,260,039.48 | \$1,559,207.68 | \$1,749,095.00 | \$14,711.00 |
| 420010 ADVERTISING | \$1,301.36 | \$270.00 | \$650.00 | \$308.25 | \$500.00 | \$650.00 | \$0.00 |
| 420040 TELEPHONE | \$6,001.82 | \$13,032.40 | \$16,000.00 | \$10,104.20 | \$13,032.00 | \$16,000.00 | \$0.00 |
| 420050 POSTAGE | (\$1.70) | \$6.42 | \$50.00 | \$9.26 | \$20.00 | \$100.00 | \$50.00 |
| 420100 Communications | \$7,301.48 | \$13,308.82 | \$16,700.00 | \$10,421.71 | \$13,552.00 | \$16,750.00 | \$50.00 |
| 421050 OTHER PROFESSI ONAL FEES | \$0.00 | \$8,500.00 | \$200.00 | \$165.50 | \$200.00 | \$300.00 | \$100.00 |
| 421070 ARBITRATION | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,000.00 | \$6,000.00 |
| 421100 Professional Services | \$0.00 | \$8,500.00 | \$200.00 | \$165.50 | \$200.00 | \$6,300.00 | \$6,100.00 |
| 422000 SEWERAGE | \$534.74 | \$10,356.70 | \$14,000.00 | \$13,438.45 | \$19,000.00 | \$12,000.00 | (\$2,000.00) |
| 422010 WATER | \$2,077.18 | \$43,368.28 | \$46,000.00 | \$44,940.04 | \$65,000.00 | \$45,000.00 | (\$1,000.00) |
| 422020 ELECTRICITY | \$177.42 | \$23,505.53 | \$35,000.00 | \$34,992.21 | \$51,000.00 | \$40,000.00 | \$5,000.00 |
| 422030 HEAT | \$32,223.91 | \$32,965.71 | \$52,500.00 | \$52,087.18 | \$71,500.00 | \$73,000.00 | \$20,500.00 |
| 422060 POWER-STREET LIGHTS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$260,000.00 | \$300,000.00 | \$300,000.00 |
| 422070 POWER-TRAFFIC LIGHTS | \$0.00 | \$23,072.18 | \$28,000.00 | \$23,173.52 | \$32,000.00 | \$32,000.00 | \$4,000.00 |
| 422080 SEWERAGE MAINT CHARGES | \$80.23 | \$1,519.47 | \$3,000.00 | \$2,592.49 | \$3,000.00 | \$3,000.00 | \$0.00 |
| 422090 REFUSE | \$0.00 | \$837.27 | \$1,900.00 | \$385.18 | \$837.00 | \$2,200.00 | \$300.00 |
| 422091 DISPOSAL | \$0.00 | \$0.00 | \$1,400.00 | \$768.24 | \$1,100.00 | \$12,000.00 | \$10,600.00 |
| 422100 Utilities \& Services | \$35,093.48 | \$135,625.14 | \$181,800.00 | \$172,377.31 | \$503,437.00 | \$519,200.00 | \$337,400.00 |
| 424060 OTHER RENTALS | \$1,777.85 | \$10,787.13 | \$2,000.00 | \$1,405.40 | \$6,000.00 | \$2,500.00 | \$500.00 |
| 424061 UNIFORM RENTALS | \$0.00 | \$8,580.61 | \$12,000.00 | \$12,000.00 | \$12,000.00 | \$14,000.00 | \$2,000.00 |
| 424100 Rentals | \$1,777.85 | \$19,367.74 | \$14,000.00 | \$13,405.40 | \$18,000.00 | \$16,500.00 | \$2,500.00 |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 425010 VEHICULAR EQUIPMENT | \$0.00 | \$664.27 | \$1,000.00 | \$887.43 | \$1,000.00 | \$1,200.00 | \$200.00 |
| 425030 BUILDING MAINT | \$945.48 | \$3,265.68 | \$720.00 | \$719.40 | \$3,500.00 | \$3,500.00 | \$2,780.00 |
| 425031 POOLS/RECREATIONAL EQUIP | \$0.00 | \$1,628.90 | \$5,850.00 | \$5,003.38 | \$5,850.00 | \$9,000.00 | \$3,150.00 |
| 425050 COMMUNICATIONS EQUIPMENT | \$0.00 | \$250.00 | \$250.00 | \$198.00 | \$350.00 | \$650.00 | \$400.00 |
| 425060 OPERATIONS EQUIPMENT | \$655.74 | \$481.68 | \$1,400.00 | \$0.00 | \$500.00 | \$100.00 | (\$1,300.00) |
| 425090 MAINT SERV CONTRACT | \$2,750.42 | \$4,756.43 | \$6,500.00 | \$6,445.00 | \$7,500.00 | \$17,300.00 | \$10,800.00 |
| 425099 OTHER CONT MAINT | \$6,002.60 | \$5,197.70 | \$5,000.00 | \$3,234.93 | \$5,050.00 | \$5,000.00 | \$0.00 |
| 425100 Maintenance \& Repairs | \$10,354.24 | \$16,244.66 | \$20,720.00 | \$16,488.14 | \$23,750.00 | \$37,250.00 | \$16,530.00 |
| 429001 TUITION/TRAINING | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,000.00 | \$2,000.00 |
| 429009 ADMIN/TRUSTEE FEE | \$38.17 | \$115.93 | \$175.00 | \$0.00 | \$100.00 | \$0.00 | (\$175.00) |
| 429011 DEMOLITION \& CLEARING | \$5,856.90 | \$6,684.09 | \$30,048.00 | \$20,054.67 | \$32,000.00 | \$40,000.00 | \$9,952.00 |
| 429100 Contracted Services | \$5,895.07 | \$6,800.02 | \$30,223.00 | \$20,054.67 | \$32,100.00 | \$42,000.00 | \$11,777.00 |
| 430009 OFFICE | \$181.31 | \$545.16 | \$150.00 | \$144.75 | \$600.00 | \$600.00 | \$450.00 |
| 430011 CUSTODIAL | \$0.00 | \$3,002.60 | \$6,780.00 | \$1,140.99 | \$3,085.00 | \$1,750.00 | (\$5,030.00) |
| 430012 PERSONAL SAFETY | \$186.35 | \$470.29 | \$800.00 | \$500.00 | \$700.00 | \$3,000.00 | \$2,200.00 |
| 430014 WEARING APPAREL | \$3,538.46 | \$218.00 | \$2,500.00 | \$39.35 | \$2,500.00 | \$3,400.00 | \$900.00 |
| 430016 MEDICAL/LAB | \$0.00 | \$97.44 | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 |
| 430030 SNOW CONTROL | \$5,518.59 | \$4,982.68 | \$10,850.00 | \$10,000.00 | \$12,000.00 | \$20,000.00 | \$9,150.00 |
| 430031 ASPHALT | \$13,256.51 | \$9,094.47 | \$19,805.00 | \$19,067.09 | \$20,000.00 | \$21,000.00 | \$1,195.00 |
| 430032 CONCRETE | \$27.54 | \$593.29 | \$4,700.00 | \$2,500.00 | \$5,000.00 | \$5,000.00 | \$300.00 |
| 430033 STREET SIGN | \$656.23 | \$907.57 | \$6,000.00 | \$4,388.70 | \$5,000.00 | \$12,000.00 | \$6,000.00 |
| 430034 TRAFFIC CONTROL | \$11,341.03 | \$13,514.00 | \$25,000.00 | \$23,147.62 | \$25,000.00 | \$58,500.00 | \$33,500.00 |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01060162 PW City Services

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 <br> Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 430036 BLDG CONSTRUCTION | \$27.93 | \$1,312.22 | \$1,000.00 | \$1,000.00 | \$2,000.00 | \$7,000.00 | \$6,000.00 |
| 430037 CHEMICALS | \$255.02 | \$13,641.52 | \$23,000.00 | \$19,800.88 | \$22,000.00 | \$45,000.00 | \$22,000.00 |
| 430038 SEWER GRATES/MANHOLE CVR | \$3,649.32 | \$10,680.38 | \$20,000.00 | \$18,132.14 | \$19,000.00 | \$10,000.00 | (\$10,000.00) |
| 430040 BOTANICAL | \$0.00 | \$6,153.64 | \$12,000.00 | \$12,000.00 | \$12,000.00 | \$90,000.00 | \$78,000.00 |
| 430041 PLAYGROUND | \$0.00 | \$0.00 | \$1,000.00 | \$194.87 | \$500.00 | \$2,000.00 | \$1,000.00 |
| 430042 TOOLS \& HARDWARE | \$2,814.62 | \$2,447.20 | \$3,000.00 | \$2,842.98 | \$3,000.00 | \$45,500.00 | \$42,500.00 |
| 430043 DECORATIONS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$15,000.00 | \$15,000.00 |
| 430051 TIRES \& BATTERIES | \$0.00 | \$0.00 | \$17,952.00 | \$17,952.00 | \$17,952.00 | \$20,000.00 | \$2,048.00 |
| 430055 MECH EQUIP PARTS | \$106.19 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430056 STREET LIGHTS | \$12,262.11 | \$100,222.21 | \$180,000.00 | \$39,110.38 | \$200,000.00 | \$222,350.00 | \$42,350.00 |
| 430099 MISC SUPPLIES AND EXP | \$473.61 | \$0.00 | \$5,000.00 | \$3,637.84 | \$5,000.00 | \$5,000.00 | \$0.00 |
| 430100 Supplies and Expenses | \$54,294.82 | \$167,882.67 | \$339,837.00 | \$175,599.59 | \$355,637.00 | \$587,400.00 | \$247,563.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$2,750.00 | \$2,750.00 | \$2,750.00 | \$3,200.00 | \$450.00 |
| 439040 EQUIPMENT - MOTORIZED | \$0.00 | \$0.00 | \$3,195.00 | \$3,195.00 | \$3,195.00 | \$11,118.00 | \$7,923.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$5,945.00 | \$5,945.00 | \$5,945.00 | \$14,318.00 | \$8,373.00 |
| TOTAL OPERATI NG | \$114,716.94 | \$367,729.05 | \$609,425.00 | \$414,457.32 | \$952,621.00 | \$1,239,718.00 | \$630,293.00 |
| 453049 LEASE PURCHASE | \$12,615.30 | \$7,075.47 | \$0.00 | \$0.00 | \$0.00 | \$60,000.00 | \$60,000.00 |
| 453052 TRAFFIC CONTROL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$60,000.00 | \$60,000.00 |
| 454000 MOTOR EQUIPMENT | \$0.00 | \$0.00 | \$238,300.00 | \$177,010.00 | \$222,000.00 | \$173,900.00 | (\$64,400.00) |
| TOTAL CAPITAL | \$12,615.30 | \$7,075.47 | \$238,300.00 | \$177,010.00 | \$222,000.00 | \$293,900.00 | \$55,600.00 |
| TOTAL BUREAU OF CITY SERVI CES | \$1,186,811.51 | \$1,968,701.20 | \$2,582,109.00 | \$1,851,506.80 | \$2,733,828.68 | \$3,282,713.00 | \$700,604.00 |

## BUREAU OF VEHICLE MANAGEMENT CENTER

The Bureau of Vehicle Management is responsible for the administration, maintenance, and repair of the City's vehicular equipment fleet. The fleet consists of over 425 vehicles and pieces of equipment ranging from tractor trailers, articulated wheel loaders, fire apparatus, motor cycles and police vehicles, to small equipment such as tractors and lawnmowers.

The administration of the Bureau includes: preparation of the annual budget submission, equipment specifying, titling, licensing, maintaining of state inspection records, surplus disposal, and the scheduled maintenance and repair of all City-owned vehicles. Other associated activities include, but are not limited to, the maintaining of automated reports/records; a parts and supply inventory valued in excess of $\$ 150,000$; a fuels/lubricants management program; and the testing and evaluation of programs, such as alternate fuels, to determine the feasibility of adoption for City operations. The Bureau has also adopted a new program to keep computerized records to help maintain effciency in the fleet.

The Bureau operates on a budget in excess of $\$ 2$ million in an effort to provide a highly serviceable fleet while operating in the most efficient and effective method possible.

## EXPENDITURE ANALYSIS DETAIL 2014 PROPOSED BUDGET

Allocation Plan Position Control

## PERSONNEL SERVICES

Salaries-Mgmt<br>Salaries-BU<br>Temporary Employees<br>Overtime<br>Fringe Benefits<br>TOTAL<br>\section*{OPERATING EXPENSES}<br>\section*{Communications}<br>Professional Services<br>Utilities<br>Insurance<br>Rentals<br>Maintenance \& Repairs<br>Contracted Services<br>Supplies<br>Minor Capital Equipment

TOTAL

## CAPITAL OUTLAY

TOTAL APPROPRIATION


Position Control

| 2013 <br> BUDGET | 2014 <br> BUDGET | 2013 <br> BUDGET | 2014 <br> BUDGET |
| ---: | ---: | ---: | ---: |
| 0 | 1 | 0 | 45,000 |
| 0 | 1 | 0 | 45,000 |
| 6 | 5 | 306,223 | 248,971 |
| 1 | 1 | 50,032 | 48,575 |
| 0 | 0 | 0 | 0 |
| 1 | 1 | 42,728 | 42,774 |
| 1 | 1 | 45,483 | 42,800 |
| 0 | 1 | 0 | 42,380 |
| 9 | 9 | 444,466 | 425,500 |
|  |  | 0 | 14,000 |
|  |  |  | 8,100 |
|  |  | 34,619 | 37,423 |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01060172 Vehicle Management

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | $\begin{gathered} 2013 \text { Projected } \\ \text { Year End Exp } \end{gathered}$ | $\begin{array}{\|c\|} 2014 \text { Proposed } \\ \text { Budget } \end{array}$ | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$461,390.73 | \$424,336.12 | \$444,466.00 | \$291,286.33 | \$362,901.73 | \$470,500.00 | \$26,034.00 |
| 415000 TEMPORARY | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$14,000.00 | \$14,000.00 |
| 416000 OVERTIME | \$8,493.54 | \$2,634.01 | \$8,100.00 | \$2,130.53 | \$2,531.53 | \$4,670.00 | (\$3,430.00) |
| 419001 SOCIAL SECURITY | \$35,924.57 | \$32,662.72 | \$34,619.00 | \$22,446.08 | \$27,955.24 | \$37,423.00 | \$2,804.00 |
| TOTAL PERSONNEL | \$505,808.84 | \$459,632.85 | \$487,185.00 | \$315,862.94 | \$393,388.50 | \$526,593.00 | \$39,408.00 |
| 420010 ADVERTISING | \$393.88 | \$0.00 | \$1,200.00 | \$0.00 | \$1,200.00 | \$1,200.00 | \$0.00 |
| 420020 PRINTING | \$347.50 | \$637.57 | \$500.00 | \$320.80 | \$481.00 | \$500.00 | \$0.00 |
| 420050 POSTAGE | \$88.92 | \$85.35 | \$80.00 | \$60.99 | \$80.00 | \$90.00 | \$10.00 |
| 420100 Communications | \$830.30 | \$722.92 | \$1,780.00 | \$381.79 | \$1,761.00 | \$1,790.00 | \$10.00 |
| 422000 SEWERAGE | \$646.86 | \$588.10 | \$630.00 | \$609.19 | \$801.00 | \$1,000.00 | \$370.00 |
| 422010 WATER | \$11,894.97 | \$12,858.36 | \$13,500.00 | \$13,035.65 | \$18,164.00 | \$15,000.00 | \$1,500.00 |
| 422020 ELECTRICITY | \$23,366.14 | \$21,863.22 | \$20,000.00 | \$14,637.60 | \$16,887.00 | \$20,000.00 | \$0.00 |
| 422030 HEAT | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 422080 SEWERAGE MAINT CHARGES | \$97.04 | \$135.32 | \$100.00 | \$91.35 | \$120.00 | \$300.00 | \$200.00 |
| 422100 Utilities \& Services | \$36,005.01 | \$35,445.00 | \$34,230.00 | \$28,373.79 | \$35,972.00 | \$37,300.00 | \$3,070.00 |
| 424050 OFFICE EQUIPMENT | \$488.46 | \$0.00 | \$3,660.48 | \$2,190.90 | \$2,691.00 | \$2,808.00 | (\$852.48) |
| 424061 UNIFORM RENTALS | \$0.00 | \$2,398.96 | \$2,740.00 | \$2,140.00 | \$2,866.00 | \$2,808.00 | \$68.00 |
| 424100 Rentals | \$488.46 | \$2,398.96 | \$6,400.48 | \$4,330.90 | \$5,557.00 | \$5,616.00 | (\$784.48) |
| 425000 OFFICE EQUIPMENT | \$0.00 | \$210.88 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 425010 VEHICULAR EQUIPMENT | \$72,597.42 | \$62,239.59 | \$130,000.00 | \$121,468.51 | \$121,468.51 | \$140,000.00 | \$10,000.00 |
| 425030 BUILDING MAINT | \$8,639.84 | \$5,142.96 | \$5,000.00 | \$3,131.40 | \$4,131.00 | \$5,000.00 | \$0.00 |
| 425050 COMMUNICATIONS EQUIPMENT | \$414.90 | \$309.97 | \$500.00 | \$292.00 | \$500.00 | \$4,500.00 | \$4,000.00 |
| 425060 OPERATIONS EQUIPMENT | \$11,143.21 | \$11,271.80 | \$6,000.00 | \$5,891.54 | \$6,000.00 | \$6,000.00 | \$0.00 |
| 425080 SERVICE CONTRACTS | \$540.80 | \$535.13 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 425090 MAINT SERV CONTRACT | \$3,137.04 | \$3,827.38 | \$2,800.00 | \$1,750.00 | \$1,750.00 | \$3,258.00 | \$458.00 |
| 425100 Maintenance \& Repairs | \$96,473.21 | \$83,537.71 | \$144,300.00 | \$132,533.45 | \$133,849.51 | \$158,758.00 | \$14,458.00 |
| 429001 TUITION/TRAINING | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$360.00 | \$1,500.00 | \$1,500.00 |
| 429005 NUISANCE | \$0.00 | \$0.00 | \$960.00 | \$864.00 | \$864.00 | \$960.00 | \$0.00 |
| 429012 LAUNDRY | \$3,845.26 | \$1,311.92 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429060 TOWING | \$0.00 | \$1,270.00 | \$8,500.00 | \$8,187.50 | \$9,500.00 | \$7,500.00 | (\$1,000.00) |
| 429090 MISC CONTRACTED SRVCS | \$0.00 | \$0.00 | \$400.00 | \$157.29 | \$250.00 | \$0.00 | (\$400.00) |
| 429100 Contracted Services | \$3,845.26 | \$2,581.92 | \$9,860.00 | \$9,208.79 | \$10,974.00 | \$9,960.00 | \$100.00 |
| 430001 EDUCATIONAL | \$813.21 | \$185.00 | \$500.00 | \$485.00 | \$485.00 | \$600.00 | \$100.00 |
| 430002 SOFTWARE | \$0.00 | \$527.25 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 |
| 430009 OFFICE | \$0.00 | \$0.00 | \$300.00 | \$106.18 | \$300.00 | \$300.00 | \$0.00 |
| 430011 CUSTODIAL | \$818.12 | \$427.90 | \$650.00 | \$514.52 | \$650.00 | \$1,000.00 | \$350.00 |
| 430012 PERSONAL SAFETY | \$493.11 | \$441.04 | \$500.00 | \$458.29 | \$500.00 | \$600.00 | \$100.00 |
| 430013 FIREFIGHTING | \$89.99 | \$0.00 | \$500.00 | \$0.00 | \$500.00 | \$500.00 | \$0.00 |
| 430014 WEARING APPAREL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 | \$500.00 |
| 430037 CHEMICALS | \$632.07 | \$822.27 | \$1,750.00 | \$1,500.00 | \$1,750.00 | \$2,000.00 | \$250.00 |
| 430042 TOOLS \& HARDWARE | \$233.11 | \$0.00 | \$2,250.00 | \$60.77 | \$2,350.00 | \$2,250.00 | \$0.00 |
| 430050 MOTOR FUELS/LUBRICANTS | \$1,313,490.55 | \$1,253,050.30 | \$1,375,000.00 | \$774,984.20 | \$1,300,000.00 | \$1,450,000.00 | \$75,000.00 |
| 430051 TIRES \& BATTERIES | \$44,885.19 | \$48,005.30 | \$125,000.00 | \$119,679.05 | \$125,000.00 | \$100,000.00 | (\$25,000.00) |
| 430052 VEHICLE PARTS \& SUPPLIES | \$122,408.59 | \$125,874.88 | \$200,000.00 | \$167,187.57 | \$200,000.00 | \$200,000.00 | \$0.00 |
| 430053 VEHICLE REPAIR TOOLS | \$0.00 | \$1,480.09 | \$5,000.00 | \$0.00 | \$5,000.00 | \$3,000.00 | (\$2,000.00) |
| 430054 AUTO BODY PART/SUPPLES | \$4,176.07 | \$22,579.26 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430100 Supplies and Expenses | \$1,488,040.01 | \$1,453,393.29 | \$1,711,450.00 | \$1,064,975.58 | \$1,637,035.00 | \$1,761,750.00 | \$50,300.00 |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$3,650.00 | \$3,606.73 | \$3,606.73 | \$0.00 | (\$3,650.00) |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$3,650.00 | \$3,606.73 | \$3,606.73 | \$0.00 | (\$3,650.00) |
| TOTAL OPERATI NG | \$1,625,682.25 | \$1,578,079.80 | \$1,911,670.48 | \$1,243,411.03 | \$1,828,755.24 | \$1,975,174.00 | \$63,503.52 |
| 453099 EQUIPMENT-OTHER | \$10,011.97 | \$11,214.92 | \$25,650.00 | \$6,200.00 | \$6,200.00 | \$250,000.00 | \$224,350.00 |
| TOTAL CAPITAL | \$10,011.97 | \$11,214.92 | \$25,650.00 | \$6,200.00 | \$6,200.00 | \$250,000.00 | \$224,350.00 |
| TOTAL BUREAU OF VEHI CLE MANAGEI | \$2,141,503.06 | \$2,048,927.57 | \$2,424,505.48 | \$1,565,473.97 | \$2,228,343.74 | \$2,751,767.00 | \$327,261.52 |



|  | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $2011$ <br> Actual | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 <br> Approved Budget | $\begin{gathered} 2013 \\ \text { Projected } \end{gathered}$ | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PARKS \& RECREATION |  |  |  |  |  |  |
| 0180 OFFICE OF THE DIRECTOR |  |  |  |  |  |  |
| Personnel Services | 381,365 | 247,866 | 334,160 | 397,606 | 393,575 | 395,634 |
| Operating Expenses | 80,289 | 28,601 | 6,280 | 12,170 | 6,953 | 16,640 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 |  | 0 |
| TOTALS | 461,654 | 276,466 | 340,439 | 409,776 | 400,528 | 412,274 |
| 0183 BUREAU OF RECREATION |  |  |  |  |  |  |
| Personnel Services | 462,296 | 320,258 | 0 | 0 | 0 | 0 |
| Operating Expenses | 85,981 | 48,598 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 548,277 | 368,856 | 0 | 0 | 0 | 0 |
| 0184 BUREAU OF PARKS MAINTENANCE |  |  |  |  |  |  |
| Personnel Services | 572,647 | 506,580 | 0 | 0 | 0 | 0 |
| Operating Expenses | 197,529 | 242,838 | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants/Non Exp. Item/InterFund Transfer | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 770,176 | 749,417 | 0 | 0 | 0 | 0 |
| TOTAL DEPARTMENT OF PARKS \& RECREATION |  |  |  |  |  |  |
| Personnel Services | 1,416,308 | 1,074,703 | 334,160 | 397,606 | 393,575 | 395,634 |
| Operating Expenses | 363,799 | 320,037 | 6,280 | 12,170 | 6,953 | 16,640 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 1,780,107 | $\underline{1,394,740}$ | 340,439 | 409,776 | 400,528 | 412,274 |


| 2010 | 2011 | 2012 | 2013 <br> Approved <br> Budget | 2013 <br> Projected | Proposed <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

PARKS, RECREATION \& ENRICHMENT

| Office of the Director | 6.00 | 2.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recreation | 3.00 | 2.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks Maintenance | 12.00 | 10.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| TOTAL POSITIONS | 21.00 | 14.00 | 4.00 | 4.00 | 4.00 | 4.00 |

For 2010, in the Office of the Director there were two vacant positions cut, the Special Events Coordinator and the parttime Special Events Marketing Assistant. In the Bureau of Recreation, the vacant Golf Instructor was eliminated. Also in the Bureau of Parks Maintenance, a vacant Laborer III had been eliminated.

In the 2011 Budget, the Office of the Director decreased by two positions. The eliminations occurred in the Special Events Director and Chief Park Ranger positions. With the Bureau of Recreation all positions remained the same. The Bureau of Parks Maintenance eliminated the Director position and the Motor Equipment Operator.

As part of the 2012 Budget, Parks Maintenance was moved to Public Works - City Services/Neighborhood Services. Also, the Bureau of Recreation was collapsed into the Office of the Director of Parks, Recreation and Enrichment. Additionally, the Recreation Program Assistant position, previously in the Bureau of Recreation, was eliminated. In the Office of the Director, there was a net decrease of two positions. The entire Park Ranger Corp was eliminated, which consisted of a Park Ranger Supervisor and two Park Rangers. Additionally, there was the elimination of an Administrative Assistant position.

There were no changes in the 2013 or 2014 Budgets.

## THE DEPARTMENT OF PARKS, RECREATION AND ENRICHMENT

The Office of the Director is responsible for planning and conducting all City special events, park planning and development and the overall direction and management of the department. This office plans, schedules, promotes, implements, manages, and solicits sponsorships for all City special events. Two major events that highlight the calendar are the City of Harrisburg 4th of July Celebration (held over the Independence Day Weekend) and the Kipona Celebration (held over the Labor Day Weekend). In addition to these events, numerous other activities take place during the year including, but not limited to, summer concerts in various City parks, the Holiday Parade, and the Harrisburg New Year's Eve Celebration.

In January 2010, the Department name was changed to Department of Parks, Recreation \& Enrichment (DPRE) to embrace the Mayor's vision of expanding beyond recreational activities to providing and collaborating enrichment learning opportunities improving the quality of life for youth and their families.

As of January 1, 2012, the Bureau of Recreation was consolidated with the Office of the Director. DPRE's Recreation component offers the most extensive year-round recreational programming in the City's history. The fall, winter, and spring programs provide general recreational activities based largely at public school gymnasiums and collaborating with non-profit organizations. These programs include, but are not limited to, sports events, athletic programs, crafts (including an art contest for elementary students), puppet shows, live children's theater productions, aerobic and exercise classes, gymnastics, roller skating, and miscellaneous games.

Summer programming occurs on seven to ten staffed playgrounds, with assistance provided by hired recreation leaders and site coordinators, and consists of sports programs for golf, volleyball, basketball, soccer, football, T-ball, and tennis, as well as sports clinics for baseball, T-ball, soccer, and golf. In addition, this DPRE's Recreation provides arts and crafts, 4-H activities, computer classes, nutrition classes, debate teams, peer mediation, cooking classes, and reading programs on seven to ten playgrounds during the summer months, along with swimming instruction, environmental/educational programs, ecology programs, and dance, drama, photography and music appreciation classes.

In 2009, a money camp was added to teach youth about household budgeting. In 2011, the Junior Achievement program, along with the Mayor's Great Debaters, the IRONKID Challenge, and the Mayor's Health, Wellness \& Recreation Initiative were added. Swimming programs are offered at our two inner-city swimming pools and at the City Island Beach from Memorial Day to Labor Day. Pool \#1 and Pool \#2 are open from mid-June to early September. In 2012 and 2013, due to the need for extensive repairs and the lack of funds to commence the repairs, Pool \#2 was not opened for the entire season.

Park planning and development is performed by this office and oversight of all construction projects in the parks system is a primary responsibility of the Director. Since 1985 , more than $\$ 70$ million has been spent in Harrisburg's parks system under the Mayor's Parks Improvement Program. Additionally, technical assistance from this office is provided to the Harrisburg School District, Harrisburg Housing Authority, various PTA organizations, and neighborhood organizations regarding playground improvements, fund-raising activities, community-based programs, grantsmanship techniques, and recreational programs. In 2011, more than $\$ 100,000$ was donated through community-based partnerships to rehabilitate and renew three park playgrounds. In 2012, over 50 community volunteers, non-profit organizations, and businesses partnered with DPRE providing over 20 volunteer projects to improve our City parks, playgrounds and beautifying our City. The Urban Agriculture program in 2013 resulted in a milestone, wherein the program adopted a vacant lot being used as a dumping ground and created a litter free vegetable and plant garden. The lot at Jefferson and Schuylkill also contains DPRE's first rain barrel construction and compost tumbler. Through DPRE's Urban Agriculture program, youth with disabilities were incorporated through our partnership with Harrisburg Sci-Tech.

Effective December 19, 2011, The Park Ranger Program, created by the Mayor in 1990, was dissolved. The Police Bureau is responsible for ongoing security in all City parks, playgrounds, and open space areas, along with providing information to the general public regarding Harrisburg and its park system. Patrolling of the parks on a daily basis is necessary in order to maintain order and enforce park rules and regulations.

| Allocation Plan |  |  | Position Control |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PERSONNEL SERVICES | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { JOB } \\ \text { CLASSIFICATION } \end{gathered}$ | $\begin{array}{\|c\|} \hline 2013 \\ \text { BUDGET } \end{array}$ | $\begin{array}{c\|} \hline 2014 \\ \text { BUDGET } \end{array}$ | $\begin{gathered} 2013 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2014 \\ \text { BUDGET } \end{gathered}$ |
| Salaries-Mgmt | 118,000 | 118,000 | Director | 1 | 1 | 70,000 | 70,000 |
| Salaries-BU | 82,150 | 79,757 | Park Ranger Supervisor | 0 | 0 | 0 | 0 |
| Temporary Employees | 165,000 | 164,000 | Recreation Director | 1 | 1 | 48,000 | 48,000 |
| Overtime | 4,200 | 5,762 |  |  |  |  |  |
| Fringe Benefits | 28,256 | 28,115 | Total Management | 2 | 2 | 118,000 | 118,000 |
| TOTAL | 397,606 | 395,634 | Park Ranger | 0 | 0 | 0 | 0 |
|  |  |  | Administrative Assistant I | 0 | 0 | 0 | 0 |
| OPERATING EXPENSES |  |  | Secretary I | 1 | 1 | 39,841 | 38,680 |
|  |  |  | Parks and Recreation Assistant | 1 | 1 | 42,309 | 41,077 |
| Communications | 6,500 | 6,500 |  |  |  |  |  |
| Professional Services | 0 | 0 | Total Bargaining Unit | 2 | 2 | 82,150 | 79,757 |
| Utilities | 0 | 0 |  |  |  |  |  |
| Insurance | 0 | 0 | Temporary Employees |  |  | 165,000 | 164,000 |
| Rentals | 0 | 500 |  |  |  |  |  |
| Maintenance \& Repairs | 1,630 | 1,600 | Overtime |  |  | 4,200 | 5,762 |
| Contracted Services | 3,040 | 7,040 |  |  |  |  |  |
| Supplies | 1,000 | 1,000 | FICA |  |  | 28,256 | 28,115 |
| Minor Capital Equipment | 0 | 0 | Healthcare Benefits - Active |  |  | 0 | 0 |
|  |  |  | Healthcare Benefits - Retirees |  |  | 0 | 0 |
| TOTAL | 12,170 | 16,640 | Unemployment Comp |  |  | 0 | 0 |
| CAPITAL OUTLAY | 0 | 0 | Total Fringe Benefits |  |  | 28,256 | 28,115 |
| GRANTS | 0 | 0 | TOTAL | 4 | 4 | 397,606 | 395,634 |
| TOTAL APPROPRIATION | 409,776 | 412,274 |  |  |  |  |  |


NOTE: MEDICAL, SEVERANCE, UNEMPLOYMENT COMPENSATION, AND WORKERS COMPENSATION COSTS ARE REFLECTED IN GENERAL EXPENSES (0188).

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 01080180 Parks \& Enc Director

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 <br> Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$222,877.96 | \$198,153.52 | \$200,150.00 | \$158,213.05 | \$195,781.00 | \$197,757.00 | (\$2,393.00) |
| 415000 TEMPORARY | \$0.00 | \$109,828.14 | \$160,800.00 | \$157,805.40 | \$160,800.00 | \$164,000.00 | \$3,200.00 |
| 416000 OVERTIME | \$7,373.33 | \$2,354.99 | \$8,820.00 | \$8,800.86 | \$8,800.86 | \$5,762.48 | (\$3,057.52) |
| 419001 SOCIAL SECURITY | \$17,614.29 | \$23,823.05 | \$28,256.00 | \$25,048.56 | \$28,193.16 | \$28,115.00 | (\$141.00) |
| TOTAL PERSONNEL | \$247,865.58 | \$334,159.70 | \$398,026.00 | \$349,867.87 | \$393,575.02 | \$395,634.48 | (\$2,391.52) |
| 420010 ADVERTISING | \$1,344.74 | \$740.92 | \$2,080.00 | \$0.00 | \$750.00 | \$2,500.00 | \$420.00 |
| 420040 TELEPHONE | \$3,653.19 | \$3,147.74 | \$3,000.00 | \$2,478.50 | \$2,922.65 | \$3,000.00 | \$0.00 |
| 420050 POSTAGE | \$449.43 | \$993.85 | \$1,000.00 | \$403.17 | \$915.00 | \$1,000.00 | \$0.00 |
| 420100 Communications | \$5,447.36 | \$4,882.51 | \$6,080.00 | \$2,881.67 | \$4,587.65 | \$6,500.00 | \$420.00 |
| 424060 OTHER RENTALS | \$4,583.29 | \$416.96 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 424100 Rentals | \$4,583.29 | \$416.96 | \$0.00 | \$0.00 | \$0.00 | \$500.00 | \$500.00 |
| 425080 SERVICE CONTRACTS | \$0.00 | \$0.00 | \$1,630.00 | \$296.78 | \$1,365.00 | \$1,600.00 | (\$30.00) |
| 425100 Maintenance \& Repairs | \$0.00 | \$0.00 | \$1,630.00 | \$296.78 | \$1,365.00 | \$1,600.00 | (\$30.00) |
| 429009 ADMIN/TRUSTEE FEE | \$86.37 | \$0.00 | \$40.00 | \$0.00 | \$0.00 | \$40.00 | \$0.00 |
| 429014 CONTRACTED PERSONNEL SVS. | \$16,934.94 | \$859.00 | \$3,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$3,000.00) |
| 429090 MISC CONTRACTED SRVCS | \$190.85 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$7,000.00 | \$7,000.00 |
| 429100 Contracted Services | \$17,212.16 | \$859.00 | \$3,040.00 | \$0.00 | \$0.00 | \$7,040.00 | \$4,000.00 |
| 430009 OFFICE | \$539.98 | \$121.31 | \$1,000.00 | \$942.24 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 430099 MISC SUPPLIES AND EXP | \$818.03 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 430100 Supplies and Expenses | \$1,358.01 | \$121.31 | \$1,000.00 | \$942.24 | \$1,000.00 | \$1,000.00 | \$0.00 |
| TOTAL OPERATI NG | \$28,600.82 | \$6,279.78 | \$11,750.00 | \$4,120.69 | \$6,952.65 | \$16,640.00 | \$4,890.00 |
| OFFICE OF THE DI RECTOR FOR PARK | \$276,466.40 | \$340,439.48 | \$409,776.00 | \$353,988.56 | \$400,527.67 | \$412,274.48 | \$2,498.48 |
| 0183-0184 Total Personnel | \$826,838.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 0183-0184 Total Operating | \$291,436.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total of 0183-0184 | \$1,118,274.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| TOTAL OF DEPT OF PARKS REC \& ENR | \$1,394,740.40 | \$340,439.48 | \$409,776.00 | \$353,988.56 | \$400,527.67 | \$412,274.48 | \$2,498.48 |

## GENERAL EXPENSES

This group of accounts is used to reflect all expenses in the General Fund which are not directly related to any one particular departmental operation. Examples include specific personnel costs, such as pension plan contributions, employee severance pay, workers' compensation, loss/time medical payments, and other miscellaneous expenses, including telephone services, insurance(s), and various subsidies and grants to local units.

## TRANSFERS TO OTHER FUNDS

This group of accounts is used to reflect transfers to other City funds and related entities, either to fund for payment of general obligation debt or to supplement operations.

EXPENDITURE ANALYSIS SUMMARY 2014 PROPOSED BUDGET

|  |  |  | 2013 |  | 2014 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 | Proposed |
| Actual | Actual | Actual | Budget | Projected | Budget |  |

0188 GENERAL EXPENSES

| Personnel Services | 9,352,654 | 10,334,572 | 10,197,178 | 9,513,867 | 11,173,692 | 7,114,836 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses |  |  |  |  |  |  |
| Communications | 121,987 | 128,438 | 84,444 | 87,000 | 89,302 | 89,700 |
| Professional Fees | 191,335 | 47,314 | 54,287 | 75,000 | 67,000 | 67,000 |
| Insurance | 958,011 | 859,708 | 854,315 | 867,073 | 852,920 | 984,163 |
| Contracted Services | 51,900 | 64,431 | 45,108 | 52,700 | 49,501 | 53,351 |
| Supplies | 0 | 0 | 0 | 0 | 106 | 106 |
| Minor Capital Equipment | 0 | 0 | 0 | 24,000 | 28,000 | 20,000 |
| Total Operating Expenses | 1,323,233 | 1,099,891 | 1,038,154 | 1,105,773 | 1,086,829 | 1,214,320 |
| Capital Outlay | 258 | 258 | 0 | 0 | 0 | 0 |
| Subsidies and Grants | 223,320 | 340,200 | 272,510 | 272,510 | 272,510 | 272,510 |
| Cash Over/Under | 0 | 0 | 0 | 0 | 0 | 0 |
| Uncollectible Accounts | 0 | 0 | 0 | 0 | 0 | 0 |
| Liability Insurance Claim | 0 | 17,000 | 0 | 0 | 3,000 | 3,300 |
| Refund of Prior Year Revenue | 25,123 | 0 | 15,000 | 0 | 0 | 0 |
| Fines and Settlements | 440,782 | 511,271 | 120,311 | 10,000 | 10,000 | 1,510,000 |
| Payment of Prior Year Expenditures | 0 | 0 | 5,355 | 158,000 | 4,490,306 | 0 |
| E.M.S. Tax Eligible Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Hotel Tax Proceeds | 10,137 | 0 | 0 | 0 | 0 | 0 |
| TRAN Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Repayment of Federal Grants Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| Repayment of Workers' Comp. Fund | 0 | 22,427 | 0 | 0 | 0 | 0 |
| Audit Exceptions | 0 | 0 | 0 | 0 | 0 | 0 |
| Anticipated Concessions | 0 | 0 | 0 | $(4,000,000)$ | 0 | 0 |
| Total General Expenses | 11,375,506 | 12,325,618 | 11,648,508 | 7,060,150 | 17,036,336 | 10,114,966 |

## 0189 TRANSFERS TO OTHER FUNDS

| Debt Service Fund | 11,275,518 | 11,045,746 | 2,729,168 | 10,810,547 | 20,388 | 8,831,177 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Transfers | 11,275,518 | 11,045,746 | 2,729,168 | 10,810,547 | 20,388 | 8,831,177 |

0188 General Expenses

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | 2010 | 2011 | 2012 | Approved | 2013 | Proposed |
|  | Actual | Actual | Actual | Budget | Projected | Budget |

## WAGES/BENEFITS

Salaries/Social Security
Medical Benefits
Early Retirement
Sick Leave Buy-Back
Severance Pay
Medicare
Unemployment Compensation

Concessions \& Vacancies

## TOTAL WAGES/BENEFITS

WORKERS' COMPENSATION
Workers' Compensation Adj. Fees
Loss Time \& Medical
State Fees/Assessments
Excess Policy \& Bond
Excess Policy/Other Recoveries
TOTAL WORKERS COMP.

## PENSION CONTRIBUTIONS

## Police Pension

Fire Pension
Non-Unif. Pension
TOTAL PENSION CONTRIB.
TOTAL PERSONNEL SERVICES

| 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 9,352,654 | 10,334,572 | 10,197,178 | 9,513,867 | 11,173,692 |  |

## COMMUNICATIONS

Advertising
Printing \& Report Binding
Telephone/Pagers
Email
Postage
TOTAL COMMUNICATIONS

| 297 | 306 | 0 | 0 | 0 | 0 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 0 | 0 | 0 | 0 | 3,855 | 3,000 |
| 101,989 | 117,757 | 82,675 | 85,000 | 84,447 | 84,900 |
| 19,700 | 10,375 | 1,769 | 2,000 | 1,000 | 1,800 |
| 0 |  |  | 0 | 0 | 0 |
|  |  |  | 84,444 | 87,000 | 89,302 |

PROFESSIONAL FEES
Legal Fees
Consulting
Other
TOTAL PROFESSIONAL FEES

| 51,137 | 45,409 | 12,908 | 31,671 | 38,548 | 45,589 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 7,980,598 | 8,906,924 | 9,507,695 | 8,200,000 | 10,200,000 | 10,000,000 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 8,456 | 13,989 | 12,978 | 14,000 | 8,425 | 13,849 |
| 660,754 | 591,077 | 108,284 | 582,080 | 495,470 | 482,000 |
| 2,771 | 2,000 | 3,895 | 4,000 | 10,110 | 15,221 |
| 90,130 | 266,395 | 184,198 | 215,000 | 22,900 | 115,000 |
| 0 | 0 | 0 | 0 | 0 | $(3,959,157)$ |
| 8,793,847 | 9,825,794 | 9,829,959 | 9,046,751 | 10,775,453 | 6,712,502 |
| 46,979 | 34,303 | 35,513 | 47,000 | 47,500 | 48,000 |
| 395,794 | 360,434 | 215,865 | 300,000 | 230,774 | 230,000 |
| 38,305 | 34,188 | 35,798 | 38,500 | 38,693 | 39,000 |
| 77,729 | 79,852 | 80,043 | 81,616 | 81,271 | 85,335 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 558,807 | 508,777 | 367,219 | 467,116 | 398,238 | 402,335 |


| Account Name | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $2011$ <br> Actual | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 <br> Approved Budget | $2013$ <br> Projected | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| INSURANCE |  |  |  |  |  |  |
| Stop Loss - Premium | 338,610 | 321,158 | 343,442 | 316,400 | 316,776 | 344,000 |
| Automobile - Premium | 131,854 | 167,474 | 129,748 | 134,902 | 130,566 | 121,671 |
| Automobile - Deductible | 31,240 | 122 | 19,126 | 28,000 | 20,000 | 28,000 |
| General Liability - Premium | 172,306 | 113,323 | 88,223 | 93,771 | 84,078 | 81,387 |
| General Liability - Deductible | 107,058 | 55,827 | 9,178 | 30,000 | 35,000 | 30,000 |
| Boiler \& Machinery - Premium | 0 | 311 | 5,904 | 15,000 | 6,518 | 6,246 |
| Property \& Crime - Premium | 49,103 | 85,781 | 99,440 | 105,000 | 127,488 | 162,834 |
| Property \& Crime - Deductible | 0 | 0 | 0 | 0 | 0 | 0 |
| Inland Marine - Premium | 23,502 | 10,254 | 14,574 | 14,000 | 9,173 | 18,956 |
| Flood - Premium | 18,907 | 22,176 | 25,104 | 32,000 | 32,000 | 32,000 |
| Police Professional Liability - Premium | 10,550 | 0 | 0 | 0 | 0 | 0 |
| Police Professional Liability - Deductible | 0 | 0 | 34,177 | 0 | 0 | 0 |
| Public Official Liability - Premium | 15,686 | 44,491 | 33,885 | 43,000 | 42,271 | 66,387 |
| Public Official Liability - Deductible | 10,353 | 3,957 | 1,739 | 5,000 | 2,000 | 5,000 |
| Excess Liability - Premium | 42,556 | 34,833 | 49,776 | 50,000 | 47,048 | 87,682 |
| Terrorism - Premium | 6,287 | 0 | 0 | 0 | 0 | 0 |
| TOTAL INSURANCE | 958,011 | 859,708 | 854,315 | 867,073 | 852,920 | 984,163 |
| CONTRACTED SERVICES |  |  |  |  |  |  |
| Maintenance Service Contract | 9,704 | 6,942 | 7,440 | 7,700 | 9,672 | 9,844 |
| Freight-Shipping | 0 | 0 | 0 | 0 | 0 | 0 |
| Bank Administration/Trustee Fees | 4,178 | 4,679 | 4,450 | 5,000 | 4,629 | 5,000 |
| Travel | 0 | 261 | 0 | 0 | 0 | 0 |
| Conference | 480 | 0 | 0 | 0 | 0 | 0 |
| Membership Dues | 19,885 | 19,580 | 20,474 | 20,000 | 20,000 | 21,507 |
| Catastrophic Event Disaster Recovery | 8,214 | 8,214 | 0 | 0 | 0 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 |
| Bank Service Charges | 9,438 | 24,754 | 12,744 | 20,000 | 15,200 | 17,000 |
| TOTAL CONTRACTED SERVICES | 51,900 | 64,431 | 45,108 | 52,700 | 49,501 | 53,351 |

## SUPPLIES \& EXPENSES

Subscriptions
Photography
Data Processing
Miscellaneous
TOTAL SUPPLIES \& EXPENSES

## MINOR CAPITAL EQUIPMENT

| Office Equipment | 0 | 0 | 0 | 24,000 | 28,000 | 20,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL MINOR CAPITAL EQUIPMENT | 0 | 0 | 0 | 24,000 | 28,000 | 20,000 |
| TOTAL OPERATING | 1,323,233 | 1,099,891 | 1,038,154 | 1,105,773 | 1,086,829 | 1,214,320 |

## CAPITAL OUTLAY

Lease/Purchase Capital Equipment
Miscellaneous

TOTAL CAPITAL OUTLAY

| 0 | 0 | 0 | 0 | 0 | 0 |
| ---: | :--- | :--- | :--- | ---: | ---: |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 106 | 106 |
| 0 | 0 | 0 | 0 | 106 |  |


| General Fund |  |  |  |  | 0188 General Expenses |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account Name | $2010$ <br> Actual | $2011$ <br> Actual | $2012$ <br> Actual | 2013 <br> Approved Budget | 2013 <br> Projected | 2014 <br> Proposed Budget |
| SUBSIDIES \& GRANTS |  |  |  |  |  |  |
| Grants to Local Units | 15,000 | 0 | 0 | 0 | 0 | 0 |
| Dauphin County Library | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Area Transit | 208,320 | 340,200 | 272,510 | 272,510 | 272,510 | 272,510 |
| Downtown Improvement District (DID) | 0 | 0 | 0 | 0 | 0 | 0 |
| Harrisburg Regional Chamber | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SUBSIDIES \& GRANTS | 223,320 | 340,200 | 272,510 | 272,510 | 272,510 | 272,510 |
| Cash Under/Over | 0 | 0 | 0 | 0 | 0 | 0 |
| Uncollectible Accounts | 0 | 0 | 0 | 0 | 0 | 0 |
| Liability Insurance Claim | 0 | 17,000 | 0 | 0 | 3,000 | 3,300 |
| Refund of Prior Year Revenue | 25,123 | 0 | 15,000 | 0 | 0 | 0 |
| Fines and Settlements | 440,782 | 511,271 | 120,311 | 10,000 | 10,000 | 1,510,000 |
| Payment of Prior Year Expenditures | 0 | 0 | 5,355 | 158,000 | 4,490,306 | 0 |
| E.M.S. Tax Eligible Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| Hotel Tax Proceeds | 10,137 | 0 | 0 | 0 | 0 | 0 |
| TRAN Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Repayment of Federal Grants Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| Repayment of Workers' Compensation Fund | 0 | 22,427 |  | 0 | 0 | 0 |
| Audit Exceptions | 0 | 0 | 0 | 0 | 0 | 0 |
| Anticipated Concessions | 0 | 0 | 0 | $(4,000,000)$ | 0 | 0 |
| TOTAL GENERAL EXPENSES | 11,375,506 | 12,325,618 | 11,648,508 | 7,060,150 | 17,036,336 | 10,114,966 |

## STATE LIQUID FUELS TAX FUND

The State Liquid Fuels Tax Fund is funded by an annual Commonwealth of Pennsylvania State Liquid Fuels Tax allocation and investment income. This fund is used to account for state aid revenue expended primarily for streets and traffic lighting, traffic controls, and maintaining City roads and bridges in accordance with policies and procedures of the County Liquid Fuels Tax Act of 1931 and the Liquid Fuels Tax Act 655 of 1956 of the Commonwealth of Pennsylvania.
$\left.\begin{array}{lcl}\hline & \begin{array}{c}\text { RESOURCE ALLOCATION } \\ \text { 2014 PROPOSED BUDGET }\end{array} & \\ \hline \text { RESOURCES } & & \text { APPROPRIATIONS }\end{array}\right]$

## STATE LIQUID FUELS TAX FUND

2014 PROPOSED BUDGET

| Account Name | $2010$ <br> Actual | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 <br> Approved <br> Budget | 2013 <br> Projected | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE ANALYSIS SUMMARY |  |  |  |  |  |  |
| Investment Income | 964 | 480 | 276 | 75 | 295 | 295 |
| Liquid Fuels Tax Receipts | 892,243 | 912,637 | 929,762 | 886,388 | 914,788 | 901,105 |
| TOTAL REVENUE | 893,207 | 913,117 | 930,038 | 886,463 | 915,083 | 901,400 |
| Fund Balance Appropriation | 22,911 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 916,118 | 913,117 | 930,038 | 886,463 | 915,083 | 901,400 |

REVENUE ANALYSIS DETAIL

| Interest-Savings Account | 201 | 391 | 15 | 35 | 15 | 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest-Other | 762 | 89 | 261 | 40 | 280 | 280 |
| Liquid Fuels Tax Receipts | 892,243 | 912,637 | 929,762 | 886,388 | 914,788 | 901,105 |
| TOTAL REVENUE | 893,207 | 913,117 | 930,038 | 886,463 | 915,083 | 901,400 |
| Fund Balance Appropriation | 22,911 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 916,118 | 913,117 | 930,038 | 886,463 | 915,083 | 901,400 |

## EXPENDITURE ANALYSIS SUMMARY

| Personnel Services | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 739,246 | 660,673 | 1,168,560 | 886,463 | 908,235 | 886,400 |
| Capital Outlay | 8,782 | 0 | 0 | 0 | 0 | 15,000 |
| Transfers | 67,682 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 815,710 | 660,673 | 1,168,560 | 886,463 | 908,235 | 901,400 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 20062020 State Liquid Fuels Tax Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget (10/ 19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 <br> Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 350000 SAVINGS ACCT INTEREST | \$390.80 | \$15.29 | \$35.00 | \$0.00 | \$15.00 | \$15.00 | (\$20.00) |
| 352000 INT ON INVSTMTS/GRANT | \$88.64 | \$260.63 | \$40.00 | \$170.70 | \$280.00 | \$280.00 | \$240.00 |
| 350100 I nterest I ncome | \$479.44 | \$275.92 | \$75.00 | \$170.70 | \$295.00 | \$295.00 | \$220.00 |
| 396000 GRANT PROCEEDS | \$912,637.31 | \$929,761.85 | \$886,388.32 | \$914,787.95 | \$914,787.95 | \$901,105.00 | \$14,716.68 |
| 390100 I ntergovernmental | \$912,637.31 | \$929,761.85 | \$886,388.32 | \$914,787.95 | \$914,787.95 | \$901,105.00 | \$14,716.68 |
| STATE LIQUI D FUELS TAX FUND | \$913,116.75 | \$930,037.77 | \$886,463.32 | \$914,958.65 | \$915,082.95 | \$901,400.00 | \$14,936.68 |

Special Revenue Fund 2020 State Liquid Fuels

| Allocation Plan |  |  |
| :---: | :---: | :---: |
| OPERATING EXPENSES | $\begin{gathered} 2013 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2014 \\ \text { PROPOSED BUDGET } \\ \hline \end{gathered}$ |
| Communications | 0 | 0 |
| Professional Services | 0 | 0 |
| Utilities | 650,000 | 650,000 |
| Insurance | 0 | 0 |
| Rentals | 0 | 0 |
| Maintenance \& Repairs | 60,000 | 60,000 |
| Contracted Services | 0 | 0 |
| Supplies | 176,463 | 176,400 |
| Minor Capital Equipment | 0 | 0 |
| TOTAL | 886,463 | 886,400 |
| CAPITAL OUTLAY | 0 | 15,000 |
| TRANSFERS | 0 | 0 |
| TOTAL APPROPRIATION | 886,463 | 901,400 |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 20062020 State Liquid Fuels Tax Fund

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual }(10 / 17) \end{gathered}$ | 2013 Projected <br> Year End Exp | 2014 <br> Proposed <br> Budget | Change from 2013 <br> Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 422060 POWER-STREET LIGHTS | \$430,670.01 | \$949,062.41 | \$600,000.00 | \$598,001.97 | \$617,772.00 | \$600,000.00 | \$0.00 |
| 422070 POWER-TRAFFIC LIGHTS | \$42,995.82 | \$58,021.87 | \$50,000.00 | \$46,186.94 | \$54,000.00 | \$50,000.00 | \$0.00 |
| 422100 Utilities \& Services | \$473,665.83 | \$1,007,084.28 | \$650,000.00 | \$644,188.91 | \$671,772.00 | \$650,000.00 | \$0.00 |
| 425010 VEHICULAR EQUIPMENT | \$45,000.00 | \$45,000.00 | \$60,000.00 | \$60,000.00 | \$60,000.00 | \$60,000.00 | \$0.00 |
| 425100 Maint. Repairs Services | \$45,000.00 | \$45,000.00 | \$60,000.00 | \$60,000.00 | \$60,000.00 | \$60,000.00 | \$0.00 |
| 430030 SNOW CONTROL | \$74,604.99 | \$54,000.00 | \$85,000.00 | \$25,000.00 | \$85,000.00 | \$85,000.00 | \$0.00 |
| 430033 STREET SIGN | \$499.37 | \$800.00 | \$1,588.00 | \$0.00 | \$1,588.00 | \$3,400.00 | \$1,812.00 |
| 430034 TRAFFIC CONTROL | \$0.00 | \$0.00 | \$1,800.00 | \$0.00 | \$1,800.00 | \$0.00 | (\$1,800.00) |
| 430038 SEWER GRATES/MANHOLE CVR | \$2,625.75 | \$2,000.00 | \$3,075.00 | \$3,000.00 | \$3,075.00 | \$3,000.00 | (\$75.00) |
| 430050 MOTOR FUELS/LUBRICANTS | \$35,311.25 | \$38,000.00 | \$50,000.00 | \$46,969.80 | \$50,000.00 | \$50,000.00 | \$0.00 |
| 430051 TIRES \& BATTERIES | \$6,752.92 | \$7,999.68 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$0.00 |
| 430052 VEHICLE PARTS \& SUPPLIES | \$22,213.10 | \$21,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$0.00 |
| 430100 Supplies and Expenses | \$142,007.38 | \$123,799.68 | \$176,463.00 | \$109,969.80 | \$176,463.00 | \$176,400.00 | (\$63.00) |
| TOTAL OPERATI NG | \$660,673.21 | \$1,175,883.96 | \$886,463.00 | \$814,158.71 | \$908,235.00 | \$886,400.00 | (\$63.00) |
| 458060 STREETS \& ROADS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$15,000.00 | \$15,000.00 |
| TOTAL CAPITAL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$15,000.00 | \$15,000.00 |
| TOTAL STATE LIQUID FUELS TAX FUNL | \$660,673.21 | \$1,175,883.96 | \$886,463.00 | \$814,158.71 | \$908,235.00 | \$901,400.00 | \$14,937.00 |

The Host Municipality Fees Fund is funded by quarterly amounts of host municipality benefit fees received from The Harrisburg Authority for waste tonnage received and disposed at the Harrisburg Resource Recovery Facility, as mandated by Act 101 - The Municipal Waste Planning, Recycling, and Waste Reduction Act. The Fund will be used to account for this fee revenue with the proceeds being made available as a funding source for critical environmental projects and related administrative costs.
$\left.\begin{array}{lcl}\hline & \begin{array}{c}\text { RESOURCE ALLOCATION } \\ \text { 2014 PROPOSED BUDGET }\end{array} \\ \text { RESOURCES } & & \text { APPROPRIATIONS }\end{array}\right]$

## HOST MUNICIPALITY FEE FUND

2014 PROPOSED BUDGET

| Account Name | $\begin{gathered} 2010 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2011 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2012 \\ \text { Actual } \end{gathered}$ | 2013 <br> Approved <br> Budget | 2013 <br> Projected | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE ANALYSIS SUMMARY |  |  |  |  |  |  |
| Investment Income | 0 | 0 | 0 | 0 | 0 | 0 |
| Act 101 Host Municipality Fees | 0 | 0 | 0 | 0 | 232,572 | 200,000 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 232,572 | 200,000 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 222,572 |
| TOTAL RESOURCES | 0 | 0 | 0 | 0 | 232,572 | 422,572 |

REVENUE ANALYSIS DETAIL

| Interest-Savings Account | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest-Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Act 101 Host Municipality Fees | 0 | 0 | 0 | 0 | 232,572 | 200,000 |
| TOTAL REVENUE | 0 | 0 | 0 | 0 | 232,572 | 200,000 |
| Fund Balance Appropriation | 0 |  |  | 0 | 0 | 222,572 |
| TOTAL RESOURCES | 0 | 0 | 0 | 0 | 232,572 | 422,572 |

## EXPENDITURE ANALYSIS SUMMARY

| Matching Share Grants | 0 | 0 | 0 | 0 | 10,000 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 0 | 0 | 0 | 0 | 10,000 | 0 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 21212100 Host Municipality Fee Fund Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget (10/ 19) | 2013 YTD <br> Revenue <br> $(10 / 19)$ | 2013 Projected <br> Year End <br> Revenue | 2014 <br> Proposed <br> Budget |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 2013 | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |  |  |  |  |  |
| TOTAL HOST MUNI CI PALITY FEE FUND | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 232,572.00$ |

Special Revenue Fund 2110 Host Municipality Fee

| Allocation Plan |  |  |
| :---: | :---: | :---: |
| OPERATING EXPENSES | $\begin{gathered} 2013 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2014 \\ \text { PROPOSED BUDGET } \\ \hline \end{gathered}$ |
| Matching Share Grants | 0 | 0 |
| TOTAL | 0 | 0 |
| CAPITAL OUTLAY | 0 | 0 |
| TRANSFERS | 0 | 0 |
| TOTAL APPROPRIATION | 0 | 0 |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 21212110 Host Municipality Fee Fund

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual }(10 / 17) \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 463000 MATCHING SHARE GRANTS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 |
| TOTAL GRANTS | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 |
| TAL HOST MUNI CI PALITY FEE FU, | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 |

$\left.\begin{array}{lccc}\hline \text { RESOURCES } & & \text { APPROPRIATIONS } \\ \text { INVESTMENT INCOME } & 0 & \text { DEBT SERVICE } & 8,831,177 \\ \text { RENTAL INCOME-COMMERCE PARK } & 0 & \text { DIRECT CITY } \\ \text { GUARANTEE PAYMENTS }\end{array}\right]$

DEBT SERVICE FUND
2014 PROPOSED BUDGET

|  | 2010 | 2011 | 2012 | 2013 <br> Approved <br> Budget | 2013 <br> Projected | Proposed <br> Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

REVENUE ANALYSIS DETAIL

| Special Parking Fees-City Island | 58,506 | 3,808 | 34,491 | 20,000 | 34,000 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest on Savings Account | 154 | 171 | 21 | 30 | 0 | 0 |
| Interest on Other Investments | 1 | 0 | 0 | 0 | 8 | 0 |
| Park Permit - Commerce Bank Park | 449,886 | 438,539 | 437,464 | 438,000 | 437,540 | 0 |
| Gain on Sale of Investments | 0 | 0 | 0 | 0 | 0 | 0 |
| Gain on Sale/Lease of Assets | 463,008 | 0 | 0 | 72,152,847 | 74,755,510 | 0 |
| Miscellaneous | 0 | 0 | 0 | 0 | 162,586 | 0 |
| City Guarantee Fees | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers-General Fund | 11,275,518 | 11,097,934 | 2,046,240 | 10,810,547 | 20,388 | 8,831,177 |
| Transfers-Capital Projects Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers-State Liquid Fuels Tax Fund | 67,682 | 0 | 0 | 0 | 0 | 0 |
| Transfers-Sanitation Fund | 0 | 0 | 0 | 0 | 0 | 0 |
| total revenue | 12,314,754 | 11,540,452 | 2,518,216 | 83,421,424 | 75,410,032 | 8,831,177 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 12,314,754 | 11,540,452 | 2,518,216 | 83,421,424 | 75,410,032 | 8,831,177 |

EXPENDITURE ANALYSIS DETAIL

| PA INFRA BANK NOTES | 367,742 | 367,742 | 297,742 | 367,742 | 367,742 | 297,742 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CAPITAL LEASE | 1,441,502 | 1,424,261 | 1,421,210 | 685,578 | 1,396,095 | 683,435 |
| 2006 COMMERCE BANK NOTE | 774,235 | 808,695 | 849,450 | 890,743 | 2,476,889 | 0 |
| REV BONDS SER A-2 OF 2005 | 653,933 | 653,281 | 656,805 | 654,514 | 654,514 | 180,000 |
| THA/RRF GUARANTEED DEBT | 0 | 0 | 0 | 72,152,847 | 72,152,847 | 0 |
| DCED ALT LOAN | 0 | 0 | 0 | 0 | 0 | 0 |
| GO BONDS SER A-B OF 95 | 3,885,713 | 0 | 0 | 0 | 0 | 0 |
| GO BONDS SER A1 OF 97 | 0 | 0 | 0 | 0 | 0 | 0 |
| GO SER D-F OF 97 | 4,735,000 | 8,670,000 | 0 | 17,335,000 * | 17,335,000 * | 7,670,000 |
| TOTAL EXPENDITURES | 11,858,124 | 11,923,979 | 3,225,207 | 92,086,424 | 94,383,086 | 8,831,177 |

[^2]
## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 07700700 Debt Service Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget (10/ 19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 345081 SPEC PARK FEES-CITY ISLAN | \$3,808.05 | \$34,490.99 | \$20,000.00 | \$14,468.96 | \$34,000.00 | \$0.00 | (\$20,000.00) |
| 345100 Dept of Parks \& Rec | \$3,808.05 | \$34,490.99 | \$20,000.00 | \$14,468.96 | \$34,000.00 | \$0.00 | (\$20,000.00) |
| 350000 SAVINGS ACCT INTEREST | \$171.70 | \$0.48 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | (\$30.00) |
| 352000 INT ON INVSTMTS/GRANT | \$0.00 | \$20.59 | \$0.00 | \$5.73 | \$8.00 | \$0.00 | \$0.00 |
| 350100 Interest I ncome | \$171.70 | \$21.07 | \$30.00 | \$5.73 | \$8.00 | \$0.00 | (\$30.00) |
| 355002 METRO BANK PARK | \$438,538.52 | \$437,464.00 | \$438,000.00 | \$437,539.84 | \$437,539.84 | \$0.00 | (\$438,000.00) |
| 358090 SALE OF ASSETS | \$0.00 | \$0.00 | \$74,449,509.13 | \$2,114,200.25 | \$74,755,510.00 | \$0.00 | (\$74,449,509.13) |
| 355100 Rental Revenue | \$438,538.52 | \$437,464.00 | \$74,887,509.13 | \$2,551,740.09 | \$75,193,049.84 | \$0.00 | (\$74,887,509.13) |
| 385090 MISCELLANEOUS | \$0.00 | \$0.00 | \$0.00 | \$162,585.70 | \$162,585.70 | \$0.00 | \$0.00 |
| 380100 Miscellaneous | \$0.00 | \$0.00 | \$0.00 | \$162,585.70 | \$162,585.70 | \$0.00 | \$0.00 |
| 398001 GENERAL FUND | \$11,097,933.80 | \$2,046,239.82 | \$10,810,547.08 | \$6,616.31 | \$20,387.96 | \$8,831,177.24 | (\$1,979,369.84) |
| 398100 I nterfund Transfers | \$11,097,933.80 | \$2,046,239.82 | \$10,810,547.08 | \$6,616.31 | \$20,387.96 | \$8,831,177.24 | (\$1,979,369.84) |
| TOTAL DEBT SERVI CE FUND | \$11,540,452.07 | \$2,518,215.88 | \$85,718,086.21 | \$2,735,416.79 | \$75,410,031.50 | \$8,831,177.24 | (\$76,886,908.97) |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 07700703 PA Infra Bank Notes

| Account | 2011 Actual | $\mathbf{2 0 1 2 ~ A c t u a l ~}$ | $\mathbf{2 0 1 3}$ Adjusted <br> Budget | 2013 YTD <br> Actual (10/ 17) | 2013 <br> Projected Year <br> End Exp | 2014 Proposed <br> Budget | Change from 2013 <br> Adjusted to 2014 <br> Request |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 447030 GO INTEREST PMT | $\$ 86,327.01$ | $\$ 73,377.16$ | $\$ 76,111.97$ | $\$ 0.00$ | $\$ 76,111.97$ | $\$ 54,485.25$ | $(\$ 21,626.72)$ |
| 448030 GO PRINCI PAL PMT | $\$ 281,414.58$ | $\$ 224,365.25$ | $\$ 291,629.62$ | $\$ 0.00$ | $\$ 291,629.62$ | $\$ 243,257.16$ | $(\$ 48,372.46)$ |
| TOTAL 07700703 | $\$ 367,741.59$ | $\$ 297,742.41$ | $\$ 367,741.59$ | $\mathbf{\$ 0 . 0 0}$ | $\$ 367,741.59$ | $\$ 297,742.41$ | $(\$ 69,999.18)$ |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 07700704 Capital Lease

| Account | $\mathbf{2 0 1 1}$ Actual | $\mathbf{2 0 1 2}$ Actual | $\mathbf{2 0 1 3}$ Adjusted <br> Budget | 2013 YTD <br> Actual (10/ 17) | 2013 Projected <br> Year End Exp | 2014 Proposed <br> Budget | Change from 2013 <br> Adjusted to 2014 <br> Request |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 447030 GO INTEREST PMT | $\$ 152,006.67$ | $\$ 98,498.01$ | $\$ 97,792.16$ | $\$ 0.00$ | $\$ 97,792.16$ | $\$ 29,709.88$ | $(\$ 68,082.28)$ |
| 448030 GO PRINCI PAL PMT | $\$ 1,272,254.57$ | $\$ 1,322,712.29$ | $\$ 1,298,302.56$ | $\$ 0.00$ | $\$ 1,298,302.56$ | $\$ 653,724.95$ | $(\$ 644,577.61)$ |
| TOTAL 07700704 | $\$ 1,424,261.24$ | $\$ 1,421,210.30$ | $\$ 1,396,094.72$ | $\mathbf{\$ 0 . 0 0}$ | $\$ 1,396,094.72$ | $\$ 683,434.83$ | $\mathbf{( \$ 7 1 2 , 6 5 9 . 8 9 )}$ |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 077007062006 Commerce Bank Note

| Account | $\mathbf{2 0 1 1}$ Actual | $\mathbf{2 0 1 2 ~ A c t u a l ~}$ | $\mathbf{2 0 1 3}$ Adjusted <br> Budget | $\mathbf{2 0 1 3}$ YTD <br> Actual (10/ 17) | 2013 Projected <br> Year End Exp | 2014 Proposed <br> Budget | Change from 2013 <br> Adjusted to 2014 <br> Request |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 447030 GO INTEREST PMT | $\$ 78,694.59$ | $\$ 64,449.60$ | $\$ 45,743.02$ | $\$ 0.00$ | $\$ 45,743.02$ | $\$ 0.00$ | $(\$ 45,743.02)$ |
| 448030 GO PRINCI PAL PMT | $\$ 730,000.00$ | $\$ 785,000.00$ | $\$ 2,431,146.00$ | $\$ 0.00$ | $\$ 2,431,146.00$ | $\$ 0.00$ | $(\$ 2,431,146.00)$ |
| TOTAL 07700706 | $\$ 808,694.59$ | $\$ 849,449.60$ | $\$ 2,476,889.02$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{\$ 2 , 4 7 6 , 8 8 9 . 0 2}$ | $\mathbf{\$ 0 . 0 0}$ | $\mathbf{( \$ 2 , 4 7 6 , 8 8 9 . 0 2 )}$ |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 07700709 Rev Bonds Ser A-2 of 2005

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected <br> Year End Exp | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 447030 GO INTEREST PMT | \$408,281.40 | \$396,804.72 | \$384,513.50 | \$195,381.46 | \$384,513.50 | \$0.00 | (\$384,513.50) |
| 448030 GO PRINCIPAL PMT | \$245,000.00 | \$260,000.00 | \$270,000.00 | \$270,000.00 | \$270,000.00 | \$180,000.00 | (\$90,000.00) |
| TOTAL 07700709 | \$653,281.40 | \$656,804.72 | \$654,513.50 | \$465,381.46 | \$654,513.50 | \$180,000.00 | (\$474,513.50) |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 07700710 THA/RRF Guaranteed Debt
$\left.\begin{array}{|c|r|r|r|r|r|r|}\hline \text { Account } & 2011 \text { Actual } & 2012 \text { Actual } & \begin{array}{c}\mathbf{2 0 1 3} \text { Adjusted } \\ \text { Budget }\end{array} & \begin{array}{c}\text { 2013 YTD } \\ \text { Actual (10/ 17) }\end{array} & \begin{array}{c}\text { 2013 Projected } \\ \text { Year End Exp }\end{array} & \begin{array}{c}\text { 2014 Proposed } \\ \text { Budget }\end{array} \\ \hline \text { Change from 2013 } \\ \text { Adjusted to 2014 } \\ \text { Request }\end{array}\right\}$

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 07700797 GO SER D-F OF 97

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted <br> Budget | 2013 YTD <br> Actual (10/ 17) | 2013 Projected <br> Year End Exp | 2014 Proposed <br> Budget | Change from 2013 <br> Adjusted to 2014 <br> Request |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 448030 GO PRINCIPAL PMT | $\$ 8,670,000.00$ | $\$ 0.00$ | $\$ 17,335,000.00$ | $\$ 0.00$ | $\$ 17,335,000.00$ | $\$ 7,670,000.00$ | $(\$ 9,665,000.00)$ |
| TOTAL DEBT SERVICE | $\$ 8,670,000.00$ | $\$ 0.00$ | $\$ 17,335,000.00$ | $\$ 0.00$ | $\$ 17,335,000.00$ | $\$ 7,670,000.00$ | $(\$ 9,665,000.00)$ |

## BUREAU OF NEIGHBORHOOD SERVICES - SANITATION



| RESOURCES |  | APPROPRIATIONS |  |
| :--- | ---: | ---: | :--- |
|  | 363 | BUREAU OF NEIGHBORHOOD <br> SERVICES - SANITATION | $4,331,244$ |
| INVESTMENT INCOME | $4,273,028$ |  |  |
| GARBAGE/REFUSE COLLECTION | 51,853 |  |  |
| STATE GRANTS | 6,000 |  |  |
| OTHER REVENUE | 0 |  |  |
| FUND BALANCE APPROPRIATION | $\underline{4,331,244}$ | TOTAL APPROPRIATION |  |
| TOTAL RESOURCES |  |  |  |

## SANITATION UTILITY FUND

 2014 PROPOSED BUDGET| Account Name | $2010$ <br> Actual | 2011 <br> Actual | $2012$ <br> Actual | $2013$ <br> Approved Budget | 2013 <br> Projected | 2014 Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE ANALYSIS SUMMARY |  |  |  |  |  |  |
| Investment Income | 25,285 | 654 | 608 | 200 | 363 | 363 |
| Garbage/Refuse Collection | 4,390,739 | 4,305,070 | 4,556,642 | 4,448,920 | 4,273,028 | 4,273,028 |
| State Grants | 312,997 | 36,337 | 51,853 | 51,853 | 51,853 | 51,853 |
| Other Revenue | 1,165 | 58,854 | 724,271 | 12,000 | 6,867 | 6,000 |
| TOTAL REVENUE | 4,730,187 | 4,400,915 | 5,333,374 | 4,512,973 | 4,332,111 | 4,331,244 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 4,730,187 | 4,400,915 | 5,333,374 | 4,512,973 | 4,332,111 | 4,331,244 |

REVENUE ANALYSIS DETAIL

| Interest-Savings Account | 993 | 651 | 32 | 100 | 14 | 14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest-Other | 232 | 3 | 575 | 100 | 349 | 349 |
| Gain on Sale of Assets | 24,060 | 0 | 0 | 0 | 0 | 0 |
| Garbage/Refuse Collection | 4,372,673 | 4,283,712 | 4,500,142 | 4,397,420 | 4,262,000 | 4,262,000 |
| Other Operational Revenue | 1,165 | 46,656 | 13,775 | 12,000 | 6,000 | 6,000 |
| Sanitation Liens-Principal | 15,765 | 17,554 | 53,427 | 50,000 | 8,700 | 8,700 |
| Sanitation Liens-Interest | 2,300 | 3,804 | 3,073 | 1,500 | 2,328 | 2,328 |
| Refund of Expenditures | 0 | 12,198 | 710,496 | 0 | 867 | 0 |
| State Grants | 312,997 | 36,337 | 51,853 | 51,853 | 51,853 | 51,853 |
| TOTAL REVENUE | 4,730,187 | 4,400,915 | 5,333,374 | 4,512,973 | 4,332,111 | 4,331,244 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 4,730,187 | 4,400,915 | 5,333,374 | 4,512,973 | 4,332,111 | 4,331,244 |

EXPENDITURE ANALYSIS SUMMARY

| Personnel Services | 1,368,077 | 1,270,973 | 1,289,260 | 1,385,559 | 1,229,694 | 1,461,445 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Expenses | 1,303,841 | 1,310,473 | 1,326,395 | 1,519,705 | 1,407,434 | 987,799 |
| Capital Outlay | 162,979 | 146,421 | 119,545 | 580,000 | 53,000 | 180,000 |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 1,295,703 | 1,853,098 | 1,688,939 | 1,700,000 | 1,639,983 | 1,700,000 |
| Non-Expenditure Items | 0 | 3,200 | 0 | $(672,291)$ | 2,000 | 2,000 |
| TOTAL EXPENDITURES | 4,130,601 | 4,584,166 | 4,424,138 | 4,512,973 | 4,332,111 | 4,331,244 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 27272700 Sanitation Fund Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget (10/ 19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 350000 SAVINGS ACCT INTEREST | \$651.34 | \$32.35 | \$100.00 | \$9.14 | \$14.00 | \$14.00 | (\$86.00) |
| 352000 INT ON INVSTMTS/GRANT | \$2.64 | \$575.24 | \$100.00 | \$261.64 | \$348.85 | \$348.85 | \$248.85 |
| 350100 Interest I ncome | \$653.98 | \$607.59 | \$200.00 | \$270.78 | \$362.85 | \$362.85 | \$162.85 |
| 367007 GARBAGE AND REFUSE COLL | \$4,283,712.15 | \$4,500,142.32 | \$4,397,420.00 | \$3,205,505.42 | \$4,262,000.00 | \$4,262,000.00 | (\$135,420.00) |
| 367009 OTHER SANITATION FUND REV | \$46,655.92 | \$13,775.49 | \$12,000.00 | \$3,016.10 | \$6,000.00 | \$6,000.00 | (\$6,000.00) |
| 367051 SANITATION LIENS PRINC | \$17,554.03 | \$53,426.63 | \$50,000.00 | \$6,740.26 | \$8,700.00 | \$8,700.00 | (\$41,300.00) |
| 367052 SANITATION LIENS INT | \$3,803.72 | \$3,073.29 | \$1,500.00 | \$1,341.33 | \$2,328.00 | \$2,328.00 | \$828.00 |
| 367100 Sanitation Utility Fund | \$4,351,725.82 | \$4,570,417.73 | \$4,460,920.00 | \$3,216,603.11 | \$4,279,028.00 | \$4,279,028.00 | (\$181,892.00) |
| 380010 RECEIPT OF PRIOR YEAR REV | \$0.00 | \$710,496.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 385000 REFUNDS OF EXPENDITURES | \$12,197.54 | \$0.00 | \$0.00 | \$866.84 | \$867.00 | \$0.00 | \$0.00 |
| 380100 Miscellaneous | \$12,197.54 | \$710,496.00 | \$0.00 | \$866.84 | \$867.00 | \$0.00 | \$0.00 |
| 396000 GRANT PROCEEDS | \$36,337.00 | \$51,853.00 | \$51,853.00 | \$0.00 | \$51,853.00 | \$51,853.00 | \$0.00 |
| 390100 I ntergovernmental | \$36,337.00 | \$51,853.00 | \$51,853.00 | \$0.00 | \$51,853.00 | \$51,853.00 | \$0.00 |
| TOTAL SANITATI ON FUND | \$4,400,914.34 | \$5,333,374.32 | \$4,512,973.00 | \$3,217,740.73 | \$4,332,110.85 | \$4,331,243.85 | (\$181,729.15) |


|  |  |  | 2013 |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2011 | 2012 | Approved | 2013 | Proposed <br> Budget |

SANITATION UTILITY FUND

| Neighborhood Services - Sanitation | 23.00 | 20.00 | 20.00 | 22.50 | 23.50 | 23.50 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL POSITIONS | 23.00 | 20.00 | 20.00 | 22.50 | 23.50 | 0 |

The 2010 Budget reflected the elimination of two vacant positions, which were a Laborer III and a Motor Equipment Operator. In the 2011 Budget, there was a net change of one position. Two vacant Motor Equiptment Operator positions were eliminated and one Laborer III position was added.

In the 2012 Approved Budget, there was a decrease of one Motor Equipment Operator vacancy. There was no position change in the 2013 Budget.

In the 2014 Budget, there is a proposed increase of position in the Bureau of Sanitation. A Recycling Coordinator position was added via reallocation in 2013 but will be filled in 2014. One vacant Laborer III position is proposed to be eliminated and one Solid Waste Education \& Enforcement Technician position is proposed to be added in the 2014 Budget.

The Bureau of Neighborhood Services - Sanitation is responsible for weekly refuse collection, recyclables collection, and transportation of both to the Harrisburg Resource Recovery Facility. Residential customers are provided weekly service while commercial accounts are collected up to seven times weekly. In addition, the Bureau empties 250 sidewalk receptacles weekly. Special collections and neighborhood non-bulk collections are provided on a call-in basis in addition to regular weekly services.

NEIGHBORHOOD SERVICES－SANITATION－ 2710

TOTAL
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| 2014 |
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| SALARY |

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75，760．00


MANAGEMENT TOTALS
LABORER III
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MANAGEMENT TOTALS


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$0.00 \quad 946,738.00$ | $00^{\circ}$ ZL9＇LG | $00^{\circ} 0$ | $00^{\prime}$ ZL9＇$\varepsilon$ | $00^{\circ} 0$ | $00^{\circ} 000^{\prime} 8 \mathrm{t}$ |
| :--- | :--- | :--- | :--- | :--- | | カカ＇カLS＇S $00 \cdot 0 \quad 00 \cdot 96 \varepsilon$ |
| :--- | :--- | :--- |

$\begin{array}{lllll}932,635.44 & 0.00 & 71,349.00 & 0.00 & 1,003,984.44\end{array}$

\section*{| 0.00 | 0.00 | $426,910.00$ |
| :--- | :--- | :--- |} 020眩

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## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 27272710 Sanitation Fund

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{array}{\|c\|} \hline 2013 \text { YTD } \\ \text { Actual (10/17) } \end{array}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 414000 SALARIES \& WAGES | \$771,516.25 | \$751,560.78 | \$821,411.00 | \$612,656.43 | \$747,369.78 | \$879,457.00 | \$58,046.00 |
| 416000 OVERTIME | \$32,866.61 | \$39,108.10 | \$48,000.00 | \$45,781.78 | \$72,716.03 | \$48,000.00 | \$0.00 |
| 417000 SICK LEAVE BUY-BACK | \$3,553.50 | \$2,081.09 | \$3,600.00 | \$3,100.87 | \$3,100.87 | \$5,178.44 | \$1,578.44 |
| 414100 Salaries/Wages | \$807,936.36 | \$792,749.97 | \$873,011.00 | \$661,539.08 | \$823,186.68 | \$932,635.44 | \$59,624.44 |
| 419001 SOCIAL SECURITY | \$62,357.81 | \$61,761.59 | \$67,548.00 | \$51,330.43 | \$65,479.12 | \$72,114.00 | \$4,566.00 |
| 419002 MEDICAL | \$313,001.75 | \$361,595.17 | \$350,000.00 | \$274,249.74 | \$274,249.74 | \$426,910.00 | \$76,910.00 |
| 419005 SEVERANCE PAY | \$7,194.58 | \$11,529.86 | \$10,000.00 | \$2,503.99 | \$24,293.99 | \$10,000.00 | \$0.00 |
| 419010 UNEMPLOYMENT COMPENSAT | \$1,108.52 | \$10,296.00 | \$15,000.00 | \$0.00 | \$4,000.00 | \$15,000.00 | \$0.00 |
| 419011 WORKERS' COMP-ADJ FEES | \$3,632.13 | \$4,950.00 | \$5,000.00 | \$4,500.00 | \$5,000.00 | \$5,000.00 | \$0.00 |
| 419012 LOSS TIME \& MED | \$75,741.69 | \$45,877.45 | \$65,000.00 | \$25,113.24 | \$33,484.32 | \$45,000.00 | (\$20,000.00) |
| 419014 STATE FEES \& ASSESSMENTS | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 419099 CONCESSIONS \& VACANCIES | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | (\$45,214.87) | $(\$ 45,214.87)$ |
| 419100 Fringe Benefits | \$463,036.48 | \$496,510.07 | \$512,548.00 | \$357,697.40 | \$406,507.17 | \$528,809.13 | \$16,261.13 |
| TOTAL PERSONNEL | \$1,270,972.84 | \$1,289,260.04 | \$1,385,559.00 | \$1,019,236.48 | \$1,229,693.85 | \$1,461,444.57 | \$75,885.57 |
| 420010 ADVERTISING | \$0.00 | \$0.00 | \$800.00 | \$297.34 | \$800.00 | \$800.00 | \$0.00 |
| 420020 PRINTING | \$2,003.65 | \$2,258.82 | \$2,800.00 | \$2,140.57 | \$2,800.00 | \$2,800.00 | \$0.00 |
| 420040 TELEPHONE | \$0.00 | \$0.00 | \$300.00 | \$0.00 | \$300.00 | \$300.00 | \$0.00 |
| 420050 POSTAGE | \$35.54 | \$30.12 | \$1,000.00 | \$10.79 | \$100.00 | \$1,000.00 | \$0.00 |
| 420100 Communications | \$2,039.19 | \$2,288.94 | \$4,900.00 | \$2,448.70 | \$4,000.00 | \$4,900.00 | \$0.00 |
| 421020 AUDIT | \$0.00 | \$4,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$0.00 |
| 421040 COLLECTION(OPT \& LIENS) | \$0.00 | \$0.00 | \$1,250.00 | \$0.00 | \$250.00 | \$1,250.00 | \$0.00 |
| 421050 OTHER PROFESSIONAL FEES | \$0.00 | \$3,375.00 | \$175.00 | \$175.00 | \$175.00 | \$175.00 | \$0.00 |
| 421100 Professional Services | \$0.00 | \$7,375.00 | \$7,425.00 | \$6,175.00 | \$6,425.00 | \$7,425.00 | \$0.00 |
| 422000 SEWERAGE | \$0.00 | \$0.00 | \$100.00 | \$0.00 | \$0.00 | \$100.00 | \$0.00 |
| 422010 WATER | \$0.00 | \$0.00 | \$500.00 | \$0.00 | \$0.00 | \$500.00 | \$0.00 |
| 422080 SEWERAGE MAINT CHARGES | \$0.00 | \$0.00 | \$100.00 | \$0.00 | \$0.00 | \$100.00 | \$0.00 |
| 422090 REFUSE | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 |
| 422100 Utilities \& Services | \$0.00 | \$0.00 | \$1,700.00 | \$0.00 | \$0.00 | \$1,700.00 | \$0.00 |
| 423002 STOP/LOSS PREMIUM | \$12,455.81 | \$12,046.61 | \$18,500.00 | \$9,333.71 | \$18,500.00 | \$18,500.00 | \$0.00 |
| 423010 AUTOMOBILE PREM | \$19,323.94 | \$15,483.85 | \$21,000.00 | \$12,746.19 | \$21,000.00 | \$16,602.00 | (\$4,398.00) |
| 423011 AUTO DEDUCT | \$0.00 | \$5,112.99 | \$14,000.00 | \$13,067.56 | \$15,000.00 | \$15,000.00 | \$1,000.00 |
| 423020 GENERAL LIABILITY PREM | \$3,284.73 | \$2,975.52 | \$5,100.00 | \$3,041.49 | \$5,100.00 | \$4,140.56 | (\$959.44) |
| 423021 GEN LIAB DEDUCT | \$0.00 | \$0.00 | \$3,200.00 | \$0.00 | \$1,000.00 | \$3,200.00 | \$0.00 |
| 423095 EXCESS LIABILITY | \$1,409.65 | \$1,442.78 | \$1,200.00 | \$728.33 | \$1,200.00 | \$948.72 | (\$251.28) |
| 423100 Insurance | \$36,474.13 | \$37,061.75 | \$63,000.00 | \$38,917.28 | \$61,800.00 | \$58,391.28 | (\$4,608.72) |
| 424000 VEHICULAR EQUIPMENT | \$0.00 | \$0.00 | \$800.00 | \$0.00 | \$800.00 | \$0.00 | (\$800.00) |
| 424061 UNIFORM RENTALS | \$0.00 | \$8,388.57 | \$8,100.00 | \$8,100.00 | \$8,100.00 | \$8,100.00 | \$0.00 |
| 424100 Rentals | \$0.00 | \$8,388.57 | \$8,900.00 | \$8,100.00 | \$8,900.00 | \$8,100.00 | (\$800.00) |
| 425010 VEHICULAR EQUIPMENT | \$104,655.00 | \$97,224.62 | \$145,000.00 | \$124,458.35 | \$145,000.00 | \$145,000.00 | \$0.00 |
| 425030 BUILDING MAINT | \$1,371.62 | \$1,098.70 | \$0.00 | \$0.00 | \$0.00 | \$1,200.00 | \$1,200.00 |
| 425090 MAINT SERV CONTRACT | \$23,056.88 | \$24,862.50 | \$29,067.00 | \$29,066.11 | \$29,067.00 | \$30,000.00 | \$933.00 |
| 425100 Maint. Repairs Services | \$129,083.50 | \$123,185.82 | \$174,067.00 | \$153,524.46 | \$174,067.00 | \$176,200.00 | \$2,133.00 |
| 429003 GENERAL ADMIN. CHARGES | \$957,745.00 | \$957,745.00 | \$960,000.00 | \$500,000.00 | \$960,000.00 | \$506,063.00 | (\$453,937.00) |
| 429005 NUISANCE | \$0.00 | \$0.00 | \$500.00 | \$420.00 | \$500.00 | \$420.00 | (\$80.00) |
| 429009 ADMIN/TRUSTEE FEE | \$115.07 | \$144.05 | \$200.00 | \$10.04 | \$100.00 | \$200.00 | \$0.00 |
| 429012 LAUNDRY | \$5,377.26 | \$0.00 | \$2,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$2,000.00) |
| 429013 INCINERATOR TRUCK PERMIT | \$4,300.00 | \$4,250.00 | \$6,000.00 | \$4,450.00 | \$4,450.00 | \$5,000.00 | (\$1,000.00) |
| 429025 DISASTER RECOVERY SYSTEM | \$8,214.48 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 429090 MISC CONTRACTED SRVCS | \$0.00 | \$4,691.50 | \$7,200.00 | \$3,448.76 | \$4,600.00 | \$4,700.00 | (\$2,500.00) |
| 429095 BANK SERV CHARGES | \$6,917.08 | \$8,129.44 | \$8,400.00 | \$6,955.18 | \$8,400.00 | \$8,400.00 | \$0.00 |
| 429100 Contracted Services | \$982,668.89 | \$974,959.99 | \$984,300.00 | \$515,283.98 | \$978,050.00 | \$524,783.00 | (\$459,517.00) |
| 430002 SOFTWARE | \$15,005.82 | \$15,005.82 | \$22,500.00 | \$22,409.16 | \$22,500.00 | \$22,500.00 | \$0.00 |
| 430005 DUPLICATING | \$84.00 | \$273.00 | \$292.00 | \$292.00 | \$292.00 | \$300.00 | \$8.00 |
| 430009 OFFICE | \$193.34 | \$991.22 | \$988.00 | \$301.81 | \$400.00 | \$1,000.00 | \$12.00 |
| 430011 CUSTODIAL | \$1,124.05 | \$2,795.87 | \$2,500.00 | \$500.00 | \$1,000.00 | \$1,500.00 | (\$1,000.00) |

## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 27272710 Sanitation Fund

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual }(10 / 17) \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 430012 PERSONAL SAFETY | \$0.00 | \$130.89 | \$1,200.00 | \$439.83 | \$500.00 | \$500.00 | (\$700.00) |
| 430014 WEARING APPAREL | \$5,612.49 | \$4,513.03 | \$5,000.00 | \$4,724.00 | \$5,000.00 | \$5,000.00 | \$0.00 |
| 430042 TOOLS \& HARDWARE | \$23.99 | \$347.78 | \$1,500.00 | \$1,000.00 | \$1,500.00 | \$1,500.00 | \$0.00 |
| 430049 TRASH REMOVAL | \$3,164.20 | \$2,986.40 | \$3,000.00 | \$0.00 | \$3,000.00 | \$0.00 | (\$3,000.00) |
| 430050 MOTOR FUELS/LUBRICANTS | \$95,841.53 | \$100,000.00 | \$100,000.00 | \$80,138.93 | \$83,000.00 | \$100,000.00 | \$0.00 |
| 430051 TIRES \& BATTERIES | \$12,370.16 | \$14,281.16 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$18,000.00 | \$4,000.00 |
| 430052 VEHICLE PARTS \& SUPPLIES | \$26,787.44 | \$31,809.42 | \$56,000.00 | \$22,315.29 | \$27,000.00 | \$40,000.00 | $(\$ 16,000.00)$ |
| 430099 MISC SUPPLIES AND EXP | \$0.00 | \$0.00 | \$65,433.00 | \$1,720.52 | \$15,000.00 | \$15,000.00 | (\$50,433.00) |
| 430100 Supplies and Expenses | \$160,207.02 | \$173,134.59 | \$272,413.00 | \$147,841.54 | \$173,192.00 | \$205,300.00 | (\$67,113.00) |
| 439015 OFFICE EQUIPMENT | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 |
| 439100 Minor Capital | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$0.00 |
| TOTAL OPERATING | \$1,310,472.73 | \$1,326,394.66 | \$1,517,705.00 | \$872,290.96 | \$1,407,434.00 | \$987,799.28 | (\$529,905.72) |
| 453030 MOTOR EQUIPMENT | \$0.00 | \$0.00 | \$450,000.00 | \$0.00 | \$0.00 | \$0.00 | (\$450,000.00) |
| 453049 LEASE PURCHASE | \$146,420.76 | \$119,544.75 | \$130,000.00 | \$21,391.02 | \$53,000.00 | \$180,000.00 | \$50,000.00 |
| TOTAL CAPITAL | \$146,420.76 | \$119,544.75 | \$580,000.00 | \$21,391.02 | \$53,000.00 | \$180,000.00 | (\$400,000.00) |
| 481001 GENERAL FUND TRANSFERS | \$1,853,097.98 | \$1,688,938.76 | \$1,700,000.00 | \$710,496.00 | \$1,639,983.00 | \$1,700,000.00 | \$0.00 |
| 481055 LIABILITY INSURANCE CLAIM | \$3,200.00 | \$0.00 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$2,000.00 | \$0.00 |
| 499099 ANTICIPATED CONCESSIONS | \$0.00 | \$0.00 | (\$672,291.00) | \$0.00 | \$0.00 | \$0.00 | \$672,291.00 |
| TOTAL MISCELLANEOUS | \$1,856,297.98 | \$1,688,938.76 | \$1,029,709.00 | \$712,496.00 | \$1,641,983.00 | \$1,702,000.00 | \$672,291.00 |
| TOTAL SANITATION FUND | \$4,584,164.31 | \$4,424,138.21 | \$4,512,973.00 | \$2,625,414.46 | \$4,332,110.85 | \$4,331,243.85 | (\$181,729.15) |

## INCINERATOR DISPOSAL FEES FUND

The Incinerator Disposal Fees Fund accounts for the collection of Resource Recovery Facility (Incinerator) disposal fees billed for the provision of solid waste incineration services to the residents and commercial and industrial establishments of the City of Harrisburg.

|  | RESOURCE ALLOCATION 2014 PROPOSED BUDGET |  |  |
| :---: | :---: | :---: | :---: |
| RESOURCES |  | APPROPR |  |
| INVESTMENT INCOME | 17 | OPERATIONS | 6,500,179 |
| READY TO DISPOSE INCOME | 6,500,162 |  |  |
| FUND BALANCE APPROPRIATION | 0 |  |  |
| TOTAL RESOURCES | 6,500,179 | TOTAL APPROPRIATION | 6,500,179 |

INCINERATOR DISPOSAL FEES FUND
2014 PROPOSED BUDGET

| Account Name | 2010 <br> Actual | 2011 <br> Actual | $2012$ <br> Actual | 2013 <br> Approved <br> Budget | $2013$ <br> Projected | 2014 <br> Proposed Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE ANALYSIS SUMMARY |  |  |  |  |  |  |
| Investment Income | 47 | 21 | 20 | 0 | 17 | 17 |
| Ready to Dispose Income | 6,280,561 | 6,215,207 | 6,568,094 | 0 | 6,500,210 | 6,500,162 |
| TOTAL REVENUE | 6,280,608 | 6,215,228 | 6,568,114 | 0 | 6,500,227 | 6,500,179 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 6,280,608 | 6,215,228 | 6,568,114 | 0 | 6,500,227 | 6,500,179 |
| REVENUE ANALYSIS DETAIL |  |  |  |  |  |  |
| Interest-Savings Account | 47 | 21 | 20 | 0 | 17 | 17 |
| Interest-Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Ready to Dispose Charges | 6,228,313 | 6,158,501 | 6,427,020 | 0 | 6,473,748 | 6,473,700 |
| Ready Dispose Liens - Principal | 49,353 | 51,052 | 136,531 | 0 | 23,100 | 23,100 |
| Ready Dispose Liens - Interest | 2,895 | 5,654 | 4,543 | 0 | 3,362 | 3,362 |
| TOTAL REVENUE | 6,280,608 | 6,215,228 | 6,568,114 | 0 | 6,500,227 | 6,500,179 |
| Fund Balance Appropriation | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESOURCES | 6,280,608 | 6,215,228 | 6,568,114 | 0 | 6,500,227 | 6,500,179 |

## EXPENDITURE ANALYSIS SUMMARY

| Refuse Disposal | 6,091,377 | 6,224,335 | 5,868,185 | 0 | 5,858,097 | 5,858,100 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Refuse Disposal - Delinquent | 0 | 0 | 0 | 0 | 0 | 435,693 |
| Bank Service Charges | 9,222 | 10,101 | 12,150 | 0 | 12,787 | 13,000 |
| General Administrative Charges | 0 | 0 | 0 | 0 | 193,386 | 193,386 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 6,100,599 | 6,234,436 | 5,880,335 | 0 | 6,064,270 | 6,500,179 |

## 2014 Proposed Budget

Revenue Line Item
Budget Unit: 28282800 Incinerator Fund Revenue

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget <br> (10/19) | 2013 YTD <br> Revenue <br> (10/19) | 2013 Projected Year End Revenue | 2014 Proposed Budget | Change from 2013 Adjusted to 2014 Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 350000 SAVINGS ACCT INTEREST | \$20.78 | \$19.89 | \$0.00 | \$14.46 | \$17.35 | \$17.00 | \$17.00 |
| 350100 Interest I ncome | \$20.78 | \$19.89 | \$0.00 | \$14.46 | \$17.35 | \$17.00 | \$17.00 |
| 368004 READY TO DISP. CHARGES | \$6,158,501.47 | \$6,427,020.07 | \$0.00 | \$5,151,048.98 | \$6,473,748.00 | \$6,473,700.00 | \$6,473,700.00 |
| 368051 DISP RTS INC LIENS PRIN. | \$51,051.91 | \$136,531.00 | \$0.00 | \$21,509.92 | \$23,100.00 | \$23,100.00 | \$23,100.00 |
| 368052 DISP RTS INC. LIENS -INT. | \$5,654.01 | \$4,543.39 | \$0.00 | \$3,112.74 | \$3,362.00 | \$3,362.00 | \$3,362.00 |
| 368100 Landfill/ I ncinerator Fund | \$6,215,207.39 | \$6,568,094.46 | \$0.00 | \$5,175,671.64 | \$6,500,210.00 | \$6,500,162.00 | \$6,500,162.00 |
| TOTAL SANITATI ON FUND | \$6,215,228.17 | \$6,568,114.35 | \$0.00 | \$5,175,686.10 | \$6,500,227.35 | \$6,500,179.00 | \$6,500,179.00 |



## 2014 Proposed Budget

Expenditure Line-Item
Budget Unit: 28282810 Incinerator Fund

| Account | 2011 Actual | 2012 Actual | 2013 Adjusted Budget | $\begin{gathered} 2013 \text { YTD } \\ \text { Actual (10/ 17) } \end{gathered}$ | 2013 Projected Year End Exp | 2014 Proposed Budget | Change from <br> 2013 Adjusted <br> to 2014 <br> Request |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 422090 REFUSE DISPOSAL | \$6,224,335.00 | \$5,868,184.80 | \$0.00 | \$5,827,965.45 | \$5,858,097.23 | \$5,858,100.00 | \$5,858,100.00 |
| 422092 REFUSE DISPOSAL-DELINQ. | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$435,693.00 | \$435,693.00 |
| 429095 BANK SERVICE CHARGES | \$10,100.75 | \$12,149.78 | \$0.00 | \$10,655.63 | \$12,786.76 | \$13,000.00 | \$13,000.00 |
| 429003 GENERAL ADMIN. CHARGES | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$193,386.00 | \$193,386.00 | \$193,386.00 |
| TOTAL SANITATI ON FUND | \$6,234,435.75 | \$5,880,334.58 | \$0.00 | \$5,838,621.08 | \$6,064,269.99 | \$6,500,179.00 | \$6,500,179.00 |

## GLOSSARIES

## A -

ACCRUAL BASIS - The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods or services are received (whether or not cash disbursements are made at that time).

ACTIVITIES - Specific services performed to accomplish program objectives and goals.
AGENCY FUND - Permanently established endowments where the annual income is used at the discretion of the organization in pursuit of a particular mandate.

ALLOCATION - The assignment or distribution of available resources such as revenue, personnel, buildings, and equipment among various City departments, bureaus, divisions, or offices.

APPROPRIATION - An authorization made by City Council which permits the City to incur obligations and to make expenditures or resources.

APPROVED (ADOPTED) BUDGET - The revenue and expenditure plan for the City for the fiscal year as enacted by City Council.
ARBITRAGE - Excess investment profits earned on the investment of lower-cost, tax-exempt bond proceeds.
ASSESSED VALUATION - The value placed upon real and personal property by the County tax assessor/appraiser as the basis for levying taxes.

ASSET - Property owned by the City which has monetary value.
AUDIT - Prepared by an independent certified public accounting firm, the primary objective of an audit is to determine if the City's general purpose financial statements present fairly the City's financial position and results of operations in conformity with the generally accepted accounting principles.

## B -

BALANCED BUDGET - Proposed revenues and other resources equal proposed appropriations.
BOND - A long-term promise to repay a specified amount of money (the face value amount of the bond) on a particular date (maturity date). Bonds are primarily used to finance capital projects.

BUDGET - A plan of financial operation comprised of an estimate of proposed expenditures for a fiscal year and the proposed means of financing those expenditures to fund City services in accordance with adopted policy.

BUDGET CALENDAR - The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - A compilation of the spending and funding plans for the various funds, along with supporting narrative, schedules, tables, and charts which, in total, comprises the annual resource allocation plan.

BUDGET ORDINANCE - An ordinance considered and adopted by City Council to formally enact the proposed budget as amended.
BUDGET TRANSFER - Adjustment made to the budget during the fiscal year to properly account for unanticipated changes that occur in revenues and/or expenditures and for program initiatives approved during the fiscal year.

BUREAU - The largest organizational component within a department which design is tied to service output or function.

## C -

CAPITAL IMPROVEMENT PLAN (CIP) - A multi-year plan to provide for equipment acquisition, improvement to public facilities, and construction of new facilities.

CAPITAL OUTLAY - Expenditures relating to the purchase of equipment, facility modifications, land, and other fixed assets.
CAPITAL PROJECTS FUND - A fund to account for the acquisition or construction of major capital facilities.
CASH BASIS - The method of accounting under which revenues are recorded when received in cash and expenditures are recorded when actually paid.

CREDIT RATING - The credit worthiness of an entity, as evaluated by independent agencies such as Moody's Investors Service, Inc. and Standard and Poor's Corp.

D -

DEBT SERVICE - Payment of interest and principal on an obligation resulting from issuance of bonds and notes.
DEBT SERVICE FUND - A fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

DEFICIT - An excess of liabilities and reserves of a fund over its assets.
DEPARTMENT - The largest organizational component of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

DESIGNATED FUND BALANCE - A portion of unreserved fund balance assigned by City policy for a specific future use.
DIVISION - The largest organizational component within a bureau which design is tied to a specific service output or function.

## $E$ -

ENCUMBRANCE - A reservation of funds for an anticipated expenditure prior to actual payment for an item. Funds are reserved or encumbered once a contract obligation has been signed for an item, but prior to the cash payment actually being dispersed.

ENTERPRISE FUND - A fund used to account for revenues received for goods and services provided to the general public on a continuous basis and primarily financed through user charges.

EXPENDABLE TRUST FUND - Funds whose principal and income may be expended in the course of their designated operations. These funds may also be used to account for endowments whose principal may be expended in the course of their designated operations.

EXPENDITURE - Actual outlay of money for goods or services.
EXPENSE - Expenditures and other obligations (e.g., encumbrances) to expend money for goods and services.

## F -

FICA - City's portion of mandatory Social Security contribution (6.20\%) and mandatory Medicare contribution (1.45\%) for its employees payable to the federal government.

FISCAL YEAR (FY) - A twelve-month period designated as the operating year for an entity. The fiscal year for the City of Harrisburg is January 1 - December 31.

FIXED ASSET - Asset of a long-term nature such as land, buildings, machinery, furniture, and other equipment. The City has defined fixed assets as those with an expected useful life in excess of one year and an acquisition cost in excess of $\$ 5,000$.

FRINGE BENEFITS - Health and welfare related benefits for all full-time employees, such as medical, dental, vision, and life insurance coverage, and a prescription drug plan which are included in the employee's compensation package.

FUND - An accounting entity that records all financial transactions for specified activities or government functions. The six fund types used by the City are - General Fund, Capital Projects Fund, Debt Service Fund, Special Revenue Funds, Propriety (Utility) Funds, and Trust and Agency Funds.

FUND BALANCE - A cumulative excess of revenues over expenditures segregated by fund.

## G -

GENERAL OBLIGATION BOND and NOTE - Forms of borrowing (debt financing) which reflect written promises from the City to repay sums of money on specific dates at specified interest rates backed by the full faith, credit, and taxing power of the municipality.

GOVERNMENTAL FUNDS - Funds that account for the services provided to the general citizenry as opposed to a specific group. These funds focus on current financial resources, emphasizing budgetary control and available cash.

GRANT - A sum of money allotted from a specific governmental or non-profit organization to be used under certain circumstances for a designated purpose(s).

## | -

INFRASTRUCTURE - The basic physical framework or foundation of the City, referring to its buildings, roads, bridges, sidewalks, water system, and sewer system.

INTERFUND TRANSFER - A transfer of money from one fund of the City to another fund of the City.
L -
LIABILITY - Debt or other legal obligations arising out of transactions in the past which must be paid, renewed, or refunded at some future date.

LINE-ITEM BUDGET - A budget that lists detailed expenditure categories such as salary, postage, and maintenance service contracts. The specific amount budgeted is also listed by category.

LONG -TERM DEBT - Debt with a maturity of more than one year after date of issuance.

## M -

MILL - A taxation unit equal to one dollar of tax obligation for every $\$ 1,000$ of assessed valuation of property.
MILLAGE - The total tax obligation per $\$ 1,000$ of assessed valuation of property.
MODIFIED ACCRUAL - The method of accounting that is a mixture of both cash and accrual bases concepts. Revenues are recorded when they are both measurable and available to meet current liabilities. Expenditures are recorded when goods or services are received.

## N -

NOTE - A short-term promise to repay a specified amount of money (the face value of the note) on a particular date (maturity date). Notes are primarily used to supplement current cash flow in anticipation of taxes and other revenues to be received, or to provide interim financing for capital projects in anticipation of the issuance of bonds.

## O-

OBJECTIVE - A statement of purpose defined more specifically than a goal. (A goal may include several related objectives.) An objective normally indicates anticipated levels of achievement and is usually time limited and quantifiable.

OPERATING EXPENSES - Ongoing costs associated with sustaining City government operations such as: communications, professional fees, utilities, insurance, rentals, maintenance and repairs, contracted services, supplies, and minor capital.

ORGANIZATIONAL CHART - A chart representing the authority, responsibility, and relationships among departments, bureaus, and divisions within the City organization.

## P-

PART I CRIME - Crimes that are classified as felonies, which are punishable by imprisonment. These crimes are more severe than a misdemeanor. These crimes consist of murder, rape, homicides, burglary, etc.

PART II CRIME - Crimes that are classified as misdemeanors, which are less offensive than felonies. These crimes consist of terroristic threats, trespassing, misconduct, theft, etc.

PART-TIME POSITION - A position regularly scheduled for no more than 25 hours per week.
PERFORMANCE-BASED BUDGETING - A method of allocating resources to achieve specific objectives based on program goals and measured results.

PERFORMANCE INDICATOR - A variable measuring the degree of goal and objective fulfillment achieved by programs.
PERSONNEL SERVICES - Expenditures relating to compensating employees of the City including wages, salaries, and special pay such as longevity, holiday, vacation, sick, personal, and bereavement; overtime and shift differential; fringe benefits such as FICA,
health, and life insurances; and miscellaneous expenditures such as pension plan contributions, workers' compensation, and unemployment compensation costs.

PROGRAM - An organized set of activities directed toward a common purpose or goal that an agency undertakes or proposes to carry out its responsibilities.

PROPOSED BUDGET - The City's resource allocation plan for the fiscal year as prepared and recommended by the Mayor for consideration by City Council.

PROPRIETARY FUND - A fund that accounts for businesslike operations that intend to recover their full cost through charges to customers and users.

## R -

RESOURCE ALLOCATION PLAN - The City's revenue and expenditure plan for the fiscal year.
REVENUE - Money received or collected by the City through taxation, licenses, grants, fees, fines, forfeitures, charges, investments, and interfund transfers.

REVENUE BOND - Long-term borrowing that is backed by the revenues from a specific project such as a water or sewer system improvement.

RISK MANAGEMENT - The coordinated and continuous effort to minimize potential financial and human resource losses arising from workers' compensation, liability, and property exposures.

## S -

SPECIAL REVENUE FUND - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

## T-

TAX \& REVENUE ANTICIPATION NOTE - Short-term note issued on the premise that future tax collections and other revenues will be sufficient to meet repayment obligations, generally by the end of the calendar year.

TAX BASE - The total value of taxable property in the City.

## $\mathbf{U}$ -

UNIT - The smallest organizational component within a bureau which by design further delineates the distribution of workload to achieve a specific output or function.

## Y -

YIELD - The rate of return earned on an investment based on the cost of the investment.

## GLOSSARY OF ABBREVIATED TERMS

ADA - Americans with Disabilities Act<br>AFSCME - American Federation of State, County, and Municipal Employees<br>AID - Assistance for Impact Delegation Team<br>ARB - Architectural Review Board<br>AWTF - Advanced Wastewater Treatment Facility<br>BTU - British Thermal Unit<br>BU - Bargaining Unit<br>CAC - Community Action Commission<br>CAD - Computer Aided Dispatch<br>CAFR - Comprehensive Annual Financial Report<br>CAT - Capital Area Transit<br>CBD - Central Business District<br>CCU H.E.L.P - Christian Churches United H.E.L.P.<br>C/D - Construction/Demolition Wastes<br>CDBG - Community Development Block Grant<br>CDC - Community Development Corporation<br>CED - Community \& Economic Development<br>CFM - Cubic Feet Per Minute<br>CIP - Capital Improvement Plan<br>CLG - Certified Local Government<br>CREDC - Capital Region Economic Development Corporation<br>DARE - Drug Abuse Resistance and Education<br>DBHD - Department of Building and Housing Development<br>DEP - Department of Environmental Protection<br>DID - Downtown Improvement District<br>DJ - District Justice<br>DOA - Department of Administration<br>DPW - Department of Public Works<br>EIT - Earned Income Tax<br>EMS - Emergency and Municipal Services Tax<br>EOP - Emergency Operation Plan<br>EPA - Environmental Protection Agency<br>EZ COMP - Enterprise Zone Competitive Grant<br>FEMA - Federal Emergency Management Agency<br>FERC - Federal Energy Regulatory Commission<br>FICA - Federal Insurance Contributions Act<br>FMV - Fair Market Value<br>FOP - Fraternal Order of Police<br>FTE - Full-time Equivalent<br>FY - Fiscal Year<br>GAAP - Generally Accepted Accounting Principles<br>GFOA - Government Finance Officers Association of the United States and Canada<br>GIS - Geographic Information System<br>G.O. - General Obligation<br>HACC - Harrisburg Area Community College<br>HAND - Housing and Neighborhood Development<br>HARB - Harrisburg Architectural Review Board<br>HATS - Harrisburg Area Transportation Study Group<br>HBN - Harrisburg Broadcasting Network<br>HCEA - Harrisburg Community Economic Affairs<br>HDC - Harristown Development Corporation<br>HHA - Harrisburg Housing Authority<br>HoDAG - Housing Development Action Grant<br>HOP - Home Ownership Opportunity Program

## GLOSSARY OF ABBREVIATED TERMS

HPA - Harrisburg Parking Authority<br>HPC - Harrisburg Planning Commission<br>HRA - Harrisburg Redevelopment Authority<br>HRRF - Harrisburg Resource Recovery Facility<br>HU - Harrisburg University<br>HUD - Housing and Urban Development<br>IAFF - International Association of Firefighters<br>LED - Light Emitting Diode<br>LTAP - Local Transportation Assistance Program<br>MBE/WBE - Minority Business Enterprise/Women's Business Enterprise<br>MCI - Managing Criminal Investigation<br>MCL - Maximum Contamination Level<br>MGMT - Management<br>MOED - Mayor's Office for Economic Development and Special Projects<br>MSA - Metropolitan Statistical Area<br>MSW - Municipal Solid Waste<br>NMAAH - National Museum of African American History<br>NPDES - National Pollution Discharge Elimination System<br>NTU - Nephelometric Turbidity Unit<br>OBID - Office of Business and Industrial Development<br>OMBE - Office of Minority Business Enterprise<br>OPT - Occupational Privilege Tax<br>PAL - Police Athletic League<br>PASSHE - Pennsylvania State System of Higher Education<br>PA-TF1 - Pennsylvania Task Force 1<br>PBB - Performance-Based Budgeting<br>PennDOT - Pennsylvania Department of Transportation<br>PIB - Pennsylvania Infrastructure Bank<br>PIDA - Pennsylvania Industrial Development Authority<br>pH - Percent Hydrogen<br>PHEAA - Pennsylvania Higher Education Assistance Agency<br>PPB - Performance Program Budget<br>PRPS - Pennsylvania Recreation and Park Society<br>PSB - Public Safety Building<br>PSECU - Pennsylvania State Employees Credit Union<br>PSU - Pennsylvania State University<br>REDDI - Regional Economic Development District Initiatives<br>RTS - Ready to Serve<br>SARAA - Susquehanna Area Regional Airport Authority<br>SBF - Small Business First<br>SHARP - Special Hazards Advanced Rescue Personnel<br>T\&A - Trust and Agency<br>TAP - Traffic Accident Prevention<br>THA - The Harrisburg Authority<br>TRAN - Tax \& Revenue Aniticipation Note<br>TUH - Temple University Harrisburg<br>UCR - Uniform Crime Reporting<br>UDAG - Urban Development Action Grant<br>USAR - Urban Search and Rescue<br>USGS - United States Geological Service<br>VMC - Vehicle Management Center<br>WHBG - TV station run by Harrisburg Broadcasting Network<br>WPCACP - Water Pollution Control Association of Central Pennsylvania<br>ZHB - Zoning Hearing Board

Moved by: $\qquad$

An Ordinance establishing the budget for the Municipal Government of the City of Harrisburg for the year Two Thousand Fourteen (2014).

SECTION 1. GENERAL FUND
\$ 57,252,933
Appropriations in the amount of Fifty-Seven Million Two Hundred Fifty-Two Thousand Nine Hundred Thirty-Three Dollars are hereby made to the General Fund as specified in Exhibit "A" and summarized as follows:

FOR: GENERAL GOVERNMENT
\$ 1,976,205
To: City Council (0101):
Personnel Services \$ 279,352
Operating Expenses \$ 206,743
Capital Outlay $\quad \$$
Total - City Council
To: Mayor's Office (0102):

| Personnel Services | $\$$ | 269,125 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 14,014 |
| Capital Outlay | $\$$ | 5,000 |

Total - Mayor’s Office
\$ 288,139
To: City Controller's Office (0103):

| Personnel Services | $\$$ | 142,988 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Operating Expenses | $\$$ | 445 |  |  |
| $\quad$ Capital Outlay | $\$$ | 0 |  |  |
| Total - City Controller's Office |  | $\$$ | 143,433 |  |

To: City Treasurer's Office (0104):

| Personnel Services | $\$$ | 359,595 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 131,400 |
| Capital Outlay | $\$$ | 0 |

Total - City Treasurer's Office
\$ 490,995
To: City Solicitor's Office (0105):

| Personnel Services | $\$$ | 325,275 |
| :--- | :--- | :--- |
| Operating Expenses | $\$$ | 242,268 |

Capital Outlay
Total - City Solicitor's Office

$\$ 567,543$
FOR: DEPARTMENT OF ADMINISTRATION
\$ 2,589,108
To: Office of the Chief of Staff/Business Administrator (0110):

| Personnel Services | $\$$ | 162,552 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 18,150 |
| Capital Outlay | $\$$ | 0 |

Total - Chief of Staff/Business Admin.
\$ 180,702
To: Bureau of Financial Management (0112):

| Personnel Services | $\$$ | 397,720 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 199,524 |
| Capital Outlay | $\$$ | 0 |

Total - Financial Management
\$ 597,244
To: Bureau of Information Technology (0116):

| Personnel Services | $\$$ | 499,472 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 313,446 |
| Capital Outlay | $\$$ | 99,700 |

Total - Information Technology
\$ 912,618
To: Bureau of Human Resources (0117):

| Personnel Services | $\$$ | 324,694 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 46,499 |
| Capital Outlay | $\$$ | 0 |

Total - Human Resources
\$ 371,193
To: Bureau of Operations and Revenue (0124):

| Personnel Services | $\$$ | 186,579 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 340,772 |
| Capital Outlay | $\$$ | 0 |

Total - Director's Office
\$ 527,351
FOR: DEPARTMENT OF BUILDING \& HOUSING DEVELOPMENT
\$ 891,542
To: Office of the Director (0134):

| Personnel Services | $\$$ | 83,967 |
| :--- | ---: | ---: |
| Operating Expenses | $\$$ | 0 |
| Capital Outlay | $\$$ | 0 |

To: Bureau of Planning (0135):

| Personnel Services | $\$$ | 48,442 |
| :--- | :--- | :--- |
| Operating Expenses | $\$$ | 45,845 |

```
    Capital Outlay
        Total - Planning
        $ 0
    To: Bureau of Codes Enforcement (0137):
\begin{tabular}{lrr} 
Personnel Services & \(\$\) & 631,439 \\
Operating Expenses & \(\$\) & 25,350 \\
Capital Outlay & \(\$\) & 0
\end{tabular}
```

Total - Codes Enforcement ..... \$ 656,789
To: Bureau of Economic Development (0139):

```
\begin{tabular}{lrr} 
Personnel Services & \(\$\) & 43,060 \\
Operating Expenses & \(\$\) & 13,439 \\
Capital Outlay & \(\$\) & 0 \\
\hline
\end{tabular}Total - Economic Development\$ 56,499FOR: DEPARTMENT OF PUBLIC SAFETY
To: Bureau of Police (0142):
Personnel Services \$15,619,980
Operating Expenses \$ 859,367
        Capital Outlay $ 0
        Miscellaneous $ 15,000
        Total - Bureau of Police
            $ 16,494,347
To: Bureau of Fire (0151):
\begin{tabular}{lrr} 
Personnel Services & \multicolumn{2}{c}{\(\$ 7,803,971\)} \\
Operating Expenses & \(\$\) & 322,550 \\
Capital Outlay & \(\$\) & 0
\end{tabular}
Total - Bureau of Fire
\$ 8,126,521
FOR: DEPARTMENT OF PUBLIC WORKS \$ 7,816,793
To: Office of the Director (0160):
```

Personnel Services
\$ 557,263
Operating Expenses
\$ 862,050
Capital Outlay
$\$ \quad 363,000$

```
Total - Office of Director
\$ 1,782,313
To: Bureau of Neighborhood Services - City Services (0162):
Personnel Services \$ 1,749,095
Operating Expenses \(\$ 1,239,718\)
Capital Outlay \(\$ \mathbf{2 9 3 , 9 0 0}\)
Total - Neighborhood Services
\$ 3,282,713
```

To: Bureau of Vehicle Management (0172):

| Personnel Services | $\$ 526,593$ |
| :--- | :--- |
| Operating Expenses | $\$ 1,975,174$ |
| Capital Outlay | $\$ \quad 250,000$ |

Total - Vehicle Management
FOR: DEPARTMENT OF PARKS \& RECREATION \& ENRICHMENT \$ 412,274
To: Office of the Director (0180):
Personnel Services \$ 395,634
Operating Expenses \$ 16,640
Capital Outlay


Total - Office of the Director
\$ 412,274

FOR: GENERAL EXPENSES (0188):
\$10,114,966
To: Personnel Services
\$ 7,114,836
Operating Expenses
\$ 1,214,320
Capital Outlay
\$ 0
Subsidies and Grants
Fines \& Settlements
\$ 272,510
Prior-Year Expenditures
Miscellaneous
Total - General Expenses
\$ 1,510,000
\$ 0
$\$ \quad 3,300$
\$10,114,966
FOR: TRANSFERS TO OTHER FUNDS (0189):
\$8,831,177
To: Debt Service Fund $\$ \mathbf{8 , 8 3 1 , 1 7 7}$
SECTION 2. STATE LIQUID FUELS TAX FUND
\$ 901,400
Appropriations in the sum of Nine Hundred One Thousand Four Hundred Dollars are hereby made to the State Liquid Fuels Tax Fund as specified in Exhibit "A" and summarized as follows:

To: State Liquid Fuels Tax Fund (2020)
Personnel Services 0
Operations: $\quad \$ 901,400$
Capital Outlay $\quad$ \$
Total - State Liquid Fuels Tax Fund: \$ 901,400
SECTION 3. HOST MUNICIPALITY FEES FUND

Appropriations in the sum of Zero Dollars are hereby made to the Host Municipality Fees as specified in Exhibit "A" and summarized as follows:

To: Host Municipality Fees Fund (2110):

| Personnel Services | $\$$ | 0 |
| :--- | :--- | :--- |
| Operating Expenses | $\$$ | 0 |
| Capital Outlay | $\$$ | $\mathbf{0}$ |

Total - Host Municipality Fees Fund: \$0
SECTION 4. DEBT SERVICE FUND
\$8,831,177
Appropriations in the sum of Eight Million Eight-Hundred Thirty-One Thousand One Hundred Seventy-Seven Dollars are hereby made to the Debt Service Fund as specified in Exhibit "A" and summarized as follows:
To: Debt Service
\$8,831,177

SECTION 5. SANITATION UTILITY FUND
\$ 4,331,244
Appropriations in the sum of Four Million Three Hundred Thirty-One Thousand Two Hundred Forty-Fou Dollars are hereby made to the Sanitation Utility Fund as specified in Exhibit "A" and summarized as follows:

To: Bureau of Neighborhood Services - Sanitation (2710):

| Personnel Services | $\$ \mathbf{1 , 4 6 1 , 4 4 5}$ |  |
| :--- | :--- | ---: |
| Operating Expenses | $\$$ | $\mathbf{9 8 7 , 7 9 9}$ |
| Capital Outlay | $\$$ | $\mathbf{1 8 0 , 0 0 0}$ |
| Transfers | $\$ 1,700,000$ |  |
| Miscellaneous | $\$$ | 2,000 |

Total - Sanitation Utility Fund
\$ 4,331,244
SECTION 6. INCINERATOR DISPOSAL FEES FUND
\$ 6,500,179
Appropriations in the sum of Six Million Five Hundred Thousand One Hundred Seventy-Nine Dollars are hereby made to the Incinerator Disposal Fees Fund as specified in Exhibit "A" and summarized as follows:

To: Incinerator Disposal Fee Fund (2810):

| Personnel Services | $\$$ | 0 |
| :--- | :--- | ---: |
| Operating Expenses | $\$ 6,500,179$ |  |
| Capital Outlay | $\$$ | 0 |

Total - Incinerator Disposal Fee Fund
\$ 6,500,179

SECTION 7. ESTIMATED RESOURCES

The estimated resources of the City of Harrisburg for the year 2014 are as follows:

| GENERAL FUND | $\$ 57,252,933$ |
| :--- | :--- |
| STATE LIQUID FUELS TAX FUND | $\$ 901,400$ |
| HOST MUNICIPALITY FEES FUND | $\$ 422,572$ |
| DEBT SERVICE FUND | $\$ 8,831,177$ |
| SANITATION UTILITY FUND | $\$ 4,331,244$ |
| INCINERATOR DISPOSAL FEES FUND | $\$ 6,500,179$ |
| TOTAL 2014 PROPOSED BUDGET | $\underline{\$ 78,239,393}$ |

## SECTION 8. DELEGATION

Appropriate City officials are authorized and directed to take such actions as are necessary to effectuate this ordinance.

## SECTION 9. SEVERABILITY

If any provision, sentence, clause, section, or part of this ordinance or the application thereof to any person or circumstance is for any reason found to be unconstitutional, illegal or invalid by a court of competent jurisdiction, such unconstitutionality, illegality or invalidity shall not affect or impair any of the remaining provisions, sentences, clauses, sections, or parts of this ordinance. It is hereby declared as the intent of the Council of the City of Harrisburg that this ordinance would have been adopted had such unconstitutional, illegal or invalid provision, sentence, clause, section, or part not been included herein.

## SECTION 11. REPEALER

All ordinances or parts of ordinances in conflict herewith be and the same are hereby repealed.

## SECTION 12. EFFECTIVE DATE

This ordinance shall take effect in accordance with the provisions of the law.

Seconded by:

City Council:
Signed by the Mayor:

Moved by:

An Ordinance amending the Codified Ordinances of the City of Harrisburg, Title V, Licensing and Taxation, Part V, Real Estate Taxes, Chapter 5-501, Property Tax, by establishing for the year Two Thousand Fourteen (2014) a tax levy on land and improvements and providing for the distribution of taxes levied and assessed and providing for a tax rebate for the difference between the tax due and attributable to the year Two Thousand Fourteen (2014) tax levy over the tax due and attributable to the year Two Thousand Six (2006) tax levy for qualifying senior citizens.

WHEREAS, Ordinance 26 of 2006 established the current tax rate levied and assessed against all taxable land improvements thereon; and

WHEREAS, The City of Harrisburg recognizes the severe economic plight of certain senior citizens who are property owners with fixed incomes who are faced with rising costs of living and constantly increasing tax and inflation burdens which threaten their homesteads and self-sufficiency; and

WHEREAS, The City of Harrisburg considers it to be a matter of sound public policy to make special provision for property tax rebates to that class of senior citizens who are real property taxpayers and whose household income is within the poverty guidelines as determined by the United States Department of Health and Human Services; and

WHEREAS, The City of Harrisburg wishes to provide property tax rebates to that class of senior citizens who quality for same.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF HARRISBURG, AND IT IS HEREBY ENACTED BY AUTHORITY OF THE SAME, as follows:

Sections 5-501.1, 5-501.2, 5-501.3, and 5-501.6 of the Codified Ordinance are deleted in their entireties and replaced as follows:

## SECTION 1. 5-501.1 TAX LEVY ON LAND

There is hereby levied and assessed against all land within the City of Harrisburg, which is taxable for City purposes, exclusive of buildings and site improvements located thereon, if any, and upon all persons owning said land, a tax at the rate of Thirty and Ninety-Seven Hundredths Mills (.03097) per dollar for the fiscal year 2014. For purposes of computing said tax, the valuation of said land as taken from other books and records of the Dauphin County

Assessor of Taxes shall be used. Said tax amounts to Three Dollars and Nine and Seven Tenths Cents (\$3.097) on each $\$ 100.00$ of assessed value.

## SECTION 2. 5-501.2 TAX LEVY ON BUILDING AND IMPROVEMENTS

There is hereby levied and assessed against all buildings and site improvements, whether residential, commercial or otherwise, within the City of Harrisburg, which are taxable for the City purposes, exclusive of the land on which such buildings and site improvements are located and upon all persons owning such buildings and site improvements, a tax at the rate of Five and Sixteen Hundredths Mills (.005160) per dollar for fiscal year 2014. For purposes of computing said tax, the valuation of said buildings and site improvements as taken from the books and records of the Dauphin County Tax Assessment Office shall be used. Said tax amounts to FiftyOne and Six Tenths Cents (\$.516) on each \$100.00 of assessed value.

## SECTION 3. 5-501.3 TAX DISTRIBUTION

The tax levied and assessed pursuant to Sections 5-501.1 and 5-501.2 is amended to read as follows:
(a) For General Revenue, Three and Eight Hundred Twenty Thousandths of one mill (.003820) or Thirty Eight and Two Tenths Cents (\$.382) on each $\$ 100.00$ of assessed value.
(b) For payment of Debt Service, i.e., payment on bonded indebtedness, Five and Five Hundred Eighty-Seven Thousandths Mills (.005587) or Fifty-Five and Eighty-Seven Hundredths Cents (\$.5587) on each $\$ 100.00$ of assessed value.
(c) For a contribution to the Police Pension Plan, One and Two Hundred Eighty-Seven Thousandths of One Mill (.001287) or Twelve and Eighty-Seven Hundredths of One Cent (\$.1287) on each $\$ 100.00$ of assessed value.
(d) For a contribution for recreation purposes, Two Hundred and Sixty-One Thousandths Mills (.000261) or Two and Sixty-One Hundredths Cents (\$.0261) on each $\$ 100.00$ of assessed value.

## SECTION 4. 5-501.6 SENIOR CITIZEN PROPERTY TAX REBATE

(a) Definitions:
(1) Assessed Value: The taxable value of property as determined by the Dauphin County Board of Property Assessment, Appeals and Review.
(2) Eligible Taxpayer: An owner and occupant of a principal residence in the City of Harrisburg who is:
a. A single person sixty-five (65) years of age or older during a calendar year in which the City of Harrisburg real property taxes are due and assessed; or
b. Married persons in either of the following situations:

1. Both spouses are the deeded owners and either one or both are sixtyfive (65) years of age or older during a calendar year in which the City of Harrisburg real property taxes are due and assessed; or
2. One spouse is the deeded owner and that spouse is sixty-five (65) or older during a calendar year in which the City of Harrisburg real property taxes are due and assessed.
(3) Household Income. All income received by an eligible taxpayer during a calendar year.
(4) Income. All income from whatever source derived, including but not limited to, salaries, wages, bonuses, commissions, income from self-employment, alimony, support money, cash public assistance and relief, the gross amount of any pensions or annuities including railroad retirement benefits, all benefits received under the Federal Social Security Act (except Medicare benefits), all benefits received under state unemployment insurance laws and veterans' disability payments, all interest received from the federal or any state government, or any instrumentality or political subdivision thereof, realized capital gains, rentals, workers compensation and the gross amount of loss of time insurance benefits, life insurance benefits and proceeds (except the first five thousand dollars $(\$ 5,000.00)$ of the total of death benefit payment), and gifts of cash or property (other than transfers by gift between members of a household) in excess of a total value of three hundred dollars (\$300.00), but shall not include surplus food or other relief in kind supplied by a government agency or property tax or rent rebate or inflation dividend.
(5) Person. A natural person.
(6) Poverty Guidelines. The gross amount of income based on size of household as determined by the United States Department of Health and Human Services to determine the amount of Americans living in poverty and to determine financial eligibility for certain programs.
(7) Principal Residence. The dwelling house of the eligible taxpayer including the principal house and lots used in connection therewith, which contribute to enjoyment, comfort and convenience.
(8) Property Tax Rebate. The amount equal to the difference between the property tax due and attributable to the year Two Thousand Fourteen (2014) tax levy as indicated in Sections

5-501.1 and 5-501.2 of this Chapter and the Two Thousand Six (2006) tax levy indicated in Ordinance 26 of 2006.
(a) Participation in the Senior Citizen Property Tax Rebate Program
(1) Any eligible taxpayer paying property taxes in the City of Harrisburg whose total household income does not exceed the poverty guidelines may apply to the Office of the City Treasurer for a property tax rebate. For purposes of calculating total household income, the applicant shall use only fifty percent (50\%) of applicable Social Security Benefits, SSI Benefits, and Railroad Retirement Benefits.
(2) In order to be eligible to participate in the Senior Citizen Property Tax Rebate Program, the applicant must meet the following conditions:
a. The applicant must be a single person sixty-five (65) years of age or older during the calendar year; or be married persons with both spouses being the deeded owners of the property and either or both spouses being sixty-five (65) years of age or older during the calendar year; or be married persons with one spouse being the deeded owner of the property and that spouse being sixty-five (65) years of age or older during the calendar year.
b. The property owned by the applicant must be the principal residence and domicile of the applicant.
c. The applicant's total household income must not exceed the poverty guidelines as determined by the United States Department of Health and Human Services for the tax year for which the rebate is sought.
d. The applicant must have remitted payment for the full amount of the year Two Thousand Fourteen (2014) tax levy prior to making application for the Senior Citizen Property Tax Rebate Program or the applicant must remit payment for the full amount of the year Two Thousand Fourteen (2014) tax levy at the time of making application for the Senior Citizen Property Tax Rebate Program. In either case, no rebate will be forthcoming until payment in full is received by the City and properly credited to the applicant's property tax account. Applicants paying the Two Thousand Fourteen (2014) property tax by installments as indicated in Section 5501.4(b) of this Chapter shall not be eligible for the Senior Citizen Property Tax Rebate Program.
e. Any other criteria set by the City of Harrisburg or the Office of the City Treasurer reasonably necessary to effectuate this Ordinance.
(3). Applications for the Senior Citizen Property Tax Rebate Program must be completed in their entirety and received in the Office of the City Treasurer no later then 4:00 o'clock p.m. on Friday, May 23, 2014. Failure to submit completed applications before the indicated deadline shall forfeit participation in the Senior Citizen Property Tax Rebate Program even if the taxpayer would have otherwise qualified as an eligible taxpayer.
(c) City Treasurer Duties.
(1) The City Treasurer shall independently certify those applicants who are eligible taxpayers and whose household income does not exceed the poverty guidelines for the tax year for which a rebate is sought.
(2) The City Treasurer shall deny participation in the Senior Citizen Property Tax Rebate Program to any applicant as to whom it is determined that a delinquency exists for any City of Harrisburg tax, water charge, sewage charge, fees, or municipal claims.
(3) The City Treasurer shall have the authority to issue rules and regulations with respect to the administration of the Senior Citizen Tax Rebate Program. Such rules and regulations shall include, but not limited to, reasonable proof of household income, proof of residence, proof of qualification for or receipt of a property rebate under the Property Tax and Rent Rebate Program or the Taxpayer Relief Act or any other reasonable requirements and conditions as may be necessary to operate the Senior Citizen Property Tax Rebate Program.

## SECTION 5. DELEGATION

Appropriate City officials are authorized and directed to take such actions as are necessary to effectuate this Ordinance.

## SECTION 6. SEVERABILITY

If any provision, sentence, clause, section, or part of this ordinance or the application thereof to any person or circumstance is for any reason found to be unconstitutional, illegal or invalid by a court of competent jurisdiction, such unconstitutionality, illegality or invalidity shall not effect or impair any of the remaining provisions, sentences, clauses, sections, or parts of this Ordinance. It is hereby declared as the intent of the Council of the City of Harrisburg that this ordinance would have been adopted had such unconstitutional, illegal or invalid provision, sentence, clause, section, or part not been included herein.

## SECTION 7. REPEALER

All ordinances or parts of ordinances in conflict herewith be and the same are hereby repealed.

## SECTION 8. EFFECTIVE DATE

This ordinance shall take effect in accordance with the provisions of the law and shall expire on December 31, 2014 unless extended by approval of City Council.

Seconded by:

Passed by Council:
Signed by the Mayor:


[^0]:    ${ }^{(1)}$ Effective November 4, 2013, the Bureau of Operations \& Revenue Credit and Collections Unit, and Water and Sewer Funds' operations, were simultaneously transferred to The Harrisburg Authority, pusuant to the Harrisburg Strong Plan.
    (2)

    Includes the abolishment of 15 of 27 vacant Police Officer positions and five vacant Parking Enforcement Officer positions.
    ${ }^{(3)}$ Reflects the abolishment of 4 of 14 vacant Firefighter positions.

[^1]:    $\$(130,760.00)$

[^2]:    * This includes \$8,665,000 of 2012 principal and interest payments that the City defaulted on in 2012.

